

Senior hour

CROSSROADS  
for EUROPE

The road to  
ERM crisis

Yeltsin  
His country  
on the line

Lonrho  
Last deal

Tomorrow's Weekend FT  
Charles and Diana: collapse  
of the official morality?



# FINANCIAL TIMES

Europe's Business Newspaper

FRIDAY DECEMBER 11 1992

FD8523A

## Germany agrees to continue with modified EFA

Britain and Germany patched up a six-month quarrel over the European Fighter Aircraft, enabling work to continue on a modified project. The compromise, reached during a Nato ministerial meeting, brings relief to aerospace and electronics manufacturers in Germany, the UK, Italy and Spain where tens of thousands of jobs are at stake on the \$31bn programme. Page 20

**Bentzen named US Treasury secretary:** President-elect Bill Clinton named Texas Senator Lloyd Bentsen as Treasury secretary, the first major appointment of the incoming administration and a reassuring nomination for the financial community. Page 8

**County NatWest quits Tokyo:** County NatWest, securities arm of National Westminster Bank, became the first foreign stockbroker to announce a total withdrawal from the Tokyo stock market. Page 21

**Somali clash leaves two dead:** US Marines and French paratroopers exchanged fire with Somali gunmen, leaving two people dead and 14 injured. The clash came as a US official admitted that some American troops could stay in Somalia for up to a year. Page 20

**Gencor, South African mining house, is still interested in buying Lonrho's Western Platinum mine despite Lonrho's deal with Dieter Bock.** Page 21

**Military action not ruled out:** Military action may be needed to enforce the no-fly zone over Bosnia if all else fails, Lord Owen, co-chairman of the Geneva peace conference, said in London. Page 4

**Carmakers to publish prices:** Carmakers must publish twice-yearly lists of comparative prices of certain vehicles in EC countries under a Commission plan aimed at helping consumers shop for bargains across EC borders. Page 20

**Indian violence worsens:** Rioting that has swept India since Hindu militants stormed Ayodhya mosque showed signs of abating. Prime minister P.V. Narasimha Rao said the crisis would not derail economic reform. Page 6

**Guatemalan accepts Nobel Peace Prize:**

Guatemalan Indian leader Rigoberta Menchu (left), accepting the 1992 Nobel Peace Prize in Oslo, called for international help to end her country's guerrilla war and eradicate human rights abuses. Talks between leftwing guerrillas and Guatemala's government on ending an extremely violent 30-year-old war have been deadlocked for months. Page 8

**European jobless:** Nearly 40 per cent of EC citizens unemployed for more than one year - about 3m people - have never had a job, according to the European Commission. Page 4

**Calpers, big US pension fund, failed to persuade shareholders in RWE to vote to remove the voting structure at Germany's eighth-biggest industrial group.** Page 23

**Macedonia protest:** More than 1m Greeks gathered in Athens to demand that Macedonia change its name. Greece has refused to recognise the former Yugoslav republic, arguing that its name is exclusively Hellenic. Page 4

**Ericsson-Hewlett Linkup:** Ericsson, Swedish telecoms company, and US computer group Hewlett-Packard plan to form a joint venture to provide telecoms operators with network management systems. Page 23

**Brazil approves debt deal:** Brazil has approved a \$44bn debt agreement with commercial creditors, after months of delays had caused the price of Brazilian debt to drop sharply. Page 8

**Pilkington, UK-based glass group, maintained its 2.93p share interim dividend, in spite of recording a £29.2m (\$44m) six-month loss.** Page 21

**Crackdown on neo-Nazis:** Police in six German states raided homes and offices of suspected neo-Nazis as the government banned a second extremist group. Page 4

**Ahold president joins Philippe Pierre:** Everaert, president of Ahold retailing group, is to join the five-member management board of Philips, Dutch electronics company. Page 21

STOCK MARKET INDICES		STERLING	
FT-SE 100	2,726.5 (-24.2)	New York lunchtime	\$ 1.55
Yield	4.48	London	\$ 1.567 (1.565)
FT-SE Eurotrack 100	1,048.03 (-4.43)	DM	2.455 (2.450)
FT-A All-Share	1,297.48 (-0.73)	FF	8.38 (8.4078)
Nikkei	17,591.50 (+93.08)	SFR	2.1925 (2.21)
New York lunchtime		Y	122.25 (122.5)
Dow Jones Ind Ave	3,384.62 (-19.19)	E index	88.2 (88.4)
S&P Composite	432.84 (-2.71)		
US DOLLAR		LONDON MONEY	
Federal Funds	3.5%	3mo Interbank	7 1/4% (7 1/4%)
3mo Treas Bill Yld	3.281%	100 day bill	7 1/4% (7 1/4%)
Long Bond	102 1/2	Yield	7.425%
NORTH SEA OIL (Argus)		LONDON MONEY	
Brent 15-day (Jan)	\$18.2 (17.75)	3mo Interbank	7 1/4% (7 1/4%)
Y	122.5 (122.5)	100 day bill	7 1/4% (7 1/4%)
\$ Gold	334.1 (333.5)	Yield	7.425%
New York Comex (Dec)	334.1 (333.5)		
London	334.15 (333.75)		

STOCK MARKET INDICES		STERLING	
Austria	Sch30	Germany	D250
Belgium	D120	France	FR120
Denmark	D120	Italy	IT120
Finland	FI120	Japan	JP120
France	FR120	Spain	ES120
Germany	D250	Sweden	SE120
Greece	GR120	Switzerland	CH120
Hong Kong	HK120	Taiwan	TAI120
India	IN120	Thailand	TH120
Indonesia	ID120	Turkey	TR120
Italy	IT120	USA	US120
Japan	JP120		
South Korea	SK120		
Spain	ES120		
Sweden	SE120		
Switzerland	CH120		
Taiwan	TAI120		
Thailand	TH120		
Turkey	TR120		
USA	US120		

## Russian president warns of 'creeping coup' in struggle with conservative Congress

### Yeltsin calls for referendum on reforms

By John Lloyd, Leyla Boulton and Dmitry Volkov in Moscow

RUSSIA was plunged into crisis yesterday after President Boris Yeltsin declared open political war on the Congress of People's Deputies, which has blocked his reforms. Citing a "creeping coup" against him, Mr Yeltsin said a referendum was necessary to decide "to whom you entrust saving the country from economic and political crisis... the president... or the presently constituted Congress and Supreme Soviet".

In a dramatic speech to the Congress of People's Deputies, the Russian said: "Congress is a bulwark of conservative forces and reaction. Reform in Russia is in serious danger. What they failed to do in August 1991, they have decided to repeat now by way of a creeping coup."

His speech provoked uproar in the Congress Hall, the beginnings of scattered demonstrations in

the streets and the full-throated opposition of vice-president Alexander Rutskoi.

General Rutskoi called for the prosecution of presidential advisers, whom he accused of pushing Mr Yeltsin into a confrontation with the Congress and into creating "anarchy and powerlessness" in the country.

The president's proposal was for a referendum to be held on January 24. If the population supported him, parliamentary elections would be convened on March 27. If the Congress won the referendum, he would resign and fresh presidential elections would be held; if neither secured the support of half of those voting, both would stand for election. In the meantime, the government would continue under the acting premiership of Mr Yegor Gaidar - whom the Congress had refused to confirm in his post on Wednesday.

Both hardline deputies and presidential supporters reacted with anger. Calls for Mr Yeltsin's



Make or break: Russian president Boris Yeltsin urges workers at a Moscow car factory to collect signatures to force a decisive referendum

impeachment were immediately raised. Mr Sergei Baburin, defence minister, assured the Congress that the army would remain above politics. But Mr Victor Barannikov, security minister and head of the Russian KGB, produced a Soviet-era speech full of warnings of the growing threat from foreign intelligence agencies and a rising tide of crime. Just before the close of business in the Congress yesterday,

down the significance of the event, saying the president's action was wholly constitutional and that government business, and continuing talks with the World Bank and the International Monetary Fund, would continue normally. The head of the so-called "power" ministries - defence, security and interior - all appeared before the highly charged Congress to report, in a scheduled discussion, on crime

and corruption in the country. General Pavel Grachev, defence minister, assured the Congress that the army would remain above politics. But Mr Victor Barannikov, security minister and head of the Russian KGB, produced a Soviet-era speech full of warnings of the growing threat from foreign intelligence agencies and a rising tide of crime. Just before the close of business in the Congress yesterday,

the deputies voted in closed session to take back under their control a 300-strong armed guard. This militia had been removed from Supreme Soviet to interior ministry control last month by Mr Yeltsin, following its use by Mr Ruslan Khasbulatov, the parliamentary speaker, in his bid to take control of the daily paper Izvestia.

Man of people throws down gauntlet, Page 19

## Major urges Edinburgh deal to end EC paralysis

By Robert Mayhew and Philip Stephens in Edinburgh

MR JOHN MAJOR, Britain's prime minister, told other European Community leaders yesterday that they must strike a deal to make the Maastricht treaty acceptable to the Danish people in order to free the EC from its current paralysis.

On the eve of a two-day European summit in Edinburgh, Mr Major rejected suggestions by some other leaders, notably President Francois Mitterrand of France, that if no solution were

found to the problem of Denmark's and Britain's ratification of the treaty, the 10 members could proceed towards European Union on their own.

His warning came as it became clear that Spain, which is looking for significant increases in fiscal transfers to poorer member states, was unwilling to accept marginal new increases in the latest British budget proposal.

There could be no question of a "two-speed" Community, Mr Major, who holds the presidency of the EC until the end of the year, said in a series of television

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interviews. The treaty had to be ratified by all member countries before it came into effect. They therefore had to reach an agreement at Edinburgh which was sufficiently good to be accepted by the Danish people at a second referendum.

Britain has made new proposals on Denmark and EC financing, considered to be the two most difficult problems on the summit's agenda. Faced with the refusal of their partners to make any amendments to the treaty, the Danes

want the EC to adopt a number of declarations which would recognise their right to opt out of the proposed economic and monetary union, a common defence policy, common interior and justice policies and EC citizenship. British officials made clear last night that it was not so much the substance of the proposed declarations on Denmark, but their legal form, which was the main stumbling block. The latest proposals had gone some way towards satisfying Danish demands that the special arrangements for Denmark,

while not amending the treaty, would nevertheless be considered as legally binding. The main question hanging over the latest compromise was whether it would prove acceptable to the Danish opposition. The officials recognised that the problem of future EC financing would probably be the most difficult to solve and that, if it was settled at all, it would not be until the end of the meeting tomorrow night. Among other subjects, the

Continued on Page 20

## SE-Banken seeks government help

By Robert Taylor in Stockholm

SKANDINAVISKA Enskilda Banken, Sweden's largest private commercial bank, is seeking government support.

Mr Bjorn Svedberg, SE-Banken's chief executive, said a "first, tentative contact" had been made to secure finance from the planned government-backed fund to prop up the country's ailing financial sector. The plan is expected to come into effect early next year.

Under the scheme, the state proposes to provide guarantees for banks and other credit institutions so they can fulfil their obligations. A state agency will administer the system, though large bail-outs will be subject to government approval.

Sweden's financial sector has been overwhelmed by credit losses already totalling more than SEK100bn (\$14.7bn) since 1990 due to bad debts, mainly from property, and financial speculation. There is the prospect of more substantial losses over the next few years.

Three of the country's banks - Nordbanken, Gota and Forsta Sparbanken - have already had to be rescued with substantial state financial assistance in the form of loans and guarantees.

The announcement that SE-Banken is also seeking support will come as a severe blow to the

Swedish financial system.

It has become clear that the bank's main shareholders - the Wallenberg family foundations and its investment company Investor, as well as the Custos investment company - cannot alone solve the bank's capital problems.

SE-Banken executives have already complained that the state scheme would distort the free market if it provided financial assistance to the bank's main rivals.

Its decision to seek money from the state will add to the government's growing anxiety about the likely total cost of the state's banking bail-out on the budget deficit.

SE-Banken suffered a SEK2.61bn operating loss in the first eight months of this year and expects to suffer further financial losses next year. Credit losses are likely to amount to SEK10bn this year.

The bank also said yesterday its capital adequacy had been impaired by the depreciation of the Swedish krona since it was floated last month.

Although SE-Banken's capital adequacy will exceed the minimum requirement of 8 per cent laid down by the Bank for International Settlements, the bank said it needed a capital adequacy ratio "substantially above the minimum level".

## Norwegian devaluation hits ERM

By Our Economics and Foreign Staff

THE D-MARK gained against most other European currencies yesterday as Norway's decision to devalue the krone and the Bundesbank's failure to cut interest rates led to further tensions in the European exchange rate mechanism.

Norway's decision to abandon efforts to shadow the D-Mark and other ERM currencies came hours before the German central bank, at its regular council meeting, decided against an easing in monetary policy because of high German inflation and the large public sector deficit.

The two events caused investors to switch funds into the German currency, putting pressure on some other ERM members including the French franc, Danish krone and Irish punt. The strains were eased slightly after the central banks of Belgium and the Netherlands, which traditionally keep their monetary policies closely aligned to those of the Bundesbank, shaved their credit rates by small amounts. This was apparently on

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No early cut in UK rates, Page 9  
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## BEHIND THE ERM CRISIS

# The monetary tragedy of errors that led to currency chaos

As political disarray threatens the summit of European leaders beginning in Edinburgh today, Peter Norman and Lionel Barber give the inside story of the events which led to Black Wednesday and made the Community's most important objective, monetary union, its least plausible goal

**T**HE exact timing remains unclear. But, sometime in the afternoon of Saturday September 12, Mr Jean-Claude Trichet went through one of those chameleon-like changes which top international bureaucrats sometimes experience.

As a senior French official, he had stood that morning alongside his boss, Mr Michel Sapin, the French finance minister, receiving high-level visitors from Germany in France's staid and glass-fronted ministry at the unfashionable end of Paris, near the Gare de Lyon.

Hans Tietmeyer, vice-president of the powerful Bundesbank, and Horst Köhler, state secretary at the Bonn Finance Ministry, were on their way to Rome. They had told the French government that Germany wanted to negotiate the first substantial realignment in the European exchange rate mechanism in more than five years.

By late evening, Mr Trichet had switched roles. He had exchanged his French civil servant's hat for that of an EC functionary as he prepared to relay to Community member states two pieces of important news: Italy was planning to devalue the lira by 7 per cent in the European Monetary System; and Germany had promised a cut in interest rates in an attempt to calm turmoil in the ERM.

What he did not tell them was the Germans wanted a broader realignment of currencies within the system, including sterling.

The ERM, a system of fixed but adjustable exchange rates, was no longer capable of providing monetary stability for Europe. The planned realignment was a radical move to restore order to the system and keep alive hopes of progress to economic and monetary union (Emu).

Mr Trichet is director of the French treasury, the most coveted position in France's civil service hierarchy. He is also chairman of the European Community's monetary committee, the secretive group which helps manage European monetary affairs. His actions that weekend were to play a crucial role in determining how the ERM crisis unfolded.

Some critics have accused him of putting French interests above those of the Community - by trying to place a protective "ring-fence" around Italy's devaluation so that the French franc would be shielded from speculative attacks in the week ahead of France's closely contested September 20 referendum on the Maastricht treaty. Others charge that he failed to tell the UK that Germany wanted a broader realignment, including sterling.

With hindsight, some officials have argued that, if Mr Trichet had pushed for an early weekend meeting of the monetary committee or of EC finance ministers, the EC might have organised a broader realignment that would have calmed the growing fever on financial markets and perhaps even have ensured Britain's continued ERM membership. He has been cast as the *emine grise* who scuppered such an opportunity.

The truth, as a Financial Times investigation, which has included dozens of interviews with top officials across the EC makes clear, is both more complex and banal.

**M**r Trichet has told colleagues that, in his capacity as a French official, he could not use the highly-sensitive information given to him by the Germans that morning to set in motion discussions leading to a broader realignment. When wearing his monetary committee hat later in the day, he accepted as a *fait accompli* the news of the Italian devaluation and took no steps to broaden the scope of the weekend's currency changes, arguing that he could not negotiate on behalf of individual member states.

The crisis that has shaken the EC's system of fixed but adjustable exchange rates since September is a story of communications failures at all levels. Mr Trichet's behaviour, accorded with the letter of the Community's arcane rule-book, but it did nothing to avert turmoil.

Yet Mr Trichet's split personality on that Saturday merely typified the bureaucratic contortions that drove the EMS into the biggest crisis in its 13-year history.

Even though currencies will not feature on the formal agenda of the European Community's summit in Edinburgh today, the autumn crisis will haunt the 12 leaders of the EC member states.

Ambitious plans for Emu by the end of the decade have been set



**Jean-Claude Trichet:** Director of the French Treasury. Cast as the *emine grise*. Sometimes wore the hat of a French civil servant and sometimes of a European Community functionary. He failed to call the meeting that might have resulted in a broader alignment of European currencies when the Italians decided to devalue the lira

back by Black Wednesday's traumatic suspension of sterling and the Italian lira from the ERM and by subsequent crises that it was facing a difficult referendum and the English said then that the Bundesbank should do something first, and so the discussion went.

Certainly, realignment was in the air, despite Mr Lamont's and Mr Sapin's efforts to keep it off the agenda. Outside the Bath Assembly rooms, Mr Waigel, the German finance minister, was asked by journalists whether a realignment was being discussed. He stonewalled, answering that such a move would need unanimous support from ERM states, which was not forthcoming.

Inside the Assembly Rooms, Mr Schlesinger made comments that officials present were later to interpret as signals that the Bundesbank favoured a realignment. At the time, however, almost no-one realised the significance of his words.

The ministers finally knocked together a four-point statement which reaffirmed their opposition to a realignment and referred to a Bundesbank promise not to raise its interest rates. Mr Lamont was quick to imply that this had been a victory over the mighty Bundesbank, a suggestion that angered Mr Schlesinger. Any calming effect the statement might have had on financial markets was undermined the next day when Mr Schlesinger said the Bundesbank pledge represented no change in policy and distanced himself from the agreement not to realign ERM exchange rates.

In the days after Bath, the ERM suffered further blows. The Finnish markka, which had been pegged to the Ecu, the EC's embryonic currency, was allowed to float after suffering extended speculative attack. Sweden began a costly and ultimately futile bid to keep its krona pegged to the Ecu by intervening heavily on currency markets and pushing its interest rates to 500 per cent at one point. The Italian lira was sold heavily, finally falling below its floor on Friday September 11 in spite of massive support from the Bundesbank and

Bank of Italy.

After having to buy an unprecedented DM24bn worth of lire in less than a week, Mr Schlesinger sought the German government's support for a general realignment in the ERM. It was at a special meeting in the Bundesbank on Friday evening, that Mr Tietmeyer and Mr Köhler were asked to go to Rome by way of Paris, to negotiate a devaluation of the lira and seek a realignment involving other currencies.

In one respect, the monetary manoeuvrings of the September 12-13 weekend started under a more favourable star than in Bath. In discussions with Chancellor Kohl and his financial advisers, Mr Schlesinger made a potentially far-reaching concession that earned him criticism at home when it became known after the weekend. He made clear the Bundesbank would be prepared to bargain a cut in German interest rates in return for a realignment. The extent would depend on the number

of countries taking part. On Saturday and Sunday, the Bundesbank president contacted members of the bank's council to discuss the scope of the interest rate cut. However, the Bundesbank made no effort to contact the Bank of England or British government. "It was not our job to inform the British of our intentions," Mr Schlesinger would say later.

The absence of timely communication with London was to diminish greatly prospects for the broad realignment the Bundesbank sought.

Once a member state seeks a realignment, it is the job of the EC monetary committee, whose chairman is Mr Trichet, to find out the views of other member states. On that weekend, Mr Andreas Kees, the committee secretary who usually canvasses ERM members before convening a meeting of the committee, was away boating.

Mr Trichet had to sound out members for a meeting. He decided against such a gathering. Mr Trichet's decision to handle the lira devaluation by phone is now recognised by all - including, it seems, Mr Trichet - as a mistake. It stifled a broader debate on currencies that weekend. There was no opportunity for bilateral meetings with the chairman in which room for compromise could be assessed.

Instead, that weekend again illustrated how difficult it is for EMS member states to thrash out delicate policy issues.

**I**t is unclear whether Messrs Köhler and Tietmeyer realised Mr Trichet was acting as a French government official alone, and not as EC monetary committee chairman, when they met him and Mr Sapin in Paris en route to Rome.

What is certain is that Mr Trichet interpreted their visit as a kind of courtesy call. He knew that the Germans wanted a broad realignment but believed they had come to advise the French government of a potentially difficult situation just one week before the Maastricht referendum. The German visitors never made a precise request for London to devalue; nor did they propose new parities for the pound.

It was in the evening after he was told by telephone of the outcome of the German-Italian negotiations in Rome that Mr Trichet put on his monetary committee hat. It was his duty to see whether the other ERM members approved the planned 7 per cent lira devaluation, and he duly contacted them. But he did not consider it his job to sound out others about broader realignment.

After all, he reasoned, the positions of the various countries were known. France had said it did not want to devalue. Both Mr Major and Lamont had publicly rejected devaluation, turning it into a prestige issue. Although it had been fairly clear since the Bath meeting that Germany wanted a broad realignment, it would have been a delicate matter to have suggested a devaluation to the British because the pound had not been under pressure in the previous week.

Others have argued that he took a narrow view of his job. "To do that realignment by phone was unacceptable," complained one continental banker. "Not only was the issue too delicate to be handled by phone. The procedure meant that not everybody was in possession of the same information."

But any of the ERM countries could have insisted on a meeting of either the monetary committee or ministers if they wanted more than the 7 per cent lira devaluation of that weekend. They had an opportunity to act when Mr Trichet contacted them from Saturday evening onwards, or when the draft monetary committee communiqués announcing the realignment were circulated. But none did so.

Mr Trichet also felt confident a successful realignment could be handled by phone. On three previous occasions the lira party had been changed in the EMS without a meeting. Moreover, by late Saturday, when he received the news from Rome, time was running short. This is acknowledged in Bonn. According to a senior German Finance Ministry official, Mr Trichet was "under a very difficult time restraint, and operating in a very difficult environment".

Superficially, the 7 per cent lira devaluation appeared almost a textbook realignment. It had been carried out behind the scenes, apparently without fuss. But there were some worrying loose ends and signs that all might not be well.

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Superficially, the 7 per cent lira devaluation appeared almost a textbook realignment. It had been carried out behind the scenes, apparently without fuss. But there were some worrying loose ends and signs that all might not be well.

By the afternoon of Tuesday September 15, sterling was in trouble. It closed in London just a fifth of a penny above its ERM floor of DM2.778, at its lowest ever level in the mechanism. The Treasury called a high-level crisis meeting in Chancellor Lamont's office with senior Bank of England officials to discuss tactics for the next day.



**Lone voice: Amato calls Major at Balmoral to ask if Britain would join the planned currency realignment**

really offer something in terms of interest rate moves, and we could really pull the Italians on board."

British officials say that the first they heard of a realignment was on Saturday evening when they were asked: "Do you consent" to the Italian devaluation against the D-Mark? The weekend development was so unexpected that Whitehall had to mount a large-scale search operation to trace Sir Terry Burns, the permanent secretary to the Treasury. He was finally tracked down in Dulwich, a south London suburb, at a party celebrating a friend's 25th wedding anniversary. He learned the news on a mobile phone from Sir Nigel Wicks, the second permanent secretary, who, conscious of recent security breaches on mobile phones, would only refer obliquely to a problem with "our sick friend" Mr Lamont, who was at the last

The Italian government was unhappy to be devaluing alone. On Sunday morning, Mr Giuliano Amato, the Italian prime minister, rang Mr Major, who was staying with the Queen at Balmoral, to tell him about the planned lira devaluation. He asked if the UK was joining the realignment. Mr Major said No.

According to Downing Street, the Italian premier did not then press the UK to devalue. Just before going to church with the Queen, Mr Major telephoned Mr Lamont at the Treasury meeting to confirm the no devaluation line.

But, by Sunday afternoon, some UK officials feared the lira devaluation would trigger further speculative pressure in the ERM ahead of the French referendum. They were to argue later that Germany should have "muzzed the lira through" until September 20.

## The question facing the EC is whether the goal of monetary union by the millennium can be saved from the wreckage

There was also concern in the Bundesbank that the changes would not satisfy the markets. The Italian government, it emerged later, thought the scale of the devaluation too small. Rome believed 15 per cent was necessary to restore competitiveness, although it recognised that such a large lira devaluation would almost certainly have been blocked by France because it would have given Italian exporters a big price advantage.

Whatever Mr Trichet's motives, the scene was set for the last act of the drama before Black Wednesday. The scale of inflows into Germany the week before showed that markets could wield awesome power in an age of almost unrestricted capital movements. The 7 per cent lira devaluation had been sufficiently large to reward speculators. There was enough disapproval among policy makers to encourage Bundesbank and corporate executives to take a further shot at the ERM.

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As the meeting was in progress sterling suffered its knock-out blow - as a result of yet another misunderstanding. News agency reports appeared on Tuesday evening of an interview by Mr Schlesinger with Handelsblatt, the German newspaper. He was quoted as favouring a more comprehensive realignment. The news pushed sterling through its ERM floor in afternoon dealings. Two frantic telephone calls between Mr Robin Leigh-Pemberton, the governor of the Bank of England, and Mr Schlesinger got the response that the remarks were "not authorised".

While the governor was initially reassured, Mr Lamont, according to one participant, was angry and anticipated trouble. He abruptly silenced Mr Leigh-Pemberton.

Though denials were soon forthcoming, the scene had been set for a day of carnage on the foreign exchanges. Mr Schlesinger's purported remarks were too close to the known views of many top officials in the German central bank - including his own.

Twenty-four hours later, Mr Lamont was outside the Treasury facing the television cameras. He announced Britain's withdrawal from the European exchange rate mechanism. Massive intervention, possibly exceeding £15bn, and two emergency interest rate increases, first to 12 per cent and later to 15 per cent, had failed to save the pound.

The question facing the EC was whether the ERM and the strategic goal of economic and monetary union by the end of the millennium could be saved from the wreckage.

With additional reporting by Quentin Peel in Bonn, David Marsh and Edward Mortimer in London, Ronald van de Krol in Amsterdam, Will Danks in Paris and Robert Graham in Rome.

**Tomorrow: Germany explodes a time bomb**

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# Major stands his ground on Maastricht

By Philip Stephens, Political Editor

MR John Major last night flatly rejected demands from his European Community partners to speed up British ratification of the Maastricht treaty.

The British prime minister insisted he would go no further than his previous commitment to ratify the agreement during the present session of parliament, which ends in the autumn.

As Mr Major prepared for meetings last night with Mr Jacques Delors, the Commission president and Mr François Mitterrand, the French president, British ministers insisted the "political reality" at Westminster precluded a pledge in Edinburgh to speed up ratification. But the prime minister privately will tell his European counterparts that a deal at the summit to accommodate Danish objections to Maastricht would lower the political hurdles to British ratification.

This week Mr Mitterrand criticised Mr Major for linking the next crucial House of Commons vote on the treaty - the third reading - to the second Danish referendum expected in May. The prime minister has been deliberately ambivalent about whether he would delay that vote still further if Denmark put back the date of the referendum.

Senior British ministers said the ambivalence was essential because of the government's

precarious majority in the face of a revolt by Conservative Euro-sceptics. They warned also that if Denmark did not get a satisfactory deal from the Community there was no prospect that the Westminster parliament would ratify Maastricht.

For his part, Mr Major dismissed talk of a two-speed Europe in which Denmark and the UK are left behind. His judgment is that the difficulties for the other 10 in constructing a new agreement to replace Maastricht would far outweigh the inconvenience they now face in waiting for the two countries to ratify the original agreement.

Despite the inevitable eve-of-summit warnings about the complexity and difficulty of the issues facing EC leaders in Edinburgh, Mr Major is quietly confident that agreements on both the Danish question and a future financing package can be struck if all 12 leaders demonstrate the necessary "political will".

British officials anticipate that the biggest threat is a row with Mr Felipe Gonzalez of Spain and the leaders of other southern EC states over proposals to limit increases in Community expenditure.

He will warn his colleagues that a breakdown at the summit could threaten renewed turmoil in the financial markets and a further slump in economic confidence. "They (the leaders) will be left in no doubt about how high the stakes are," one British official said.

## Delors calls for unity; keeps quiet on union

By David Marsh in Edinburgh

DELIVERING a traditional pre-summit appeal for European unity, Mr Jacques Delors, the EC Commission president, yesterday made an important tactical decision. He did not mention the word "Maastricht".

Mr Delors, who was awarded an honorary degree yesterday by Edinburgh University, used his acceptance address to call for an "organised and caring" Community which would be more than merely a free trade area.

Dressed in a red gown and looking less like a would-be Emperor of Europe than a slightly abashed Meister-singer, Mr Delors admitted the EC was going through a period of doom and gloom. He urged the Community to look beyond its ups and downs and create unity in diversity.

Although he praised the single European market taking effect next year, he avoided referring to the Maastricht treaty.

Mr Delors may have reflected that the treaty is hardly more popular in Scotland than in the rest of the



Mr Delors receives his honorary degree yesterday from Sir David Smith, Edinburgh University vice chancellor

UK. An opinion poll in The Scotsman yesterday showed 35 per cent of Scottish voters against, 29 per cent in favour, and the rest undecided.

The degree ceremony, in the splendour of the university's McEwan Hall, was twice interrupted by young protesters in the gallery shouting - with distinctly Sassenach voices -

"It's your slump - We won't pay." They were hustled out by stewards as guests tried to drown the shouts with applause.

Mr Delors said part of the programme for the single market launched in 1985 had already become reality. "The brushes could do with a little bit of spit and polish, but the

single market will be open for business on New Year's Day," he said.

At a reception afterwards, Mr Delors said the summit would probably not reach agreement on where to site the proposed EC central bank - part of a complex bargaining process also involving decisions on sites for other Com-

munity institutions.

Britain's bid to bring the central bank to London was unrealistic, he said. He pointed out that London was already the venue for the European bank for Reconstruction and Development, and that the UK was not currently in the exchange rate mechanism.

## Schlüter pledge on deal for Denmark

By Hilary Barnes in Copenhagen

MR Poul Schlüter left for Edinburgh yesterday pledging that he would not be the Danish prime minister to lead Denmark out of the Community.

"We will do our utmost to secure a deal in Scotland which will meet all the Danish requirements," he said.

However, the seven parties who have agreed a common stance on Denmark's requirements refused to give the government a mandate to negotiate on the basis of proposals put forward by Britain for resolving the impasse.

Any deal based on the British proposals would be rejected by the left-wing Socialist People's Party. Other parties have expressed qualified approval. It will be up to Mr Schlüter and his foreign minister, Mr Uffe Ellemann-Jensen, to decide whether to conclude a deal with the other 11 heads of government. If the deal is subsequently rejected by other parties, the government will have to fight the issue out in parliament, and if defeated would probably call an election.

## Distant pipes and drums from the real world outside

By James Buxton, Scottish Correspondent

SUPPORTERS of the Edinburgh international festival complain each summer that the official festival is in danger of being outdone by the scruffier but much more prolific fringe.

This being Edinburgh, the summit has to have a fringe. And the official events stand little chance of making the impact on the people of Edinburgh which the dozens of fringe events will have.

The summit is after all a largely secret meeting, almost invisible to the outside world, of 12 men (with several thousand officials and journalists in attendance). Most people will be lucky to glimpse more than a few speeding motorcades.

But in the fringe there are demonstrations, marches, alternative summits and conferences, as well as open-air concerts and street theatre.

Yesterday the fringe broke into the dignified part of the programme when protesters twice interrupted the Edinburgh University ceremony at which Mr Jacques Delors was given an honorary degree. Some were from a left-wing organisation called the EC Summit Unwelcoming Committee, which later staged a march of people chanting: "It's your slump, we won't pay."

But the most significant event could be the Scotland Demands Democracy march and rally tomorrow, which should involve all political parties pressing for constitutional change for Scotland.

The protest, organised by the Scottish Trades Union Congress, is intended to remind Mr

John Major that there is still strong demand for change, despite the setback suffered by devolution and independence campaigners in the general election.

Speakers from the Scottish National Party, Labour and the Liberal Democrats will argue that it is hypocritical for Mr Major to say subsidiarity should apply to Britain but not apply it to Scotland - a nation within Britain. The organisers hope 20,000 people will attend.

Today the campaign to save Scottish regiments scheduled for merger will march with pipes and drums under the command of retired General Sir John MacMillan from Prince's Street Gardens, and hand a petition to Mr Major at Edinburgh Castle. Elsewhere Scottish fishermen will be demonstrating against the EC Common Fisheries Policy.

For most of the week a poverty summit has been discussing the impact of the industrialised world on developing countries. Socialist Party leaders from 19 European countries have been meeting under the chairmanship of Mr John Smith, the Labour leader. Today and tomorrow experts on the Balkans will be at a Bosnia-Herzegovina conference.

After the summit is due to end tomorrow, the people of Edinburgh are invited to surge out into the streets, first for an open-air market in the heart of the 17th century Old Town, and then for the Summit in the City, a programme of open-air rock concerts and street theatre. Warm clothes are recommended, just as they are for the festival in the summer.

## Portugal ratifies treaty

By Peter Wise in Lisbon

THE Portuguese parliament yesterday ratified the Maastricht treaty by an overwhelming majority. Only 22 members of the 230-seat parliament, including the old-guard Communist Party, the conservative Centre Social Democrats and independents, voted against ratification. One Socialist Democrat rebel declined to vote. The ruling centre-right Social Democrats and the main opposition Socialist Party backed the treaty.

Ratification will require Portugal to change its constitution on sharing sovereignty, allowing foreign residents to vote in local and European parliamentary elections, and ending the exclusive right of the Bank of Portugal, the central bank, to issue money.



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## NEWS: EUROPE

# Norwegians decide to let krone float

By Robert Taylor  
in Stockholm

NORWAY'S krone was floated yesterday, rekindling concern about a fresh outbreak of international speculation against currencies inside the European exchange rate mechanism (ERM).

As a result the krone suffered a 5 per cent devaluation against other European currencies. The Oslo bourse closed up 26 points at 399.

The Norwegian central bank's decision brings the country into line with its neighbours, Finland and Sweden who abandoned fixed exchange rates in the autumn.

The central bank's overnight lending rate to commercial banks was cut to 11 per cent from 16 per cent.

The European Commission in Brussels said that it regretted the Norwegian move.

The krone was first pegged to the Ecu on October 19, 1990, within a margin of plus and minus 2.25 per cent from a fixed rate of Nkr7.9940 per Ecu.

Mr Hermod Skanland, the central bank governor, said the main reason for floating the currency was "the general lack of trust in fixed exchange rates on the markets".

At the time of the floating of Sweden's krona on November 19 an estimated Nkr51bn (E5bn) flowed out of Norway and only about SKr1bn (£1bn) returned but it was the onset of krone selling on Wednesday

that forced the central bank to act.

Mr Torje Osmundssen, director at Norway's employers' association, Noho, said one explanation for the market pressure on the krone in recent days stemmed from the fact that "the markets cannot distinguish one Nordic economy from another".

Norway is one of the few countries in Europe to meet the tough financial convergence requirements set out in the Maastricht treaty for European economic and monetary union, with a manageable budget deficit and public sector debt as well as low inflation and relatively low interest rate levels.

Mr Osmundssen said the floating of the currency was a "very natural adaptation" since Norway's main trading partners - Britain, Sweden and Finland - had all abandoned a fixed exchange rate for their currencies.

The central bank tried to defend the fixed exchange rate of the Norwegian krone against severe pressure by increasing its own overnight lending rate to 16 per cent and limiting commercial bank access to its own overnight borrowing facility.

But these measures failed to normalise conditions on the markets. The central bank governor said he had come to the conclusion that a further rise in interest rates would not have stabilised the situation either.

# Yeltsin in people power gamble

The Russian president hopes he still has the common touch, writes Leyla Boulton

MR Boris Yeltsin, the Russian president, looked unhappy yesterday as he stood on an improvised podium in the Moskvich car assembly factory. Earlier, he had thrown down the gauntlet to the country's parliament and embarked on an openly populist campaign to win support for a referendum on who rules Russia.

Appealing to the people is a road Mr Yeltsin, a master of the popular touch and the first directly elected leader in Russian history, has travelled before. But this time it is a final gamble: obtaining support for deeply unpopular reforms, or abandoning them to a populist Congress of People's Deputies.

His speech at an impromptu rally at the Lenin Komsomol

Car Plant (AZLK), was vintage, if somewhat subdued. Yeltsin, defiant, with a touch of humour.

"No reform... has ever been carried through to the end in Russia," he said, referring to Russian reformers Peter the Great and Peter Stolypin. Denouncing the congress as "full of Communist party apparatchiks" opposed to reforms, he said that ordinary people in contrast had understood the changes undertaken by Mr Yegor Gaidar whose rejection by parliament sparked yesterday's declaration of war on the congress.

As he met with the people in an industrial suburb, Moscow truck drivers lined the Kremlin with lorries and some 5,000 people attended a rally in support of the Russian leader. But

the mixed response from the hundreds of car workers who flocked to see the president also illustrated the fragility of the support he can expect.

Despite earning four to five times more than most Russians, industrial workers' support for Mr Yeltsin, like that of their managers, is partly a function of help given to individual plants by the government.

Teachers, doctors, bureaucrats and pensioners may be less generous towards him.

The reservations attached to the supportive messages delivered by two of the workers who spoke at the rally also echoed the message of the centrist Civic Union with whom the government had been nego-

tiating. "Your aim is splendid but change your tactics," said Mr Sergei Novopolsky, a metal worker, who urged the president to protect the country from the mafia and to stick to his promise to index billions of roubles of savings.

"If life improves just a little bit, people will support you wholeheartedly," said Mr Anatoly Ribakov, whose attack on the street traders who have become a daily source of irritation for Muscovites sparked the greater applause.

Nobody dared vote against the president in a show of hands called for after the event.

However, most of the workers interviewed in a random survey said that they would probably opt for Mr Yeltsin if forced to choose between his

reforms and the congress. "Since Gaidar started the reforms, let him continue them."

"We're young and we've got life ahead of us, and that gives us something to look forward to," said Sergei, 22.

But some workers also displayed either the confusion, or angry indifference born of economic hardship which may outweigh traditional respect for the country's "khozain" (boss) in a referendum.

An older woman in the crowd who declined to be named said: "I only rely on myself."

"I've become so nasty with what's going on that I hope you foreigners who are robbing the country will leave," without substantiating her outburst.

# Appeal to Bonn on solidarity pact

By Christopher Parkes in Frankfurt

THE Bundesbank yesterday appealed to the Bonn government to restore business confidence and bring public spending and deficits under control with an early and convincing end to discussions on Chancellor Helmut Kohl's projected solidarity pact.

Mr Otmir Issing, a member of the central bank's policy making central council, told a conference that business confidence in the economy had deteriorated to a level not seen since the 1970s.

Earlier in the day the bank had eased its tough monetary policy, but stuck firmly to its refusal to lower interest rates.

Announcing the decision, Mr Helmut Schlesinger, the Bundesbank president, referred pointedly to federal and regional budget deficits as he declared there was still no room for rate cuts.

The central bank's target

France's central bank yesterday announced a slight easing of its money supply target for next year, to take account of an expected small pick-up in economic growth, writes William Dawkins in Paris. The new range for growth of the M3 measure of broad money will be between 4 per cent and 6.5 per cent, said Mr Jacques de Larosiere, governor of the Banque de France. M3 is set to grow by 6 per cent, right at the top of its 4 per cent to 6 per cent target for 1992, which Mr de Larosiere attributed to a rise in savings.

He stressed that the central policy objectives would continue to be to defend the franc's stability and to control inflation, but that enlargement of the M3 target was justified to give "every chance" for an economic recovery.

range for growth in the M3 measure of money supply of between 3.5 and 5.5 per cent was increased to 4.5 and 6.5 per cent. This won support from industry and government, according to Mr Theo Walge, finance minister, as it took into account current recessionary trends in the west and would guarantee sufficient liquidity for recovery in the east.

Mr Johann Eekhoff, secretary of state in the economics ministry, said he was glad special factors such as developments in eastern Germany had been taken into consideration.

The decisions would allow room for growth while maintaining stability, he added.

Anticipating further overseas criticism, Mr Eekhoff said complaints that German rates were too high were unfounded. Mr Schlesinger said inflation was still too high and there was no room for reducing rates.

Mr Issing added that recent low wage settlements - which should help bring inflation down - showed a "clear reaction" in the right direction. However, Mr Schlesinger pointed out that high interest rates were not yet having the desired effect on public sector deficits.

Private sector economists, who had forecast an upwards shift in the M3 range, said the bank appeared to have set the stage for both growth and interest rate cuts.

The effects of the economic slowdown, combined with falling import prices, lower pay claims and a decline in underlying inflation are widely seen as signs that rates will start to fall in the new year.

The key element, yet to fall into place, is Chancellor Kohl's mooted "solidarity pact" between all levels of government, opposition, unions and employers which aims to encompass commitments to public spending cuts.

Another factor is control of monetary growth which the central bank believes fuels inflation. An expected fall in demand for money next year, thanks to recessionary tendencies, coupled with the higher target range for M3 is likely to lead to a substantial narrowing of the gap between the Bundesbank's ideal rate of monetary growth and the actual figure.

M3 expansion has outstripped targets every month this year. In October the annualised rate reached 10.3 per cent, but will fall clearly below that in November, according to Mr Issing.

Mr Ulrich Emsw, chief economist at Commerzbank said he had been convinced by recent pay deals of around 3 to 4 per cent marked a new trend, and suggested that the Bundesbank would reduce the internationally-important Lombard rate from today's 9.5 per cent to 7 per cent by the end of next year.

# Concern grows on single market weapons rules

By David White

NEW EC rules to prevent a weakening of controls over exports of militarily useful goods are not expected to be ready in time for the start of the single internal market on January 1.

Concern is growing that free movement of goods within the EC will enable "dual-use" items (having both civilian and military applications) to be exported via members such as Greece and Portugal with the least rigorous controls.

The Brussels-based Union of Industrial and Employers' Confederations of Europe (Unice) said yesterday it was anxious to see free movement of these goods within Europe and a harmonised system of external border controls, but did not expect an early EC agreement to implement such a system.

The UK is due to put compromise to an EC Council high-level working group on Monday. The issue was discussed recently between Unice representatives and Mr John Meadow, head of the export trade division at the UK Department of Trade and Industry.

A confidential minute raised

the prospect of "licence shopping" by manufacturers trying to exploit weak points in member states' controls to sell to forbidden destinations.

It said that member states seemed "reluctant to have a Community export controls policy". They favoured an "inter-governmental agreement" with "informal exchanges of information on sensitive destinations".

The aim would be to agree on a common list of friendly countries eligible for simplified export procedures.

"The idea of a common list of sensitive projects is more problematic," the report said.

The European Commission put forward a draft regulation in August for controlling certain dual-use products and technologies, foreseeing a transition period of up to a year. However, it emerged from the Unice meeting that the period was likely to last longer. Meanwhile, a system of "general licences" is expected to be retained to monitor the movement of certain dual-use items within the EC.

These are used under the current CoCom system, giving broad authority for exports to listed destinations.

# Britain and Spain rejoin final sprint for 1993 legislation

By Andrew Hill in Brussels

BRITAIN, which holds the EC presidency, has rejoined the leading group in the final sprint to put single market legislation into place before January 1.

Figures published by the European Commission yesterday will spare Britain potential embarrassment at today's Edinburgh summit. They show that the UK is no longer among the Community's legislative laggards. On the other hand, Italy and Belgium are still among the slowest to pass single market legislation through their national parliaments.

The triumphant opening of the single market at midnight on December 31 is one of the aims of the British presidency, and EC leaders meeting in Edinburgh are certain to declare that the market is effectively complete, in spite of loopholes caused by delays and political compromises.

The leaders will also have to admit that one of the single market's principal objectives - the lifting of border controls on people - will not be fully achieved until the end of 1993.

if then, Britain leads opposition to abolishing passport checks.

EC directives cannot take effect until they are transferred into national law, and Mr Martin Bangemann, the EC internal market commissioner, has continually stressed the need for effective implementation.

After October 30 figures revealed that Britain, Spain, Luxembourg, Belgium and Italy were lagging behind their EC partners, Mr Bangemann wrote to their governments urging them to accelerate the legislative procedure before January 1.

Britain and Spain have both taken his complaints to heart. According to figures compiled on December 8, they are now fifth and sixth in the league table, compared with eighth and 12th in the October list.

Britain has transferred 81.2 per cent of the relevant measures, just above the Community average. Denmark, which has consistently been the most efficient at transferring legislation into national law, has transposed 85.9 per cent of the laws.

# Million Greeks protest over Macedonia

By Laura Silber

MORE than 1m Greeks gathered in Athens yesterday to demand that the international community withhold recognition from the former Yugoslav republic of Macedonia unless it changes its name.

The crowd carried banners and shouted "Macedonia is Greek, Learn Your History" and "Macedonia has been Greek for 3,000 Years".

Greece fears unrest if its

neighbour is recognised as Macedonia. The unease is fanned by the former Yugoslav republic's adoption of the Macedonian star as its emblem.

Greece has blocked recognition of the republic on the grounds that the name Macedonia is exclusively Hellenic property and implies territorial pretensions on its own northern province of Macedonia.

Macedonian leaders say the blocking of recognition has increased instability in the former Yugoslav republic. If

Greece continues to block recognition, they plan to take their case to the United Nations.

The Macedonian parliament yesterday postponed a decision on changing the name of the republic in order to gain international recognition.

Yesterday's parliamentary debate was an effort to push European leaders to grant Macedonia diplomatic recognition at the Edinburgh summit.

Mr Hristo Nikovski, under-secretary of the Foreign Ministry, yesterday warned: "We will look to the UN... This situation is feeding nationalists from all sides - inside and outside Macedonia."

Greece is maintaining an unofficial blockade of Macedonia, holding up deliveries of oil. "We are facing a complete blockade. We are blocked by the sanctions against Serbia to the north, and Greece from the south," said Mr Nikovski.

A European diplomat yesterday said he did not expect formal recognition of Macedonia by all EC members at Edinburgh. But "recognition is still possible on an individual basis or Macedonia will present its case at the UN."

The UN Security Council is expected today to approve the deployment of 700 troops to prevent bloodshed if violence erupts on frontiers between Macedonia, Serbia and Albania.

# UN may enforce no-fly zone, says Owen

By Sheila Jones in London and David White in Brussels

MILITARY action may be needed to enforce the no-fly zone over Bosnia if efforts to secure compliance through negotiation fail, peace mediator Lord Owen said yesterday.

Mr Radovan Karadzic, the Bosnian Serb leader, had been warned that if his forces continued to flout the no-fly zone, imposed by the United Nations last October, the UN security council would be called on to consider enforcement. Lord Owen told a UK parliamentary

select committee in London. "The patience of the world is not limitless and the strengthening of military action might be necessary," he said.

Lord Owen said enforcement could still be achieved through negotiation but if flouting of the ban continued "despite constant warnings, we would be forced to enforce it".

Enforcement of the no-fly ban was the only military option the international community should be considering at the moment, but it had to retain the option of force to bring about a settlement in

the former Yugoslavia.

Mr Malcolm Rifkind, UK defence secretary, cautioned yesterday over military measures to enforce the no-fly zone. He told NATO colleagues that any action against Serb helicopters or aircraft could endanger UN troops on the ground.

British officials indicated that the position was broadly supported by other allies.

They added that no proposals had been put forward by defence ministers on new ways of resolving or containing the Bosnian conflict.

NATO military authorities were undertaking preparatory work to ensure they were better placed to respond to any new request from the UN to help the peacekeeping effort. They said the political mandate for further action had to come from the UN.

Moves to strengthen NATO's role in assisting peacekeeping efforts are to be formalised by allied foreign ministers next week, including France.

US officials said yesterday it was unlikely that Washington would earmark military units for peacekeeping.

Lord Owen told the select committee yesterday that the strength of feeling in the Islamic world about the killing of Muslims in Bosnia should not be underestimated. Substantial quantities of arms supplies had got through to Muslims defending themselves against Serb forces, but these were mainly light and unsophisticated weapons.

Bosnian foreign minister Haris Silajdzic said at peace talks in Geneva yesterday he hoped US President-elect Bill Clinton would lift the arms embargo on Bosnia.

# Italy moves on plan to shake up civil service

THE government of Mr Giuliano Amato yesterday approved a decree designed to revolutionise the work habits of Italy's pampered and inefficient 3m civil service, writes Robert Graham in Rome.

The reform envisages the introduction of performance-monitored work contracts, greater departmental responsibility, harmonisation of pay structures, staggered hours, greater job flexibility and the state's right to sack. The philosophy behind the measures is to impose private-sector principles of work on civil servants and to reverse the situation whereby the public must be beholden to them for the favour of their services. Mr Raffaele Costa, minister for EC affairs and in charge of the reforms, described the decree as "a great step forward" which in the medium term would raise the civil service to EC levels. The shake-up of the public administration was one of four main reforms of the Amato government endorsed by parliament two months ago in a vote of confidence.

Those out of work for more than a year account for about half of the EC's 16 million unemployed, compared with only 6 per cent in the US and 18 per cent in Japan, according to the London-based Employment Policy Institute.

These "outsiders" in the European jobs market cease being part of the effective

# Raids on neo-Nazi suspects

By Quentin Peel in Bonn

HUNDREDS of police in six German states raided the homes and offices of suspected neo-Nazis yesterday, as the government stepped up its crackdown on racist violence and right-wing extremism.

Mr Rudolf Seiters, the interior minister, banned a second neo-Nazi organisation, the German Alternative (DA), and the federal prosecutor arrested two members of a self-styled militia group, called the "Werewolf Hunting Unit".

The moves came as Chancellor Helmut Kohl led the Ger-

man parliament in its strongest and most united condemnation of the rash of racist attacks on foreigners and asylum-seekers' hostels.

The number of attacks on foreigners has risen from 2,462 last year, to 4,587 recorded so far this year, according to the federal investigation office.

Mr Kohl said the country was facing a "terrifying increase in violence", in which there was no justification for anyone to indulge in violence. "Those who believe that they can change our country by creating a climate of intimidation and fear are fooling them-

selves," he said. Mr Seiters denounced the DA as a neo-Nazi organisation particularly active in eastern Germany.

Police immediately launched raids on the homes and offices of an estimated 300 members in Berlin, Brandenburg, and Saxony, in the east, and Hesse, North Rhine-Westphalia and the Rhineland-Palatinate in west Germany.

The organisation was to contest local elections in east Germany, and propaganda documents, as well as a motley arsenal of weapons, such as a sawn-off rifle and a starting pistol, were seized in the raids.

# Many long-term jobless never employed

By David Goodhart, Labour Editor

NEARLY 40 per cent of European Community citizens unemployed for more than one year - about three million people - have never had a job, according to the European Commission.

The vast majority are under 25 and concentrated in the southern EC states. In Italy, 78 per cent of those unemployed

for a year or more have never had a job and in Greece the figure is 65 per cent.

Those out of work for more than a year account for about half of the EC's 16 million unemployed, compared with only 6 per cent in the US and 18 per cent in Japan, according to the London-based Employment Policy Institute.

These "outsiders" in the European jobs market cease being part of the effective

labour supply and cannot act as a constraint on wage bargainers, argues the EPI in an analysis of European unemployment published today.

The EC Commission expects EC unemployment, which is just under 10 per cent, to rise to 11 per cent and to remain there until 1996. Only the Netherlands has seen its unemployment rate fall since 1980, from 7.3 per cent to 6 per cent. The Commission projects

that the population of working age will rise by between 3 per cent and 5 per cent over the next 10 years and then remain virtually static until 2010.

The EPI expects most new jobs to come in the service sector and a further shift away from unskilled employment. That will intensify the need for vocational qualifications, it says. About two-thirds of EC workers have a vocational qualification, although less

than half of UK workers do. EC member states spend on average 2.25 per cent of GDP on the unemployed, of which nearly two-thirds goes on "passive" assistance such as benefit and one-third on "active" assistance such as counselling. The EPI argues that these proportions must be reversed.

Unemployment in Europe. Employment Policy Institute, Southbank House, Black Prince Road, London SE1 7SL.

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## NEWS: INTERNATIONAL

## Rao outlaws five religious militant groups

By Stefan Wagstyl and Reuter in New Delhi

INDIA yesterday acted further to suppress riots which have swept the country since Hindu militants stormed the Ayodhya mosque, though the death toll continued to mount.

The government last night outlawed three Hindu groups - the militant Rashtriya Swayamsevak Sangh (RSS), or

National Service Corps) and the Vishwa Hindu Parishad (VHP, or World Hindu Council) as well as the nationalist Bajrang Dal.

An official in Delhi said the ban followed their participation in Sunday's attack. Two Moslem fundamentalist groups, Swayam Sevak and Jamaat-e-Islami, were also prohibited. All five were accused of "promoting disharmony or

feelings of enmity, hatred or ill-will between different religions."

The move follows a pledge by Mr P V Narasimha Rao, prime minister, to place a ban on religious militant activist groups. He has not yet indicated how he plans to fulfil a second commitment, to rebuild the Ayodhya mosque.

Speaking before the bans were imposed, Mr Rao said

reports indicated "a perceptible change for the better" in communal unrest. Mr Rao pledged that the crisis would not derail the country's wide-ranging economic reform programme.

"The speculations that the reforms are being shelved are absolutely unfounded."

Sunday's assault on the mosque in Ayodhya, northern India, took place during a mass rally organised by the militant

Hindu Bharatiya Janata Party, the main opposition party. Mr L K Advani and Mr M M Joshi, the two top BJP leaders, who are under arrest for allegedly inciting religious conflict, were yesterday remanded in custody for a week.

By late yesterday 950 people were reported to have been killed, according to the Press Trust of India, up from 750 on Wednesday.

Reports from Bombay, the country's commercial capital and scene of the worst violence earlier this week, indicated the authorities had managed to reimpose order in many districts, though sporadic street fights continued.

In Calcutta, however, the army was called in for the first time, to take control of six of the city's 35 police districts.

## US hopes for quick fix meet Somali reality

By Julian O'Connell in Mogadishu

THE US plunged into the labyrinthine and unstable world of Somali politics yesterday when it brokered meetings between two of Somalia's rival warlords.

Since the beginning of the military humanitarian operation in which would avoid playing a political role. Now, on day two of the operation, the US State Department has grasped the reality that a political solution is fundamental to ending starvation in the conflict-torn country.

It may be a move it will live to regret.

Complicated and bitter clan rivalries and a fiercely individualistic culture have bedeviled the civil war. The four main clans in the country, which themselves divide into sub-clans, have forged militias and formed shifting alliances with the country's warlords.

The face-to-face meetings between Gen Mohammed Farah Aided and Ali Mahdi Mohammed, who control different parts of war-torn Mogadishu, will start today at the gutted US embassy. The talks will be attended by Mr Robert Oakley, US ambassador-at-large, and will be the first since the two men started fighting each other last November.

The US will guarantee the security of today's talks and act as broker to a settlement which has eluded the best efforts of the United Nations for more than a year.

Somali political experts agree that reconciling Gen Aided and Mr Mahdi - who claim allegiance from two different sub-clans of the Hawiye clan, the Habir Gidir and the Abgal - is the critical first step to a wider national reconciliation. Both men claim to be the genuine legitimate leaders of the United Somali Congress, the politico-military movement which forced former dictator President Mohammed Siad Barre out of power in January 1991.

Once the split in the USC is repaired it will then be possible to attempt to heal the internal divisions in other loose clan-based political movements before moving forward to a national conference to pave the way to an interim government followed by elections.

But the first step of the process will be difficult. The conflict between Gen Aided and Mr Mahdi is largely a personal power struggle supported by their two sub-clans. The men hate each other and the bitterness of 13 months of brutal urban warfare will be near impossible to overcome. Many Somalis believe a solution will unfold only once the two warlords have withdrawn from centre-stage - a move unlikely to be considered by either man.

The clans have no fundamental political, ideological, religious, ethnic or linguistic differences. But there have been clan disputes through Somalia's history, often over water holes and pastures, scarce resources in a drought-plagued land.

A political solution will have to be based on movements representing the interests of the four leading clans - the Hawiye, the Darod, the Rahanweyne and the Isak.

"Clan divisions will never vanish. They are the nuts and bolts of Somali society. Therefore the world must work on that basis," says Dr Osman Guled, a political scientist visiting from Canada.

Dr Guled adds that the inclusion of powerful Somali merchants will be vital for a successful political process, as will working out a plan for the future equitable distribution of resources and territorial authority for each of the main clans.

Confidence building, establishing transparent, impartial and objective institutions of civil society, and getting reconstruction and development under way will also be vital. The process is bound to take a long time and "tax the patience and resources of Washington, which is eager for a quick solution."

## BJP sees Ayodhya as desperate rallying call

Stefan Wagstyl reports from New Delhi on the aspirations of India's Hindu militant opposition party

MR Kewal Ratan Malkani, vice president of the Bharatiya Janata party, the radical Hindu party whose militant supporters stormed the Ayodhya mosque at the weekend, echoes the view that the incident will backfire against the BJP.

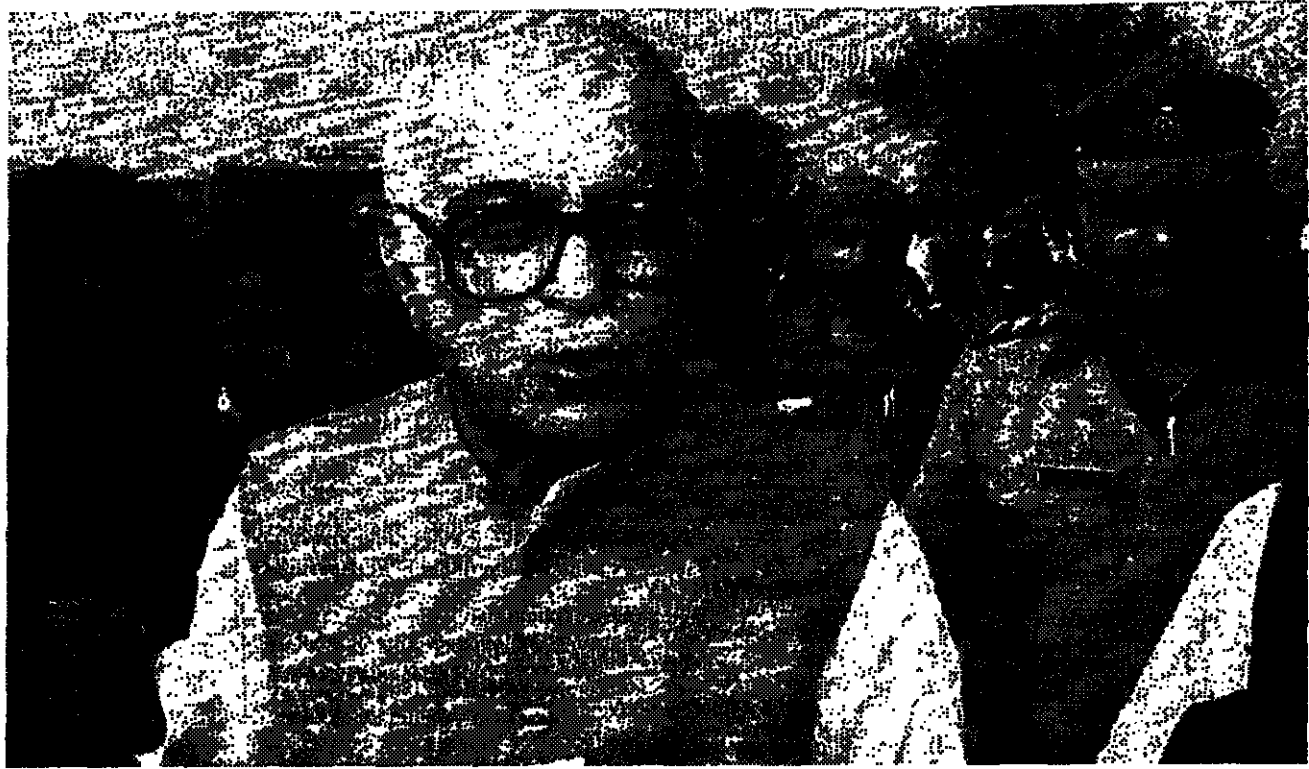
"It is only the upper classes who are shocked by this. The masses are delighted," he said in an interview yesterday. "Look at Maharashtra (the state which includes Bombay and has born the brunt of the post-Ayodhya violence). If we had an election there tomorrow we would win."

The Delhi intelligentsia believes that Mr Malkani is quite wrong. Newspaper commentators insist that most Indians will now reject the BJP on the grounds that it foments intolerance. But the BJP has long learnt to do without the support of commentators.

Mr Malkani's boasts reflect the party's defiant mood. The crisis has suddenly focused its energies. All the arguments over strategy and tactics which have dogged it over the past year as it saw its popularity waning have been set aside. So clear is the aim of advancing Hindu militancy that even the arrest of top BJP officials, including Mr L K Advani, the leader, for alleged incitement of religious hatred, has barely curtailed the party's activities.

Today the BJP plans to stage demonstrations at the Pakistani and Bangladeshi High Commissions to protest against the destruction of Hindu temples in those countries.

Mr Malkani was outraged by the suggestion that Moslems were merely reacting to the Ayodhya assault. "They started this. Nobody is as patient as a Hindu but there



Mr L K Advani, a former BJP leader, talks to reporters after he was arrested and brought to a makeshift court in Akbarpur

are limits to our patience."

Mr Malkani said he regretted that the assault on the mosque was against the law. He also regretted the violence which has since swept India. But he accepted none of the responsibility. Instead, he blamed the government of Mr P V Narasimha Rao, the prime minister, and on the courts for repeatedly delaying settlement of long-standing Hindu claims to the mosque site.

He also blamed Moslems for allegedly promoting intolerance. "They smashed 3,000 temples (in the conquest of Northern India). We want just

three back." The three are at Ayodhya, and at Mathura and Varanasi - two other Hindu holy cities where mosques stand on disputed sites.

Mr Malkani, who is 71 and has spent his life working for militant Hinduism, speaks like a man who knows that if the BJP cannot fire Hindu passions now, with the Ayodhya issue burning, perhaps it never will.

The BJP was formed in the early 1980s out of politicians linked to the Rashtriya Swayamsevak Sangh, the well-disciplined Hindu militant group which was one of three Hindu organisations banned last

night. It sought to offer an alternative to the dominant Congress (I) party. But it won just two lower house parliamentary seats in the 1984 general elections.

However, in 1988, Mr Advani began to fan the flames of the Ayodhya controversy. He also exploited growing disillusion with the Congress party's secularism which had united Indians during the struggle to build post-independent India but now seemed sterile.

He won particular support from upper-caste Hindus, some of whom felt they were losing status as economic modernisation

opened more opportunities to the low-caste masses. The party's financial strength came from many small shopkeepers and tradesmen, who felt Congress pampered the big corporations at their expense.

The BJP tried to make its ideology coherent. Mr Advani said it was a "nation first" party. Ideologues explained India should reject secularism and become an overtly Hindu nation. Historians rewrote parts of India's past to emphasise, for example, the role of Hindu princes, instead of Moslems, in opposing British rule. Even maths was not spared -

the Pythagoras theorem was attributed to one BJP-sponsored textbook to Baudhayan, an Indian mathematician who allegedly discovered it 450 years before Pythagoras.

In last year's general election, the BJP secured 119 seats out of 543, making it the second largest party after Congress. It also won control of the state government in four states - the first taste of real power.

However, the BJP then lost ground. It was unlucky in being unable seriously to challenge Mr Rao's economic reforms - a key issue over the past 18 months. BJP leaders were early fans of economic deregulation but the prime minister stole their clothes. The party's clean image was sullied by divisions between leaders and a minor sex scandal. In governing states, it suffered from inexperience.

Moreover, even as they were wooed by the cause of Hindu unity, Hindus could hardly forget their many differences - including caste, language, wealth and regional origin. Without Ayodhya, it was difficult for the BJP to offer enough to hold them together.

This autumn, when the Ayodhya conflict had temporarily gone quiet, an opinion survey showed just 14 per cent of those polled wanted Mr Advani as prime minister, against 49 per cent for Mr Rao.

Mr Pran Chopra, a leading political analyst, is convinced Mr Advani's rating has fallen further this week. "Ayodhya will damage the BJP's share of the total vote. The feelings of committed supporters may have hardened, but the party will lose mass support," Mr Chopra believes the voice of moderation will prevail - a view shared by other analysts.

## NEWS IN BRIEF

## Rioting spreads to Yemeni capital

RIOTING spread to the Yemeni capital Sanaa yesterday and police fired shots in the air and tear gas to stop hundreds of demonstrators reaching the presidential palace, Reuter reports from Sanaa.

Witnesses said rampaging crowds set fire to government-owned cars. Dozens were arrested and some were beaten by police before being put on trucks and taken away.

In Taiz, 200km south, security forces opened fire on rioters protesting at price increases on Wednesday, killing up to nine people and wounding 30.

The disorders were the worst in Yemen since the north and south merged in 1990. There was no immediate indication why the riots spread to the capital. Strikes and demonstrations to demand more pay and a price freeze on essential foodstuffs have dogged Yemen since unification.

## Aid promised to Mozambique

International donors yesterday promised Mozambique \$760m (£500m) in aid for its long-term reconstruction programme and indicated that more would be offered at a peace conference in Rome next week, Reuter reports from Paris.

The World Bank said the \$760m included around \$137m in food aid, with the rest intended for various economic and social projects plus import support. Mr Keesa Comiche, Mozambique's finance minister, said he was hoping for total external support, including a Paris Club debt rescheduling, of around \$1.2bn in 1993.

## Boudiaf was 'conspiracy' victim

The murder last June of Mr Mohamed Boudiaf, the Algerian acting head of state, by one of his bodyguards was a conspiracy that mainly benefited radical Moslem movements, according to a commission of inquiry set up by the country's leadership writes Francis Gillies in London.

The 118-page report has not been published, but Mr Rezzag Bara, the commission chairman, said on state television that the conspiracy was put together "by those whose interests were threatened."

A total of 30 members of the Algerian security forces have been charged with "serious negligence" in placing Lt Lemberak Boumaraf, the assassin, who was known for his support for radical Moslem views, in a group whose duty was to protect a man well known for his opposition to such views. The inquiry did not determine whether the negligence was deliberate.

No senior Algerian has publicly accused the now banned Islamic Salvation Front (FIS) of murdering Mr Boudiaf. Indeed, some have privately told western officials that the FIS is not to blame. The FIS for its part has never claimed responsibility.

## Australian unemployment worsens

Australia's unemployment rate worsened yet again in November, rising 0.1 per cent to a new post-1930s record of 11.4 per cent, accentuating the depth of the country's economic recession, writes Bruce Jacques in Sydney.

Australian Bureau of Statistics figures showed the total number of people in work fell from 7.71m to 7.64m.

Mr Kim Beazley, the federal employment minister, said economic growth of at least 3 per cent was needed to begin to cut the unemployment rate. Last month the Australian government shuffled spending programmes already announced for the next 18 months, adding about A\$182m (£82m) to job creation schemes.

The unemployment burden was spread unevenly across Australia's states, with the biggest growth in South Australia, where the level rose from 11.4 to 12.3 per cent. The rate in Victoria rose from 11.5 to 12.1 per cent. Western Australia achieved a cut from 11.3 to 10.6 per cent.

## UK-China talks make no progress

By Simon Holberton in Hong Kong

THREE days of talks between Britain and China about Hong Kong's future ended yesterday with the two sides still sharply divided on the issue of political reform and having made no progress on other matters.

The deadlock between the two was underlined by China's insistence that the Sino-British Joint Liaison Group (JLIG) not issue a joint communiqué - a break with past practice - and by its reluctance to approve any agreements with the UK concerning Hong Kong.

Explaining Beijing's position, Guo Fengmin, the leader of the Chinese side, said: "The basis of co-operation between the Chinese and British governments' has been severely undermined."

He again called on the British government to withdraw Governor Chris Patten's proposals for more democracy in the colony's 1995 elections. Only then could co-operation be restored, Guo said.

Mr Tony Galsworthy, leader of the British team, said he had told the Chinese side that Britain was willing, without preconditions, to discuss with China the conduct of Hong Kong's 1995 elections.

"We do not insist that Mr Patten's proposals should form the sole basis of such discussions: we are prepared to discuss any aspect of this subject which the Chinese side wish and any ideas which they wish to put forward, as well as any areas where they feel Mr Patten's proposals might be contrary to the Basic Law."

He made plain that this offer could be taken up by the Chinese at any level. "I'm quite sure that Mr Patten and the British government would make every effort to solve this impasse," he said.

Mr Galsworthy said the atmosphere of the three-day meeting had been generally courteous. The Chinese, however, displayed "great rigidity" in their position on the substance of matters and there was "no progress to speak of."

The Hong Kong stock market continued to be unsettled by the tension. The Hang Seng index fell 55.46 points, or 1.2 per cent, to close at 5,273.79.

## Japan's downturn reaches the provinces

Charles Leadbeater visits a quiet town caught in the fallout of the deflating bubble

THE coastal scrubland of Uchinada-machi does not look worth ¥3.5bn (£20m). Yet that is what Daikyo, the property developer, paid for the sand hills overlooking the Japan Sea where it planned to build a dream resort with a 28-storey hotel, apartment block, amusement arcades and shopping malls.

The project, which the local government approved in the teeth of fierce opposition from local environmentalists, was to have cost ¥900bn.

This autumn Daikyo announced that the dream conceived in the years of Japan's "bubble" economy was being postponed for at least a year and a half. Most local people believe the sand dunes near the city of Kanazawa will remain no more than that.

The resort plan was the most striking example of how Kanazawa became partly caught in the bubble despite its deep-rooted conservatism. Now it is starting to feel the impact of the bubble's deflation and the economic downturn which has followed in its wake.

The spread of the downturn to the provinces is likely to be one of the main themes of the Bank of Japan's influential quarterly report on the state of the Japanese economy which is published today.

The report is likely to show that business confidence in the final quarter of the year reached lows not seen since the recession caused by the first oil shock almost a quarter of a century ago.

A relief agency official in the city said: "From early in the morning to late at night, thousands of people are buying and selling. A newcomer to Baghdad would never believe that the country is suffering under the economic embargo."

The ban includes a wide range of "luxury items" such as cheese, frozen vegetables, foreign cigarettes, crabs, chicken, furniture and electrical equipment, and Christmas trees, which are no longer permitted to be sold. Alcohol has been exempted from the ban.

Earlier this year, 42 merchants were executed in Iraq for so-called "economic sabotage".

A crucial budget bill to stimulate Japan's sluggish economy became law yesterday after clearing a final hurdle in the upper house of parliament, Reuter reports from Tokyo.

The ¥2,070bn (\$11bn) supplementary budget, approved by the lower house 10 days ago, was passed just before parliament was due to close.

Mr Kichiro Miyazawa, prime minister, had been under pressure to win approval of the budget, some of which will go towards implementing the ¥10,700bn emergency economic package.

Kanazawa was on the fringes of the bubble. Land prices there rose by 29 per cent in a year at their peak, compared with rises of more than 90 per cent in the large cities. The town's quiet streets saw a few Mercedes-Benz cars with designer-clad drivers. Property developers arrived with plans for golf courses.

Yet the bubble did not create the frenzy that it provoked in Tokyo. People in Kanazawa regard the speculation of that era as an infection, as much due to moral laxity as to ill-designed economic policies.

Mr Hiroshi Koshijima, managing director of the Daiwa department store, Kanazawa's largest, remarked: "People got over confident. They thought because we had a huge trade surplus we could do anything. They thought that all this money gave them power, but actually it was just money going round and round."

At the prefectural government building in the centre of the city overlooking an avenue of trees, Mr Yachi Nakamichi, who has been the governor of the Ishikawa prefecture for 20 years, said: "There was too much money around and people believed that whatever they produced would be sold because the economy had always grown so fast they could sell whatever they made."

Many in Kanazawa believe the bubble's collapse should mark a moral turning point back towards the values of thrift, hard work and self-reliance which most older people regard as the cultural roots of Japan's economic success.

Mr Ryozi Koshijima, the president of the local chamber of commerce, explained: "We stick to our own business in this area without buying stocks and shares or making a huge surplus for ourselves. The character of this area is hard-

working, stable, calm people."

However, in spite of this cultural insulation against "bubble values", Kanazawa has not been able entirely to escape the economic consequences of the bubble's deflation.

Local industry, which is based on machinery making, is being hit by cuts in capital investment and exports. Domestic sales of Tsudakoma, the leading international textile machinery maker, are 20 per cent down in the past few months compared with the same period last year and exports fell by 15 per cent with slowing demand from Asia and Europe.

According to Mr Shinsuke Taka, Tsudakoma's general manager, "this downturn is probably worse than previous recessions because we are facing slower demand at home and abroad."

The local Hokkoku bank's conservatism has stood it in good stead. By lending to property developers was limited. As a result it has one of the strongest capital bases among Japan's banks.

Yet Mr Takeki Aikawa, a senior executive, acknowledges that caution in lending is increasingly reluctant to lend to companies in trouble. There were 43 bankruptcies in the area in the third quarter, more than double the number in the first three months of the year.

The local labour market is still very tight, with 148 job offers for every 100 job applicants, compared with a ratio of 80 to 100 in Tokyo. Yet in spite of this the air of caution is

spreading into the high street.

Mr Hashiba of the Daiwa store which dominates the centre of the town, explained: "People are becoming much more choosy, buying a shorter coat for winter because it is cheaper, ankle boots instead of knee-length boots. They are still spending but they are cutting back."

Daiwa's sales growth is slowing and retail sales in the region fell for the first time in September. Even the prefecture's tourist economy is being hit, with visits to the region's top six hot springs resorts down by 10 per cent.

Kanazawa watched the rise and fall of the bubble economy as a financial bubble in the big cities which little concerned it. Its strength rests upon its world class manufacturing companies such as Tsudakoma and Komatsu, the construction equipment manufacturers.

In the wake of the bubble's deflation the gyrations of the stock market can still provoke a sense of crisis in Tokyo. In Kanazawa there is quiet caution as its economy shrinks with companies producing and investing less, consumers spending and banks lending less.

Most business leaders are increasingly pessimistic. They do not expect growth to return till the end of next year. Mr Koshijima explained: "The economy will probably not go down and down but it is probably going to stay very flat for a long time."

## Iraq bans range of imports

By James Whittington in Amman

IRAQ has adopted a severe austerity package to try to rescue the country from economic disaster.

In what is seen as an attempt to conserve the country's depleted foreign currency reserves, save the Iraqi dinar, and curtail proliferating merchants, the regime is due today to implement a blanket ban on 148 imported consumer goods.

Freighted trading in Baghdad has been reported over the past few days with merchants selling the now banned commodities at knockdown prices to clear their shelves by the

deadline which expired last night.

A relief agency official in the city said: "From early in the morning to late at night, thousands of people are buying and selling. A newcomer to Baghdad would never believe that the country is suffering under the economic embargo."

The ban includes a wide range of "luxury items" such as cheese, frozen vegetables, foreign cigarettes, crabs, chicken, furniture and electrical equipment, and Christmas trees, which are no longer permitted to be sold. Alcohol has been exempted from the ban.

Earlier this year, 42 merchants were executed in Iraq for so-called "economic sabotage".

## Asian growth to accelerate

By Steven Butler in Tokyo

ECONOMIC growth in the world's fastest growing region, Asia's developing and newly-industrialised countries (NICs), is set to accelerate from 6 per cent this year to 7 per cent in 1993, says a forecast published yesterday by the Institute of Developing Economies, a Japanese government-backed research institute.

The acceleration of growth, which has been in the region's economies, while slowing from the 1990 expansion of 1990, moved forward largely on the basis of historically generated demand and investment.

Next year promises stronger growth, because some governments in the region are expected to ease monetary

policy following a period when interest rates were raised to combat inflation and deteriorating current account balances. The forecasts are based on an econometric modelling of the four NICs - South Korea, Taiwan, Hong Kong, and Singapore - and ASEAN members Malaysia, Indonesia, Thailand and the Philippines.

Thailand is expected to post the highest rate of expansion next year, at 8.5 per cent, against an estimated 7.5 per cent this year, thanks to an increase in public investment and a recovery in foreign direct investment. Malaysian growth is expected to slow, from 8.3 per cent to 7.8 per cent, following the expiry of an incentive scheme for foreign

investment.

Indonesia is expected to see a recovery in growth, from 6.5 per cent to 7.5 per cent, as the government is expected to ease monetary

set to claim sales spot

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# Go-ahead for new taxes in Brazil

By Christina Lamb  
in Rio de Janeiro

THE Brazilian government has won its first round in the battle to introduce a long-awaited fiscal reform, with the approval by a congressional commission of a project to bring in new taxes.

After a month of negotiations over a government proposal the all-party commission finally reached consensus late on Wednesday night on introducing new taxes on financial transactions (including 0.25 per cent on all cheques), corporate assets and fuel, to raise an estimated \$9.5bn (\$6.3bn). They

also agreed on setting up special tribunals and lifting banking secrecy for suspected tax evaders. The project allows for state companies to be declared bankrupt.

The reform is crucial to help cover a \$13bn hole in next year's budget and allow re-establishment of talks with the

International Monetary Fund over a new accord. Tax revenues have fallen 25 per cent in real terms over the past two years and evasion this year is estimated at \$35bn.

The project must now go to Congress, where it needs to be approved by votes in the lower and upper houses. Mr Roberto

Freire, leader of the government in Congress, said yesterday: "The commission's approval gives us the conditions to find a consensus in Congress."

The financial markets reacted positively to the news, with the main São Paulo index rising 3 per cent by lunchtime.

## Monster teaches Brazilians the future can be different

Christina Lamb on hopes for an old steelworks

CSN "has taught the country to think big", boasts the corporate video for Brazil's state-owned National Steel Company. A clanking monster of pipes and chimney stacks belching out thick grey smoke over the vale of Volta Redonda, CSN was Brazil's first industrial plant, built in 1946, and symbolises the country's remarkable postwar industrial growth.

Two years ago, CSN almost closed, shattered by years of political interference, price controls and a bloated and militant workforce, and drained by subsidised sales to the car industry in the 1970s, which cost an estimated \$10bn (\$6.5bn) and left the company with huge debts.

In the past few months, the company has taken on a new symbolism. It is to be sold off in less than two weeks in Brazil's largest privatisation to date, and the CSN auction has become the first real test of how far President Collor Franco is committed to modernisation.

Mr Franco's nationalistic leanings have raised doubts that the \$1.6bn sale will proceed on December 22. But Mr Roberto Procopio Lima Neto, CSN's president, insists on the necessity. "The survival of the company depends on privatisation," he told a recent meeting of creditors and clients.

Built during the second world war with American help, in exchange for the use of airbases on Brazil's north-eastern coast, CSN is the biggest and most modern integrated steelmill in Latin America. Steel-making capacity has been boosted from 85,000 to 4.6m tonnes, and it is the world's largest single producer of tinplate, with a capacity of 1m tonnes.

When Mr Procopio took over in 1990, CSN had no money or credit for raw materials or salaries. Since then, he has transformed the company, reducing costs from an average \$288 a tonne industrialised to \$223, through implementing a Total Quality programme and Japanese management techniques, and slashing the workforce from 23,000 to 16,600.

Last year CSN emerged from the red, turning in a \$31m profit on 1.6bn sales; this year will produce a record 4.6m

tonnes of liquid steel and 4.1m laminated hot steel.

Although a recent \$800m capitalisation by the government has reduced the company's debts to \$1bn, new money is desperately needed to carry out a \$1.4bn investment programme to maintain technology, improve quality and meet environmental regulations. CSN imports coke, for example, because it cannot raise the \$60m needed to overhaul its coke plant.

Since being privatised last year, Usiminas, another Brazilian steel producer and its main competitor, has taken 5.7 per cent of CSN's market and largely blocked off the important Argentine market by purchasing a stake in Somisa, the Argentine steel distributor.

Mr Sidney Henriques, assistant to CSN's director of operations, says: "As a private company, Usiminas is far more agile, while we're still in the straitjacket of the state. If I want to buy anything, even photocopying paper, I have to tender for bids."

Usiminas' success has contributed to a remarkable change of mentality among the workers at CSN, historically a hotbed of militancy.

An army battalion is stationed nearby to put down any strikes and a plaque outside the plant commemorates the death of three workers shot in 1988 when the military was sent in to break up an occupa-

tion, a cause célèbre of the Brazilian left. Yet in union elections in July the moderate Força Sindical won on a pro-privatisation platform.

Mr Luis de Oliveira Rodrigues, new president of the metalworkers' union, explains his own conversion: "We brought intellectuals here for debates and I could find no compelling argument against privatisation." He adds: "If there's a business opportunity in Chile, it takes us 35 days to get permission to travel. At Usiminas it's just one call and they're on the aeroplane."

Enthusiasm for privatisation has been sweetened by a scheme to offer 10 per cent of the shares to employees at a 70 per cent discount and a further 10 per cent at minimum price.

The workers' pension fund plans to acquire a further 15 per cent. Mr Jose Marcus, who has worked for the company for 23 years and has applied for the maximum 454,000 shares, says: "I'm very happy. I'll have as many shares as the president and will be rich and live in five-star hotels."

The residents of Volta Redonda are less sure. Transformed by CSN from a rural coffee region into a metropolis of 400,000, the city clearly is dependent on the plant; the fear of lay-offs hangs heavy in the air. Recent municipal elections were won by an anti-privatisation candidate, Mr Luis de Oliveira, a doctor and local councillor, says: "CSN has a social debt to this city. It has left a legacy of poor housing for workers brought in for expansion, and owns a third of the land. Who knows what will happen if it is in private hands?"

It is still unclear what decision President Franco will reach. As one of the generation which saw CSN as a symbol of industrial might, he has made clear his reservations about the sale.

But this week he received union leaders asking for it to go ahead. Meanwhile, he has called for a new evaluation and, aware of the repercussions of cancellations among investors, has promised that if the sale is delayed, he will immediately set a new date.

CSN is the biggest and most modern integrated steelmill in Latin America. Capacity has been boosted from 85,000 to 4.6m tonnes

## Senate committee approves debt deal

By Christina Lamb

THE Brazilian Senate commission on foreign debt yesterday approved the text of a \$44bn (\$28.9bn) debt agreement with commercial creditors.

Approval of the agreement, which was reached in July and finalised in September, had been held up by the ousting of President Fernando Collor and objections to the text by some left-wing senators. Delays caused the price of Brazilian debt on the secondary markets to fall to less than 27 cents this week.

The 27-member commission voted by an absolute majority to approve the text, although four senators recommended a delay for further studies on Brazil's capacity to pay. It goes to the plenary for approval.

Senator Jose Fogaca, rapporteur of the commission, said: "Today's vote... is an important step towards Brazil's full re-entry into the international financial community and should encourage new flows of foreign capital."

However, a New York-based debt trader said he did not expect the price to rise much "because of the general lack of good news out of Brazil".

There is considerable doubt over the future of the agreement. The new economic team cancelled talks with the International Monetary Fund over the \$2.1bn accord signed in January which has lapsed because of the country's failure to meet targets. An IMF agreement is considered crucial for the deal and its absence is blocking the disbursement of credits.



Armed campesinos on patrol as part of the Peruvian army's civil defence campaign

## Peru army teams up with locals to beat guerrillas

WE ARE at war, reads the not-so-welcoming sign over the sand-bagged hut at the edge of Puerto Bermudez's dirt-red airstrip. "It is everybody's war and united we shall overcome."

Here, in Peru's central jungle, unity means alliance between the Pichis valley's largely native Indian population, the Ashaninkas, and the Peruvian army. When their chief was captured and subsequently executed by the MRTA (Tupac Amaru Revolutionary Movement) in late 1989, Ashaninkas rose up against the guerrillas, taking bloody reprisals against any natives or settlers believed to be collaborators.

Now the Ashaninkas, like civilians all over Peru, are being forced to make definitive choices in the counter-subversion war. Throughout the country's extensive "emergency zones", the army is recruiting ordinary Peruvians for "rondas" or civil defence patrols which serve as a supplementary army under direct military command. Those who refuse are inevitably suspected of subversive sympathies.

The Fujimori government is finding itself obliged to compensate in manpower for its desperately inadequate counter-subversive equipment and ammunition. A long-critical situation has been exacerbated by swinging post-coup cuts in US financial assistance to Peruvian anti-narcotics police and military operations.

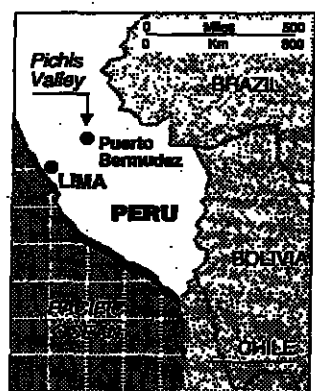
In the central jungle, where one aged Russian Mi-17 helicopter serves as the sole troop support, the warlike Ashaninkas look to be the answer to the underfunded military's prayer. The Pichis valley's standing army now comprises 500 professional Ashaninka soldiers plus 5,000 more trained reservists. Nine control posts along the 50 miles of semi-tropical valley exert rigorous documents checks and vehicle searches. Ashaninka "vigilantes" wear T-shirts declaring "anti-subversive commando" and work alongside the small official military detachment.

Apart from some three dozen relatively modern firearms, however, most of these Ashaninka soldiers are armed only with their traditional hunting weapons, bow and arrow. With these, they are deadly accurate at up to 30 yards - and army commanders in the zone say short-range combat in scrub undergrowth to the light automatic FALs or Kalashnikovs favoured by the guerrillas.

Even though Peru's two main guerrilla groups, Sendero Luminoso and MRTA, have suffered recent heavy blows, the Ashaninkas remain a target.

The pro-Cuban MRTA's recent strategy has focused on

Sally Bowen on a campaign that reaches deep into the jungle



Guatemalan Indian leader Rigoberta Menchu, accepting the 1992 Nobel Peace Prize yesterday, called for international help to end her country's guerrilla war and eradicate human rights abuses. *Reuter reports from Oslo.*

Accepting the gold Nobel medal and a diploma at a ceremony at Oslo's City Hall, she urged greater efforts to stamp out racism and discrimination against all indigenous peoples.

Talks between left-wing Guatemalan guerrillas and the government of President Jorge Serrano on ending a 36-year war in which perhaps 100,000 people have been killed have been deadlocked for months.

Ms Menchu, a Maya Indian, said other countries should bring pressure for a joint accord on human rights as a first step towards peace in her country.

"We've proved our effectiveness against terrorists," says Ashaninka defence secretary "Oscar", "but now we need modern guns like they have."

Peru's Ashaninka population totals maybe 100,000 - estimates are, even by Peruvian standards, unreliable. At least a quarter of these live in the Pichis. They existed until three years ago as self-sufficient farmers, the women cultivating cassava and maize and spinning locally-grown cotton into rough but serviceable cloth while their menfolk hunted and fished.

Even though Peru's two main guerrilla groups, Sendero Luminoso and MRTA, have suffered recent heavy blows, the Ashaninkas remain a target.

The pro-Cuban MRTA's recent strategy has focused on

peacekeeping. Conciliatory hands stop vehicles on the road to Puerto Bermudez to give "consciousness-raising" chats. The guerrillas' criticism of government economic policy and advocacy of "investment" in local agriculture is generally well-received.

For Sendero Luminoso, the Ashaninkas have provided a valuable fighting resource. In the past few years, Sendero columns have been entering native communities in the central jungle demanding "quotas" of youngsters as recruits - refusal is punishable by death and, though fewer in number since the capture of guerrilla leader Abimael Guzman, massacres still occur.

Some Ashaninkas are lured to join the guerrillas by promises of good pay or guns - which rarely materialise. Their captives employ them as cannon-fodder, and they fight with bow and arrow alone. Ashaninkas wives and children, often press-ganged with their men, become the guerrillas' slaves, obliged to forage and cook.

Joint operations in the central jungle involving Ashaninkas and government counter-subversive troops are now commonplace. And the ensuing battles often pit Ashaninkas against members of their own tribe. One special ops major estimates that half the Sendero subversives his patrols encounter are Ashaninkas.

The subversives make full use of their native collaborators' jungle lore, he says - the area is pitted with man-traps, deep holes covered with leaves and grass to conceal sharpened hardwood stakes smeared with excrement. Wounds, if not fatal, quickly fester and many patrols must return to base, mission unaccomplished, to seek medical help for unwary victims.

Now the Pichis valley looks set to gain further unwanted significance in the internal Peruvian drugs-and-terrorism cycle. Coca growers are being squeezed out of the Huallaga valley by escalating violence, stepped-up government action against the illegal cocaine trade (the Peruvian air force has finally taken control over nine provincial airports in the zone) and the mystery fungus which has decimated crops around the traditional coca-trading heartland of Uchiza. Hundreds are already bringing their knowledge and coca-processing skills to the northern end of the Pichis valley.

If the Pichis, abandoned like so many other areas of Peru by a bankrupt state, becomes a new cocaine-processing centre, then the Ashaninkas face the unhappy prospect of continuing to serve as pawns in a power struggle which has little relevance to their lives.

## Mexican airport rights for sale next year

By Damian Fraser  
in Mexico City

THE SALE of concessions to run Mexico's 61 airports will go ahead next year, with the airports grouped together in three or four packets, according to reports in the newspaper *El Economista*.

Each packet will comprise profitable and loss-making airports and one of the big airports of Guadalajara, Mexico

City, Monterrey or Cancun.

The state-owned company Airports and Auxiliary Services will be handed over to the Finance Ministry by February next year. Several Mexican and foreign investors - including the Dutch airport Schiphol, and the Mexican Grupo Industrial Hakim - are interested in bidding for the packets, according to the report.

Mexico's airports are expected to handle 35m passengers

this year, of whom 10m will be international travellers. Of the 61 airports, around 12 are responsible for 90 per cent of the passengers. The government's aim is to use these generally profitable airports, to attract private investors to manage the smaller, often loss-making airports.

The airport privatisations are part of an ambitious programme to hand over responsibility for investing in Mexico's

transport infrastructure to the private sector. The government has awarded concessions to the private sector to build around 3,500km of toll roads, and passed laws to encourage the private sector to invest in the water system.

On Wednesday, the Mexican Senate passed a law which will facilitate private-sector investment in the electricity sector. The law will enable private concerns to build and own elec-

tricity plants, but they will have to sell electricity to the state-owned Commission of Federal Electricity.

Petroleos Mexicanos (Pemex), Mexico's state oil company, has appointed JP Morgan, US investment bank, to advise it in privatising some of its secondary petrochemical plants. JP Morgan will advise Pemex on the valuation of the plants, the structure and promotion of the sales.

## Sex-case senator vows to stay on

By Jurek Martin  
in Washington

SENATOR Bob Packwood, the veteran Republican from Oregon - yesterday - said he intended to stay on in the Senate in spite of charges that he had engaged in a pattern of sexual harassment towards women for 30 years.

He refused to discuss any of the dozen and more incidents of which he has been accused. But he apologised for behaviour which he said "was not just inappropriate or boorish, but just plain wrong".

Mr Packwood conceded that "the bonds of trust" linking him and the people of Oregon had been badly strained. He was narrowly returned for a new six-year term last month before the Washington Post published an article detailing

the charges against him. He pledged to rebuild that trust and said that his actions had been "out of synch" with a long political career in which he had consistently practised "gender neutral" policies.

His determination to stay in office may yet be tested further. The Senate ethics committee is to hold hearings in the New Year on his case, which has attracted wide public attention. In addition, Oregon has liberal recall statutes, which could lead to him facing a special election.

Two other senators, Mr David Durenberger from Minnesota and Mr Daniel Inouye from Hawaii, have also faced recent allegations of sexual harassment.

Some women's groups have demanded that Mr Packwood stand down.

## Brady bows out with white paper on tax

By George Graham  
in Washington

US TREASURY secretary Nicholas Brady, in a parting shot before the arrival of a Democratic administration, has issued a white paper calling for a radical overhaul of the US tax system.

His proposals include lifting the income tax threshold to remove more than half of all individual taxpayers from the income tax net, and creating a form of VAT on businesses.

Mr Brady also suggests radi-

cally simplifying the rules for business taxpayers, reforming the taxation of multinationals and eliminating double taxation of corporate profits distributed to shareholders.

In a speech at Columbia University Business School in New York, he said the US tax system needed this radical treatment in order to remove its bias against savings. "Rather than continuing to rearrange the deck chairs on a sinking ship, the keel of our tax system should be raised and completely overhauled," he said.

## TURKISH AIRLINES ANNOUNCEMENT

In order to renew its fleet - comprised of 9 D.C. 9 and 7 Boeing 727 planes- Turkish Airlines has decided to lease Boeing 737-400 planes. Proposal made by the leasing companies concerning the aforementioned transaction, will be evaluated according to the prerequisites given below:

- Planes in question are thought to be leased between the dates of March 1993 - June 1994.
- Planes must be brand new (not even one flight experience is accepted) and shall be delivered to Turkish Airlines by Boeing.
- The most convenient leasing dates will be the decisive factor for Turkish Airlines Inc, to select its partners for the leasing procedures in question.
- Leasing period will be for 10 years for all planes and the payments are to be monthly.
- Deadline for all proposals, 25 December till 5:00 p.m.
- Evaluation of all propositions will have ended on 30 January 1993.
- All proposals, for the leasing in question, are to be made directly by the company that owns the planes, to Turkish Airlines.
- All proposals made by the representatives will be disregarded.
- All planes must have the configurations asked by Turkish Airlines Incorporated. After having been presented the desired specifications, Turkish Airlines, will hand them over to the appropriate persons, who will take over thereof.

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# Lamont rules out early UK rate cut

By Emma Tucker and Ivor Owen

MR NORMAN Lamont, chancellor, yesterday ruled out an early cut in UK base rates after a Treasury report noted flickers of economic recovery.

In the first of its monthly monetary reports, the Treasury highlighted a string of positive signs on the economy, including stronger retail sales and money supply growth, but said these stood in contrast to depressed consumer and business confidence.

The report, part of an initiative to remove some of the secrecy surrounding economic

policy making, said consumer spending showed no signs of weakening following sustained growth in the money supply since July.

Speaking after the report was released, Mr Lamont said it was right to be cautious on interest rates while the economy was showing "encouraging signs", but warned against over-optimism. "It is always extremely difficult to spot the turning-point and we have had some false dawns before, as the world well knows," he said.

"We have seen narrow money move to the top of the target range and I think it is right to be cautious."

The report pointed to upwards trends in retail sales, car registrations, exports and imports but also highlighted less promising signals. Unemployment would continue to rise for the near future and there was still no sign of a recovery in the housing market.

Although the report drew no conclusions on whether the economy was recovering, Mr Lamont said there was "no doubt" the country was benefiting from the recent reduction in interest rates. The full effect of the cuts on mortgage interest rates would become apparent in January when the

reduced charges began to apply for owner-occupiers whose repayments changed only on an annual basis.

Mr Lamont was enthusiastic about prospects for UK exports to the US. Emphasising that recovery was "strongly under way," in the US, he pointed out that a bigger proportion of British exports went to that market than those of any other EC country.

Mr Gordon Brown, shadow chancellor, said: "Buried in the Treasury's new report is the admission that unemployment is rising and the property market still declining."

Economists, who had been

hoping for more commentary and analysis, said they were disappointed with the report. "It doesn't really get us any closer to Treasury thinking," said Mr Roger Bootle, chief economist at Greenwell Montagu.

Others were surprised at Mr Lamont's caution on interest rates. "Had the Treasury suggested that their inflation target was under threat, or that prospects for growth have improved dramatically, then this would cast doubt on the scope for further rate cuts. They did not say that," said Mr Michael Saunders, UK economist at Salomon Brothers.

## Funding withdrawn from union ballots

THE government yesterday removed another plank of state support from trade unionism by announcing the withdrawal of financial aid for secret ballots and trade union training, writes David Goodhart.

Although the sums of money are not large - unions received £4m last year for ballots and £2m for training - the announcement is another blow to union hopes of opening a dialogue with the government and re-establishing some national influence.

Although Mrs Gillian Shephard, employment secretary,

has spoken of the "war" with the unions being at an end, the government has continued taking the axe to union-supported institutions such as the former National Economic Development Council.

The employment bill, likely to become law early next year, continues that policy.

It proposes to abolish Wages Councils, which set minimum wages for 2.5m workers and will also abolish the duty of Acas, the government conciliation service, to encourage the extension of collective bargaining.

## City faces insurance blow from terrorism

By Richard Lapper

UP TO A third of property in the City of London could be without insurance protection against terrorist attack within weeks it emerged yesterday.

The Corporation of London, which owns between a quarter and a third of all property in the City, said it will be unable to obtain cover for terrorism after its commercial insurance policy expires later this month.

"The impact could be devastating," said Mr Bernard Hart, chairman of the corporation, the city's local authority.

But Mr Hart said that he had been hopeful that some protection could be obtained - even though insurers announced in November that they were unlikely to cover bomb and other terrorist damage in 1993.

The corporation's insurers told him yesterday, however, that their own "reinsurance market had evaporated" and that cover would therefore not be available.

News of the corporation's problems emerged amid indications of stalemate in negotiations between the insurance industry and government over the issue.

So far the government has resisted demands from the Association of British Insurers (ABI), the industry's trade association, that it extend the arrangements currently in force in Northern Ireland to the mainland in the wake of the IRA's current bombing campaign.

Over the last 20 years the authorities have paid out over \$500m to the victims of bomb damage in the province.

"It would be quite wrong for insurers to underwrite a risk which they cannot adequately lay off. This is a political risk and not something that business should be expected to pay for by itself," said Mr Mike Jones, ABI chief executive.

To complicate matters the ABI has dismissed efforts of insurance brokers and industrial risk managers to find a compromise solution, which might be more appealing to the government.

The Association of Insurance and Risk Managers in Industry and Commerce (AIRMI), which represents risk managers at over 300 UK companies, has proposed the formation of a terrorism insurance pool financed jointly by industry and insurers and reinsured by the government. Mr Jones said the idea was "severely flawed".

Ten people were injured yesterday as two bombs exploded in Wood Green Shopping City, a north London shopping centre. Commander David Tuckey, head of Scotland Yard's anti-terrorist branch, said: "I have no doubt this is the latest in the IRA mainland campaign."

## Coal is most expensive fuel for generators says watchdog

By David Lascelles and Deborah Hargreaves

PROFESSOR Stephen Littlechild, the electricity regulator, provoked a storm of criticism yesterday with publication of a report which concluded that coal was the most expensive fuel for power generation.

The report, deliberately brought forward to coincide with the debate about the future of coal, marks a serious setback for the coal lobby as it fights the threat from competing fuels, mainly gas. But its main conclusions were immediately rejected by the power generation industry.

Mr Colin Webster, commercial director of National Power, said he was "utterly amazed" by Prof Littlechild's findings, which he described as "a nonsense and tendentious." "We believe he has done his calculations quite wrongly."

These views were echoed by Mr Ed Wallis, chief executive of PowerGen, the second largest generator. He sent a letter

to Prof Littlechild accusing him of putting together a rushed report which failed to reflect the true position of the industry. "He seems to have conducted an analysis based on a wide margin of error," said PowerGen.

British Coal, which has claimed that it is being unfairly squeezed out of the market by the "dash for gas", said: "It has to be of concern to the regulator that a large generation company is questioning his analysis."

The Department of Trade, which is reviewing energy policy, said it would take account of Prof Littlechild's conclusions but declined any detailed comment.

Prof Littlechild's main finding was that electricity companies had not breached their duty to buy electricity as economically as possible in signing up for new gas-based deals. But to reach this conclusion he had to calculate the relative contract price of different fuels. He gave these yesterday as 3.2p per kilowatt hour for

coal, 3p for nuclear and between 2.7p and 3p for gas. National Power said the correct figure for coal was 2.72p.

Prof Littlechild received a welcome for his report from the electricity distribution industry, whose members were relieved by his conclusion that they had purchased power economically, and that the "dash for gas" was acceptable.

Gas producers supported the report as evidence that the UK's gas lobby is beginning to be heard. "Frankly, it's very helpful," said Mr Tony Craven-Walker, chief executive of Monmouth Oil and Gas. "It's good to see someone standing up for gas." Monmouth is involved in a £20m project to develop four oil and gas fields in the Liverpool Bay area which is dependent on PowerGen getting approval for its Connah's Quay gas-fired power station.

British Gas's reaction to the report was low key. "This doesn't change anything we've said in the past," it said, "we'll look forward to further findings at the end of January."



Hungarian Gabor Nagy (centre), the first soldier from a former Warsaw Pact country to receive military training in Britain, rehearses at the Royal Military Academy, Sandhurst, for the sovereign's parade. About 15 per cent of the officer cadets are from overseas and soldiers from 18 countries will graduate at the parade today

## Industry panel likely to give downbeat forecast

By Peter Marsh, Economics Staff

THE Treasury is expected today to receive a downbeat view about growth next year from a special panel of industry representatives.

The group brings together senior Treasury officials with about 10 people from business, together with a top civil servant from the Department of Trade and Industry. It adds up to an intriguing experiment by the Treasury in trying to gain economic insights by mixing

the often highly diverse cultures of Whitehall and the business world.

The panel includes the chief economists of ICI, GKN, BP and RTZ - four of Britain's biggest companies - as well as a representative from one of Britain's biggest suppliers of double glazing.

The Treasury's economics prospects group was set up earlier this year to strengthen the department's contacts with industry and help improve the accuracy of the Treasury's forecasting. It is separate from another Treasury

panel - also named this week - which is also concerned with economic projections but which mainly comprises economists from specialist forecasting groups.

Mr Kevin Mahoney, managing director of Caradon Everest, the double-glazing subsidiary of the MB-Caradon building products group, and a panel member, said the meetings were a useful step to improve the dialogue between Whitehall and the business world. He said Treasury officials were "trying hard to learn the language"

of people who work in industry. Also expected at today's meeting is Mr Ivan Bradbury, chairman of Interconnection Systems, a manufacturer of printed circuit boards based in South Shields, near Newcastle-upon-Tyne, and Mr John Duff, strategy and business development director at the UK subsidiary of IBM, the international computer company.

The economic prospects group is part of a broad effort by the Treasury to develop more open approach to policy-making.

## Heathrow rail talks stall

By Richard Tomkins, Transport Correspondent

TOP-LEVEL talks at the Department of Transport failed to resolve an impasse over funding the £300m Heathrow Express project yesterday, but further meetings are planned in an attempt to thrash out a compromise. No dates have been fixed.

Plans for the 16-mile rail link between Heathrow airport and central London are threatened by a bitter dispute between British Rail and BAA, the airports group, over who is responsible for underpinning the project's viability.

BAA said British Rail was asking too high a price for the use of its tracks into Paddington station. British Rail said the line will boost BAA's profits at Heathrow and the

company should subsidise it. The opening of the line was originally due in 1994, but has already slipped to 1997 and could be delayed further.

The row over new pay and conditions for British Airways staff based at Gatwick continued yesterday.

Unions said they would ballot members because staff face pay cuts averaging 25 per cent or redeployment within the airline, following BA's acquisition of Dan Air.

BA said talks were still continuing and that ground staff had been offered a 20 per cent cut with a lump sum in compensation of up to £14,500, or could remain on their existing scales.

Cabin crew who refused the pay cuts could transfer to flights out of Heathrow.

## Britain in brief



### Nissan pay deal covers 5,000 staff

Nissan, the Japanese automotive company, has reached a two-year pay and employment deal with its 5,000 staff at its north-east England plant at Sunderland and central England engineering centre at Cranfield.

The deal is the first significant private sector pay rise agreed since the government announced a 1.5 per cent pay ceiling for the public sector.

The award, effective from January 1993, will raise salaries by four per cent in the first year and 3.5 per cent in the second. The deal at Nissan will give manufacturing staff a basic wage of £15,382. On a straight pay basis Nissan will not be at the top of the pay scale for car workers but its employee package provides several extra benefits including private health care.

### Warning over health law

Business bosses who flagrantly flout health and safety law could be banned from being company directors and face heavy fines, the Health and Safety Executive said yesterday.

### Manx BCCI payments start

Depositors in the Isle of Man branch of BCCI will start receiving payments on Tuesday under the island's compensation scheme, it was announced.

Depositors whose claims have been verified as eligible are entitled to compensation equal to 75 per cent of their deposit, subject to a maximum payment of £15,000 per depositor.

### Clinton team to meet UK union

Key members of President-elect Bill Clinton's transition team will be visiting London next month for an economic policy conference organised by the Transport and General Workers Union.

The advisers include Mr Bob Royston, deputy communications director, Mr Robert Kuttner, a senior economic policy adviser, and Ms Stephanie Soline, political adviser.

### Ownership of shares limited

The government's privatisation campaign has failed to encourage wider share ownership among Britons. A survey for ProShare, a body that promotes share ownership, found that only 200,000 privatisation buyers moved on to purchase other quoted stocks. The survey also found a decline in the total number of shareholders in Britain.

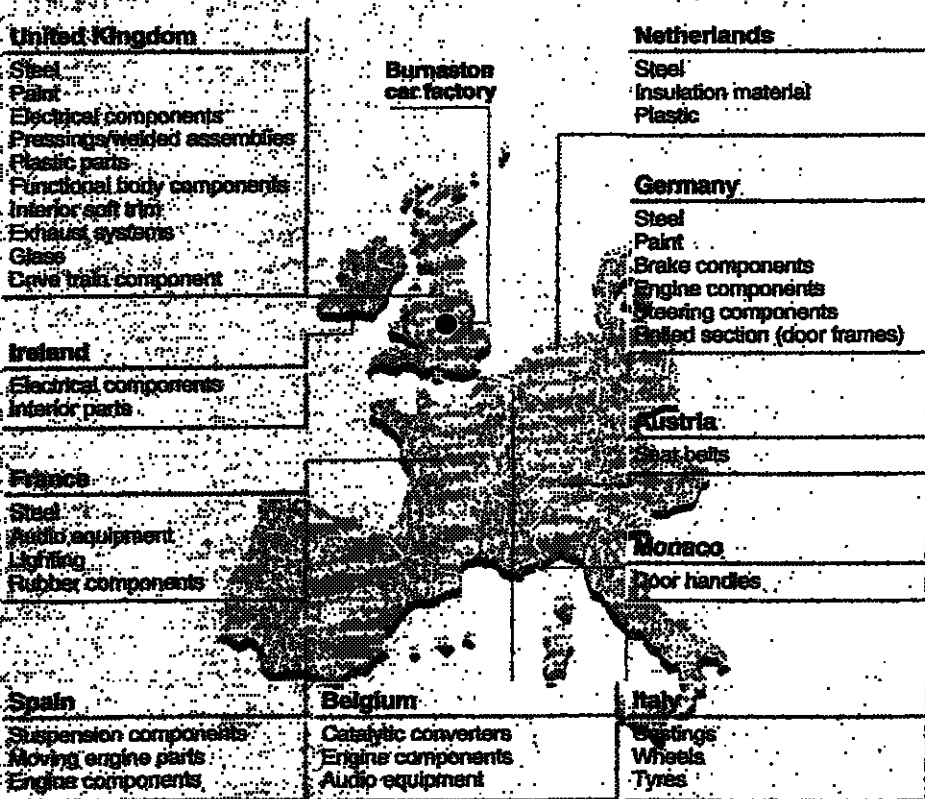
### Cheques chart sales stability

Retail spending during the run-up to Christmas is showing more stability than last year, according to Transax, the Birmingham-based cheque guarantee organisation.

### Layard seeks training code

The training system in the UK is a formula for national decline and a Training Reform Act is urgently required, Professor Richard Layard of the London School of Economics claimed.

## Putting together Britain's Toyota



## Toyota reveals names of key European car parts suppliers

By John Griffiths

TOYOTA, Japan's largest car maker whose UK factory near Derby goes on stream next week, will be spending £100m a year with parts suppliers within a 50 mile radius of the plant as soon as output hits 100,000 cars a year, it said yesterday.

The extent of the planned boost to the local economy surrounding the £700m facility at Burnaston was disclosed as the identity of some of the key UK and Continental European component suppliers to the venture became known.

Hitherto, Toyota has been reluctant to name its principal suppliers. Out of a total of 180 UK and Continental Europe-based suppliers, around one half are located within the UK.

The most prominent among these, it is now known, are British Steel (raw steel supplies), PPG 123 and IDAC (paint), Lucas Industries (electrical components), GKN, Albion Pressed Metal and Camford Engineering (pressings and welded assemblies, and additionally GKN for drive train components), Birkbys Plastics and Plastic Omnium (plastic parts), Rockwell Golde (sunroofs), Tenneco Walker (exhausts), Triplex (glass), Pirelli and Dunlop (tyres).

The components are destined for the Carina E, the upper-medium saloon model which Toyota Motor Manufacturing (UK) will build at Burnaston and for which there is a 60 per cent "local" - European content by mid-1993. By mid-1995 Toyota intends to lift

local content to 80 per cent. Mr Bryan Jackson, TMMUK's director of corporate affairs and human resources, said that no increase in the number of European suppliers would be involved in reaching the higher European content.

Leading German suppliers are Thyssen (steel), Herberts (paint), Alfred Teves (brake components), Gerlach-Werke (engine parts), ZF (steering), Ymos Metallwerke (door frames), Leading French suppliers are Sollac (steel), Philips (audio equipment), Valeo (lighting). Italian companies involved are Teclid (castings), Speedline (wheels) and Michelin (tyres). Successful Spanish-based companies include Iberica (suspension parts), Delco and Robert Bosch (engine parts).

## Firms fall short of audit rules

By Andrew Jack

MANY accountancy firms are failing to comply with the audit requirements introduced last year, the first annual report of their self-regulatory body shows.

Only 11 of the 158 audit firms so far randomly inspected passed all 13 tests devised by the Department of Trade and Industry and the Joint Monitoring Unit.

The findings come in a confidential internal report due to be sent today to Mr Michael Heseltine, trade and industry

secretary, for consideration by officials before publication next week.

The report stresses that most of the 10,200 registered firms have taken steps to comply with the audit regime introduced in October 1991, and that it is too soon to make a definitive statement on the quality of work carried out. But the Joint Monitoring Unit unearthed widespread failures in systems and procedures which the regulations require, which will fuel criticism of the quality of auditing.

The unit visited 291 firms in the 12 months to September - in line with its targets - of which 143 were to prepare for

registration, to offer training or in response to requests.

Of the remainder, which were randomly selected during April to September, 67 firms were not conducting "cold" or continuous reviews of their audit work as required by the regulations.

The audit procedures of 39 were not subject to quality control procedures and 41 had not planned their audits. The unit stressed that these findings could indicate inadequate documentation at least as much as unsatisfactory audits. But it also judged 10 firms not to be independent from their audit clients and identified nine that were not competent.

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## Harding and Chapman join L&G

Llowarch is also non-executive chairman of Transport Development Group, and a non-executive director of Abbey National and Hickson International.

## Vanessa Houlder on how numbers can mislead

These companies' apparently robust profits appear less impressive when the capitalised interest is brought back into the profit and loss account, revealing the company's poor ability to service its debt.

Developers "are just scratching the surface of their problems," said County NatWest.

New accounting standards that will be introduced early next year will tighten up the treatment of property in accounts. But to many investors, this is too little, too late.

These companies' apparently robust profits appear less impressive when the capitalised interest is brought back into the profit and loss account, revealing the company's poor ability to service its debt.

Rosehaugh's extensive use of *off-balance-sheet finance* gave it a reputation for obfuscation. "However hard one pores over yesterday's results, there are few financial things an out-

441

**Barry Lock, Director**

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## ECUADOR 3

Stephen Fidler looks at moves to reduce the debt overhang

## Relief not without a price

THE Ecuadorian government and most of its creditors agree on one thing: a resolution to the country's foreign debt problem will not be possible without debt relief.

Ecuador's foreign debt as a ratio of gross national product is the highest among the larger debtors in South America - 120 per cent. While far below the levels of many debtor countries in Africa and war-torn Nicaragua, the ratio is higher than Bolivia's 100 per cent and double that of Peru.

Because it makes only partial payments on that debt, the interest burden has in recent years been at levels comparable with most heavily indebted Latin countries at around 15 per cent of exports.

Nonetheless, the country suffers from a "debt overhang", a debt burden so high that its sheer size inhibits investment and blocks growth.

The previous government's unwillingness to seek a more permanent solution to the debt problem "has represented a high cost to the country because it has inhibited incoming capital and the repatriation of capital by Ecuadorians", according to Mr Alberto Dahik,

the country's vice-president.

"This has put the country at the margin of international capital flows that have benefited other Latin American countries after they reached agreements with their creditors," he said.

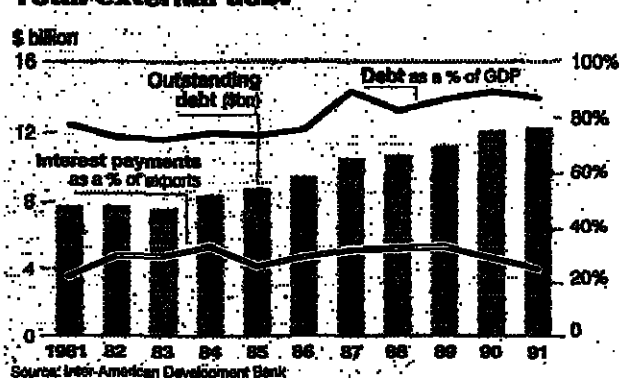
The government appears determined to reduce the overhang, and as a signal of this is starting talks with bank creditors led by Lloyds Bank of Britain in early December in New York.

"Of course we can't pay it, we need debt relief," said Mr Dahik, who is playing an important role in shaping economic policy. The government was prepared to "use all possible mechanisms and be flexible", he said.

With the example of Mexico before them, it is now conventional wisdom in Latin American countries that the confidence effects of a debt relief deal are an essential part of an economic reform programme.

But unlike in Mexico - which never missed a scheduled interest payment - and as in other countries such as Argentina, a bank debt relief programme under the Brady plan may lead to an increase in

Total external debt



Source: Inter-American Development Bank

actual debt servicing, even though scheduled debt servicing falls. This is almost certain to happen in the short-term as debt service arrears - according to the government, a total \$2.7bn of an overall \$12.3bn debt - are tackled.

This in turn is likely to lead to a lively internal debate about the merits of raising debt servicing levels. The government has already said it intends to devote 38 per cent of its 1993 budget to debt servicing, compared with 25 per cent this year.

Apart from clearing arrears

and tackling internal opposition, bankers say there are other difficulties facing a government which they believe genuinely wants to deal with the debt issue.

With a bank debt of roughly \$4.4bn of principal and \$2.4bn of interest arrears, the government may lack finance for so-called "enhancements", the guarantees to the concessional bonds which banks agree to take in exchange for their debt.

These enhancements are usually made up of funds from the international financial institutions - the Interna-

tional Monetary Fund, World Bank and Inter-American Development Bank - together with other resources a government can pull together from its own reserves.

The government is embarking on talks with the IMF on what may be a two-year standby loan, expected to be agreed early in the new year, after which World Bank and IADB funds may fall into place, and a rescheduling from the Paris Club of creditor governments may take place.

However, reserves with which to finance enhancements are not large. After falling earlier this year to near crisis levels, they have since increased four-fold to \$750m. Indeed, the fall in reserves appears to be why the government has not been able to make an interest payment to banks since July.

The government has in recent years been paying, in intermittent payments, \$140m a year to banks - equivalent to 25-30 per cent of that falling due.

The lack of a payment since July has probably contributed to a fall in the price of the bank debt in the secondary market to around 27 cents on the dollar. The price peaked in the low 30s in mid-year amid expectations that the incoming government would rapidly settle its foreign debts.

The low of about 15 cents was reached in 1990.

## Bold steps taken to open the doors to trade

ECUADORIANS have long been terrified of the prospect of opening up their economy to international competition. It was widely assumed that a small, predominantly agricultural economy of 11m people with a small, presumably inefficient group of import substitution industries would fare badly if the borders were opened.

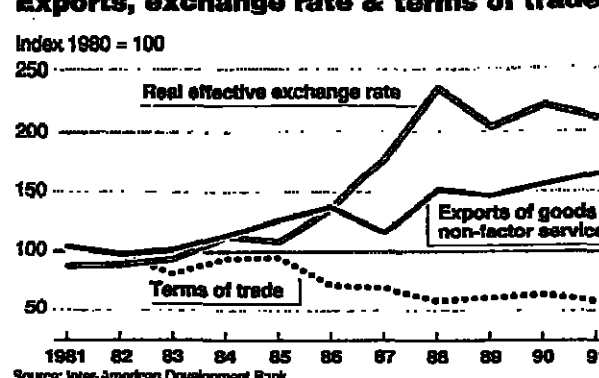
The new government of President Sixto Durán Ballén has, however, taken a bolder approach following the example of Mexico, which through the North American Free Trade Agreement is trying to tie itself to the economic giant to its north.

The speed with which the government has acted on this has been impressive in a country where the bureaucracy traditionally moves slowly.

The initial moves have been with its neighbours. In October, tariffs between Ecuador, Colombia and Bolivia were abolished and Venezuela is scheduled to join the free-trade zone in January.

This is in spite of problems within the Andean Pact - the recently revived trade grouping which brings Ecuador

Exports, exchange rate &amp; terms of trade



Source: Inter-American Development Bank

together with Peru, Bolivia, Colombia and Venezuela.

Problems arose partly because of the breakdown of diplomatic relations between Venezuela and Peru due to the suspension in April of the constitution by Peruvian President Alberto Fujimori. From the Ecuadorian perspective, the pact improves Ecuador's negotiating position.

According to government officials, a priority is Chile, a country with which trade has traditionally been light. While the two economies are not seen as natural partners, they

are said to complement one another.

Another reason to move ahead with the lifting of trade barriers was the level of illicit cross-border trade that is already taking place.

Official figures suggest Ecuador's exports to Colombia in 1991 were \$31.9m, about 2 per cent of total non-petroleum exports, and imports of \$84.5m. Yet smuggling is so widespread, the actual trade may be as much as four times higher.

Stephen Fidler

## ENERGY

## Oil policy at centre of a political storm

THE NEW government's energy minister, Mr Andres Barreiro, has had the political spotlight on him since taking office.

He put the case for Ecuador's withdrawal from the Organisation of Petroleum Exporting Countries and has borne the brunt of public anger over fuel and electricity price increases. Furthermore, he still faces "trial" by Congress which could force his resignation - a threat that leaves oil policy in limbo at a crucial stage in the new administration.

However, the price adjustments were an unavoidable hurdle in the government's programme to cut subsidies and rationalise fuel use and as such have been welcomed by the financial sector. Years of undercharging have left the main electricity companies with a large debt and Ecuador without the new projects needed to ensure future supplies. If the rains are unkind and the change to daylight saving time does not reduce consumption, the minister will have to take the unpopular step of reintroducing power rationing.

One of the main reasons for leaving Opec was the decision to raise crude production well beyond Ecuador's quota of 275,000 barrels per day (bpd). Although output has been 10 to 20 per cent above this level for some time, Opec has turned a

blind eye rather than force the issue and lose a member, albeit a country that represented only 1 per cent of production. Being in the organisation also gave prestige to a small nation and fed nationalist sympathies in Ecuador.

Production is due to increase by 50 to 70,000 bpd during 1993, taking total output up to about 390,000 bpd by the end of the year. Between 1994 and 1996 another 100,000 bpd could be available but this will depend on the production agreements reached with foreign companies now developing fields in the Napo and Pastaza areas of the Amazon region. Oil reserves currently stand at about 1.5bn barrels.

Some 120,000 bpd are used for domestic consumption and the growth in output will generate more for the treasury as well as extra foreign income. In the first eight months of this year earnings from crude oil rose by 15 per cent to \$804m, mainly because of the bigger volume of exports.

Not one new exploration contract was signed under the last government and foreign companies operating in Ecuador are hoping for solutions to a series of contractual problems. "When they began investing in the mid-80s they were expecting to produce light crude at good prices - but instead some have heavy crude at under

\$17 a barrel," said Mr Fernando Santos, a former oil minister.

The government is anxious to encourage further exploration and plans to reform the oil law and change tax regulations. Areas in the north-east reserved for the state oil company, Petroecuador, will be opened up and a number of blocks will probably be put on offer in mid-1993, once the reforms are approved. The north-eastern Amazon is close to existing infrastructure and good quality oil has been found at shallow depths. This area is also away from the more problematic Indian-occupied areas.

"Ecuador has excellent potential, though the Indian question is sensitive," said a foreign company oil executive. "The pre-Cretaceous has not been touched but drilling costs would be higher, it is deeper and

technically more difficult."

Nearly all Ecuador's oil is produced in the Amazon and Indians and the environment have become high profile issues. Ecological groups have taken up the Indian banner, campaigning to prevent the development of oil fields in national parks and Indian reserves.

Conoco, a subsidiary of US group Du Pont, which put out a "green" development plan for heavy crude deposits in Waorani Indian territory, left Ecuador after protracted negotiations had failed to conciliate all the different interest groups.

Maxus Energy, a Texas oil company, took over from Conoco as operator and is starting to build a road from the river Napo into the production area. This is the most controversial element of the project because in the past roads have channelled

thousands of new settlers into the forest and Indian lands.

"The armed forces have promised strict controls so no colonists will pass along the roads, the agrarian reform institute must not recognise any settlement of the land," said Mr Manuel Navarro, head of Petroecuador's environmental unit.

The Waorani case is the most complicated - the Indians are a small, semi-nomadic group, especially vulnerable to outside influence and manipulation. Recently some of the Waorani were brought to Quito and camped out in front of Maxus' offices until the cold drove them back to the Amazon.

"A moratorium on oil development in these areas is impossible so we must minimise impact. Now the environmental unit is in on everything from the pre-feasibility stage," said Mr Navarro. An environmental audit of Texaco, which operated in the main Amazon fields for 20 years, is due to start this month.

The future of Petroecuador and all its subsidiaries is still under discussion. Parts of the oil industry may be privatised - for example, the refineries on the Santa Elena peninsula and some of the retailing businesses. Big investments in infrastructure are needed, including a new pipeline over the

Andes mountains if Amazon production goes above 400,000 bpd.

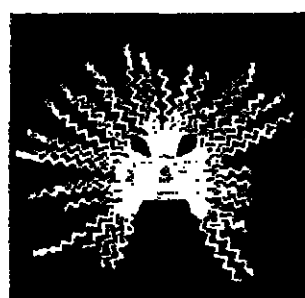
But it is not clear how far the government will go on privatisation, given the strength of the oil trades unions, the convenience of a state income and the nationalism attached to oil issues.

The electricity sector - particularly the distribution end - is also a candidate for privatisation in the long term. Three quarters of Ecuador's generating capacity is hydroelectric, although small thermal plants are being set up. The Faute scheme, which supplies a third of the country's power, is threatened by the quantity of sediment accumulating in the reservoir. Construction of a dam higher up the river to control the problem has been postponed several times but is now to go ahead, according to the government.

In spite of a plethora of plans and studies of energy alternatives, Ecuador has never had a comprehensive energy policy. Natural gas in the Gulf of Guayaquil remains undeveloped, and extensive fuels such as diesel are used in thermal power stations. The government has made a start by trying to rationalise consumption but there is still a long way to go.

Sarita Kendall

## ADVERTISEMENT



## CENTRAL BANK OF ECUADOR

## Ecuador firmly on the path of economic reform

by: Ana Lucia Armijos  
General Manager, Central Bank of Ecuador

On September 3, 1992, the new Government of President Sixto Durán Ballén launched an ambitious economic reform program. The initial adjustment measures were tough, for we faced sizeable macroeconomic disequilibrium: the fiscal deficit was running at an annual rate of 7 percent of GDP, inflation had settled at around 50 percent per year, and net international reserves had fallen from US\$760 million at end-1991 to US\$224 million at end-August 1992, or to less than one month of import cover.

From the outset of the program, the new Government has emphasized that macroeconomic stabilization measures have to be accompanied and supported by deep structural reforms, in order to secure an enduring restoration of confidence and, thus, a recovery of private investment and sustained growth. We believe, in particular, that without a profound reform of the public sector there is little hope in reversing the poor economic performance and continuous decline in living standards that has occurred during the last decade.

Over the past three months we have advanced steadily with the implementation of our program. The sucre was devalued in the official ("intervention") market by 33 percent at the beginning of the program and, on November 25, the surrendering requirement for private exports was lifted, thereby completing the unification of a free foreign exchange market for all private sector current and capital transactions. Gasoline prices and electricity tariffs have been raised by about 120 percent, not just to reduce the fiscal deficit but also, and perhaps more importantly, to improve efficiency in resource allocation by eliminating hidden and distortive subsidies and bringing relative prices more in line with relative scarcities.

A budget reform law, submitted to Congress as a emergency bill, was approved November 27. This law rationalizes the process of budget design and approval and strengthens the monitoring and control of budgetary execution. It also virtually eliminates revenue earmarking, a practice that has been a source of major rigidities in the budget. Other measures in the fiscal field have included substantial cuts in public sector expenditures; a freeze in public sector hiring; the introduction of a system to encourage early retirement of public servants; and the first steps toward the elimination, merger or transfer to the private sector of a number of public sector entities. The Government is also working on programs to improve tax administration and will soon be submitting to Congress laws on privatization, private sector participation in the petroleum sector, and customs reform.

As regards monetary and financial sector policies, remaining controls on interest rates have been eliminated, the legal reserve requirement was lowered, and the Central Bank has shifted toward market-based, transparent instruments of monetary policy. In particular, the Central Bank has begun operating its money and exchange desks and will introduce in December a system of regular auctions of open market securities. We will be soon submitting to Congress a reform of the current monetary regime law, in order to clarify the Central Bank's functions and strengthen its autonomy. A capital markets law is virtually ready for submission to Congress; its approval shall help pave the way for Ecuador's entry into the league of fast growing emerging markets. The strengthening of banking supervision and prudential regulation is high on our agenda.

Despite the short time that has elapsed since the launching of our economic reform program, a number of clearly positive results are already observable. Short-term devaluation expectations have been virtually eliminated, giving rise to an important reflow of private capital, facilitating a rapid accumulation of international reserves to over US\$750 million, and allowing for a significant decline in nominal interest rates. We are now projecting a public sector deficit of less than 3 percent of GDP for 1992, compared to a deficit of 7 percent of GDP that would have obtained in the absence of corrective measures. And the monthly rate of inflation has shown a clearly declining trend: after initially jumping to 10.6 percent in September - reflecting the pass-through effect of the measures - it fell to 6.3 percent in October and to 1.0 percent in November.

To ensure financing for our macroeconomic stabilization and structural reform program, we have begun in earnest negotiations with multilateral financial institutions, including the International Monetary Fund, the World Bank, and the Inter-American Development Bank. We expect to have a Letter of Intent signed with the IMF early next year. We shall soon begin formal discussions with our foreign bank creditors, with a view to achieving the market-based debt reduction that is needed to facilitate the restoration of Ecuador's normal access to international financial markets.

Clearly, a new, healthier economic climate is taking hold in our country. As we proceed with our economic reform efforts, we are confident that foreign investors will respond positively. We have no doubt that a growing participation of foreign investors is crucial to the modernization of our economy and to its full integration into the world economy.

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## ECUADOR 4

With the intent of forging tourism into the number one economic activity of the country, the nearly four-month-old government of president Sixto Durán Ballén is etching out, for the first time in Ecuador's history, a long-term development plan for the industry.

An indication of his commitment is that the president has formed a ministry of tourism and information which is to revise applicable laws, promote tourism abroad and co-ordinate the industry's development.

Tourism ranks fourth after petroleum, bananas, and shrimp in the generation of foreign currency. In 1991 the tourist industry itself generated nearly \$200m in direct revenues, but its impact on the rest of the economy is estimated to be three times as big. In the same year approximately 380,000 visitors came to the country, of which 40 per cent came from Colombia, 18 per cent from the US, 17 per cent from Europe and 11 per cent from Peru.

According to CETUR, the government's tourist agency and now technical arm of the ministry, Ecuador's tourism industry in 1991 had a lodging capacity of 58,000 travellers and employed approximately 35,000 workers. Of the 1,400 hotels, hostels and pensions to choose from in the country only roughly a dozen can be considered first class.

The biggest tourist attraction in Ecuador has been and continues to be the Galapagos Archipelago. More than 40,000 visitors came to see exotic penguins, the famous giant tortoises or tree-sized sunflowers last year. Boat cruise operators are putting pressure on the government to increase the permissible number of visitors.

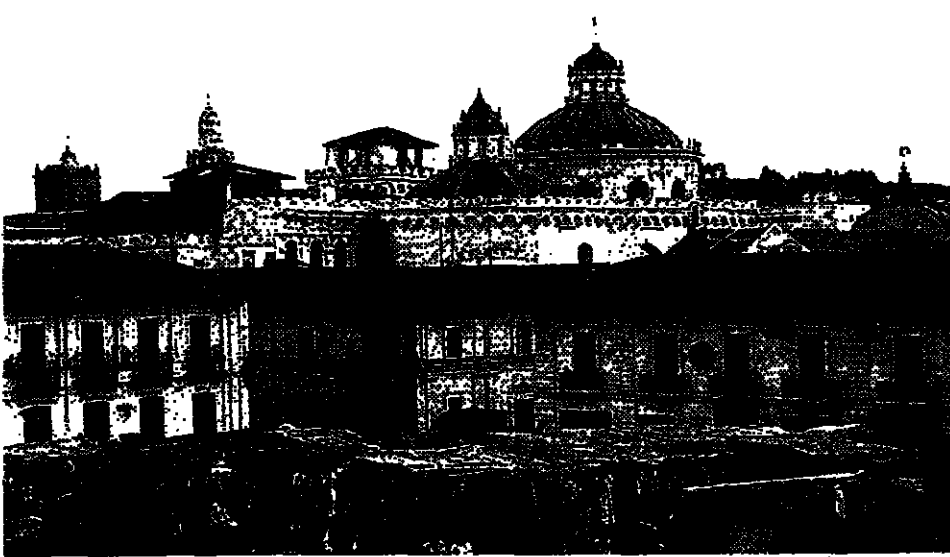
Yet the Charles Darwin Foundation, charged with conducting research and aiding in environmental protection, warns that the islands' delicate ecosystem is already being overtaken by the number of visitors.

However, the potential for tourism to grow in mainland Ecuador is enormous say industry analysts and travel entrepreneurs. "Ecuador has more," has been the slogan with which the private sector has sought to promote areas other than the Galapagos.

Ecuador's immense geographical and cultural diversity indeed make it a traveller's paradise. Beaches,



While the Galapagos islands' natural attractions have long been a big tourism earner, colonial architecture, beaches and volcanoes make mainland Ecuador a traveller's paradise



The government's plans aim to turn tourism into the country's biggest industry

## Potential earnings enormous

snow-capped volcanoes, Indian markets, quaint colonial towns and Amazon rainforest can all be reached in little more than an hour's journey from Quito.

A favourable exchange rate makes Ecuador an inexpensive country for most foreigners. In addition, the country's political

**'In the past the government's efforts to promote tourism abroad have been minimal'**

stability gives it an advantage over its neighbours Peru and Colombia, where the governments are still battling against leftist insurgents.

"The potential has always been there," says Mr Eduardo Proano president of Metropolitan Touring, Ecuador's largest tour operator. "But in the past the government's efforts to promote tourism abroad have been minimal. Tourism has been largely a private-sector activity."

According to Mr Patrick Barrera of the private sector trade association Feprotur, the key to developing Ecuador's tourist potential is to further engage in eco-tourism - the branch of the industry that offers the country's natural beauty and diversity, while simultaneously

protecting it. Ecuador has already been practicing organised eco-tourism not only in the Galapagos but also in the Amazon region. Metropolitan Touring has been operating a luxury boat cruise on the Napo and Aguarico rivers for 18 years and now offers a range of holiday packages to the area.

As well as allowing visitors to view the unspoiled flora and fauna of the Amazon jungle in Cuyabeno national reserve in north-eastern Ecuador, nature guides on board educate tourists on the importance of conserving the wildlife they have come to see.

Eco-tourism not only provides local communities with an alternative to farming and hunting, but the fee that foreigners have to pay to enter the national parks helps finance the park management, which is still inadequate.

How tourism affects the behaviour of indigenous groups in these remote areas remains to be seen. Yet in Cuyabeno the Cofan tribe, which illustrates the Amazon's medicinal plants and sells handicrafts to tourists, seems to be benefiting from the influx of visitors.

One of the areas that the government and Metropolitan Touring are developing for eco-

tourism is the national park Machalilla, on Ecuador's central coast. Machalilla not only includes a tropical dry forest, a cloud forest and the island La Plata with bird life like that of the Galapagos - the bird count actually exceeds that of Galapagos - but it also harbours archaeological sights of one of the oldest civilisations in the Americas.

With the help of a three-year development plan designed by Feprotur, the government seeks to provide the necessary infrastructure to allow organised tours to operate in the park.

According to the plan the park will be spared grand-scale hotel complexes which might endanger the delicate balance of the ecosystem. Rather the facilities - including visitors' centres and hiking paths - are to blend in with the environment as much as possible. Negotiations to finance the project are under way with private and institutional investors, including foreign ones.

Not only is eco-tourism a reasonable strategy because of the type of natural resources Ecuador offers, it is also reasonable because of its low cost and relatively short implementation time. The plan to develop Machalilla Park, for example, is estimated to cost \$150,000.

With these types of projects Mr Carlos Solórzano, the sub-secretary of tourism, expects positive results in the short to medium range.

With the reform of the foreign investment law under way, Mr Solórzano hopes the tourist industry will attract

**The possibility of 'debt-for-tourism swaps' is currently being explored**

enough capital to develop other potential tourists sites, especially in the hotel sector. The government is also exploring the possibility of converting the country's foreign debt into what would amount to "debt-for-tourism swaps". Such financial mechanisms have

already been employed in Mexico and Venezuela.

One of the main activities of the newly created ministry is to promote Ecuador as a tourist destination abroad. According to Mr Solórzano the government intends to collaborate closely with Feprotur, which already operates a promotional office in Miami.

Yet the success of eco-tourism in the long run will depend on the ability of the government to manage the diverging demands that exist on Ecuador's natural resources. Miners, loggers and settlers are invading parks and other protected areas at an alarming rate, thus endangering the very asset of eco-tourism - the country's ecological diversity and natural beauty.

Raymond Collitt

### KEY FACTS

Area	270,870 sq km
Population	11.1m (1991 estimate)
Head of state	President Sixto Durán Ballén
Currency	Sucre (Su)
Average exchange rate	1991 \$1 = Su1,048
	1/12/92 \$1 = Su1,892

ECONOMY	1991	Latest
Total GDP (\$bn)	11.8	n.a.
Real GDP growth (%)	4.4	2.5*
GDP per capita (\$)	1,048	n.a.
Components of GDP (%)		
Private consumption	70.5	
Government consumption	21.7	n.a.
Exports	8.0	
Imports	30.9	
Imports	-31.1	
Agriculture as % of GDP	17.6	n.a.
Consumer prices (% change pa)	48.7	50.4
Reserves minus gold (\$m)	924.3	527.1
Discount rate (% pa, year end)	49.0	49.0
Total external debt (\$m)	12,319	12,500*
Debt service ratio (%)	37.5	n.a.
Current account balance (\$m)	-457	-340*
Exports (\$m)	2,851	3,000*
Imports (\$m)	2,807	2,300*
Trade balance (\$m)	+644	+700*
Main trading partners (1990 % by value)	Exports	Imports
US	45.2	34.8
Peru	5.0	-
Panama	3.9	-
Germany	3.9	6.9
Japan	2.6	7.6
Brazil	-	5.9
Development indicators	15-20 yrs	Latest
Dependency ratio <sup>1</sup>	42.3	43.1
Urban population (% of total)	42.4	56.0
Population growth rate (% pa)	3.0	2.2
Infant mortality rate (per 1,000 live births)	83.0	54.6
Adult illiteracy (% aged 15+)	28.8	14.2
Life expectancy (years)	60.4	66.1

\* = 1992 figures (Consumer prices, Reserves - June; Discount rate - July)  
 \* = EIU forecast for 1992 \* = % of population aged under 15 or over 65  
 Source: IMF, World Bank, Economist Intelligence Unit

Poverty, discrimination and lack of land are the main concerns

## Indians seek a united voice

INDIANS have become a significant social force in Ecuador, pressing for solutions to 500-year-old problems such as land and cultural survival, but also proposing reforms which would give them far greater autonomy.

The most controversial demand involves a change to the first article of the national constitution to describe Ecuador as a "pluri-national" state, on the grounds that the different Indian groupings are in fact distinct nationalities, each with its own history, territory, language and institutions.

Not all the indigenous organisations agree with this change and many non-Indians believe it could create an explosive situation. "Indian demands have got out of proportion," said Mr Fernando Guerrero, a social democrat congressman representing the highland province of Chimborazo, where over half the population is Indian.

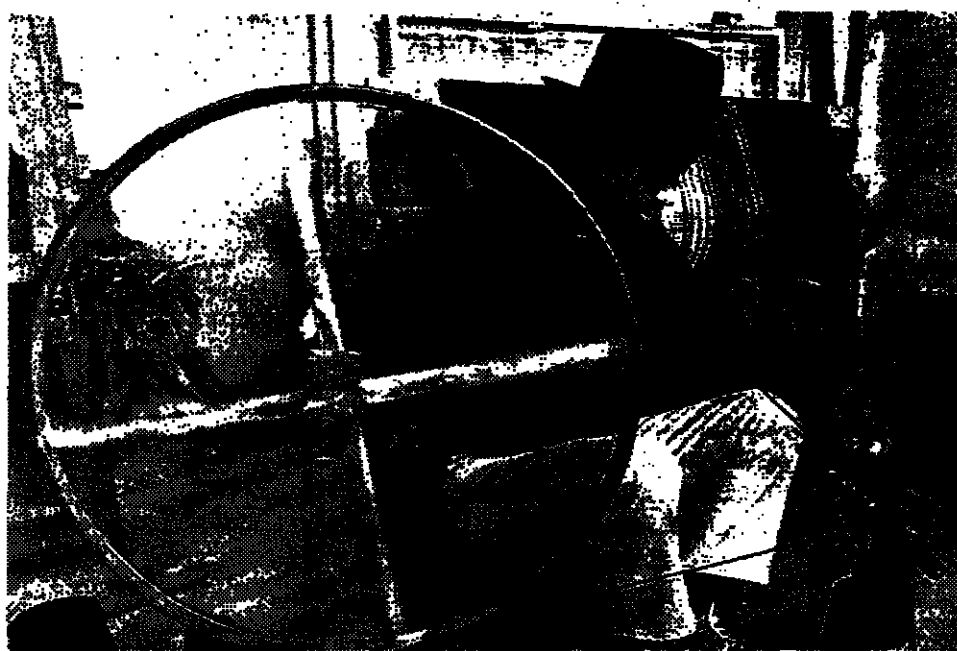
"They want to achieve in two or perhaps five years all they didn't get in 500. On the other hand Indians should have their own representatives in Congress - they should be independent of the political parties, which only use them."

Between 25 and 45 per cent of Ecuador's population is classified as Indian, depending on how an Indian is defined: a man from Otavalo who ties his hair in the traditional long plaits but wears blue jeans and dark glasses may call himself an Indian while a poncho-clad Quichua speaking herdsman may not.

After centuries of exploitation as serfs and cheap labour most highland Indians are poor; they live off tiny plots of the least accessible and least productive land on the upper mountain slopes and, as population pressure mounts, migrate to the cities to take occasional low-paid work.

The Spanish conquerors came soon after the Inca armies when some of the Andean tribes were still resisting Inca rule. However, Quichua - a dialect of the Inca language - spread throughout the highlands and down to the Napo area of the Amazon lowlands.

Since 1988 bilingual education has been officially incor-



An Indian from the Otavalo region: the new administration is taking the Indian question seriously

ported into the education system and there are about 1,000 bilingual Indian teachers in the countryside. Although Quichua is the most widely used of the eight Indian languages - about 30 per cent of Ecuadorians speak it - other Indian groups, such as the Amazon Shuar, also have their own bilingual schools.

The Catholic church has played an important part in confirming Indian languages and cultural values over the past 20 years, in contrast with its early efforts to wipe out all indigenous beliefs and impose "civilised" Christianity on the people.

The stronger Indian organisations - including the Confederation of Indian Nationalities of Ecuador, CONAIE - were originally Catholic influenced. "They tend to have a more aggressive view and are fierce about preserving cultural roots," said Mr Guerrero.

Although both religious and political issues divide the Indians, their main concerns - land, poverty and discrimination - are the same. Hundreds of communities joined the Indian uprising of mid-1990, blocking roads, invading haciendas and marching through the provincial capitals. The Indian movement virtually took over the highlands,

speaking with a united voice and forcing the government to address the land problem.

Earlier this year over 2,000 Amazon Indians marched up from the Pastaza forests to the capital and camped out in a central park. Once again, the main issue was land. But while the highland Indians are fighting for the redistribution of large, extensively farmed haciendas, the Amazon groups want legal title to long occupied forest lands which are now being infiltrated by new settlers, gold panning families and oil companies. The Pastaza Indians won about half their territory and are drawing up a forest management plan for the reserve.

The 100,000 Amazon Indians are unexpectedly well organised and were the driving force behind the formation of CONAIE. Sedentary groups are trying to develop survival strategies combining mixed farming with the sustainable harvest of forest products. But much of the forest in the northern part of the region has already been cut down and the Indians often take jobs with the oil companies.

The new administration is taking the Indian question seriously, says Mr José Quimbo, who is in charge of the Indian Affairs Office

attached to the presidency.

Clad in the dark blue wool poncho and felt hat that identify him as an Otavalo Indian, he describes the thinking behind the government's Indian plan. "Land is a priority - not just the transfer of land because that hasn't resolved many of the problems. Indians have to be trained to run our own projects and be incorporated into the development process and not depend on the state."

Mr Quimbo's own area is relatively prosperous compared with, say, Chimborazo. Newly cobbled roads carry regular bus services and the houses are being white washed. It is not the small, over-ploughed maize fields that underwrite such improvements but a flourishing craft industry and a regular flow of tourists.

Many of the highland Indian communities lack drinking water and irrigation water, health centres, power and above all adequate access roads. It is often simply not worth paying the cost of transporting a few sacks of potatoes down the mountain to market.

Last month President Sixto Durán Ballén set a precedent by meeting CONAIE representatives. "It gives importance to our problems," said a member of CONAIE, who is, however, critical of the government's plan. "It seems to be the same sort of thing as before, providing latrines and hand-outs and not taking on the real difficulties."

In spite of their success in drawing public attention, the Indians are not considering taking on the political establishment as yet. The differences between the organisations are not insuperable, said a Shuar Indian, but "it is too soon for a political party. We have to go slowly and learn how to think ahead and how to work with each other."

Sarita Kendall

Sarita Kendall

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## In for a rough ride

Continued from Page 1

Isolated incidents persist, but Ecuador has been successful in defusing incipient rebel groups in the past.

However, the government recognises that drug trafficking has become a serious problem and realises that the country is no longer merely a transit centre.

Both cocaine-making laboratories and poppy plantations

have been found in recent months. Estimates of the amount of money which is being laundered have risen to \$700-\$800m a year, although stricter banking controls have been introduced.

However, given the catching up that there is to do on so many fronts, many feel that the government is not moving fast enough.

"Ecuador - especially the social sector - has down-

graded more than any other country in the continent except Peru," said banker Mr Leon Roldos, former vice-president of Ecuador.

A government that wants to put through structural reforms must think ahead beyond the four years. It must get political forces working together and make people feel a long-term commitment.

Sarita Kendall

Sarita Kendall



## Banknotes that leap out at you

Central banks are always trying to keep a step ahead of banknote counterfeiters by weaving metal strips into notes or cotton threads soaked in ultraviolet dye, and by the traditional - and most reliable - defence of watermark paper.

But, from Austria to Australia, holograms or their sister-product, kinegrams, are beginning to make an appearance on banknotes, and could become more common if current efforts to overcome technical problems are successful.

According to Stanley Kreitzman, president of US Banknote, holograms have two advantages when used on banknotes. First, they are simply another anti-counterfeiting technique to make the forger's job harder. Second, they prevent the increasingly prevalent method of counterfeiting by colour-copier - holograms are 3D, while a copier works in only one dimension.

One of the first uses of a hologram on a banknote was in Australia, on the bicentennial \$10 note. In Austria, the national bank began issuing a Sch5,000 note in 1990 using a stamp-sized kinegram in the shape of Mozart's head.

The kinegram, developed by Switzerland's Landis & Gyr Communications, changes position from left to right with movement of the note. Switzerland plans to use it in what will be the world's first full series of banknotes with kinegrams, now in development and due for issue in three or four years' time.

Holograms and kinegrams are stamped on to the notes with a hot press. But while the holograms can be produced economically, says Kreitzman, applying it to the note in exactly the same spot is difficult.

US Banknote is experimenting with holograms in two ways: it is trying to put a true holographic strip in the note - current efforts do not give a 3D look; and it is working with one of the world's biggest chemical groups on a way of printing the hologram on the note as it is being produced. "We're not too far away," says Kreitzman.

Achieving this could well overcome the US Treasury's anxieties about wear and tear on the hologram when applied via hot stamping. But it is a bit too early to predict when the mighty greenback will bear a hologram, or who or what might appear on it.

Andrew Baxter

Just a few years ago, holograms were cheap and glib, a promotional gimmick on a cornflakes packet or decoration on a toy.

But today, holograms - known to the initiated as optically variable devices (OVDs) - are proving increasingly popular as a means of preventing theft and fraud.

Already widespread on rigid plastic credit cards, the Association for Payment Clearing Systems (Aps) in the UK is drawing up standards for the shimmering slivers of foil to be used on cheques.

The extent of cheque fraud is difficult to calculate. In 1990, Aps believes it totalled about £17.7m, although that dropped in 1991. But many say the figure is far higher, with individuals and companies unaware they have been defrauded - or unwilling to admit it. Detective Inspector Guy Johnson, of the West Midlands Police cheque squad, says this kind of theft is widespread and is replacing the traditional "smash-and-grab".

The police face two problems. First, counterfeiting, where the name or value on a cheque is changed. Second, forgery where the basic document, such as a cheque, is copied.

Forgery has become increasingly easy, as colour photocopies and colour scanners have enabled the dishonest to replicate cheques, tickets and vouchers. "These are dangerous things because they are getting quite ubiquitous," says Philip Hudson, managing director of De La Rue Holographics. "They're also very difficult because the police can't trace the cheques: there are no tell-tale signs."

Jan Kelleit, chief accountant with mail-order company Gratton, which plans to use cheques incorporating holograms from the new year, believes his company was quick to recognise the risks of such advanced technology because they themselves are users of it. "We related to desktop publishing because we use it in our business for catalogue creation. We wanted to take the cheque out of this printing environment."

While complex patterns, fluorescent inserts and water marks have all failed to deter the dedicated forger, hologram makers believe their products will succeed because they are difficult to replicate. "They can't be copied or photographed. To replicate them you would need the same technology as we have," says Hamish Shearer, technical director of Applied Holographics.

Producing a hologram requires clean rooms similar to those involved in semiconductor production. In brief, the hologram pattern is created by splitting a laser beam in two: half falls on a photographic

Cheque security has entered a new dimension, writes Della Bradshaw

## I'll pay by hologram



Stephen Adams: covert security systems are needed to track fraud down the line

plate; the other half shines on to the art work before reaching the plate. The way in which this pattern interferes with the pure beam determines the final hologram. After further processing, the plates are coated with molecules of pure silver, then topped with nickel. The plates are then used to build up a printing cylinder for mass production.

Stephen Adams, divisional director of the security print and systems division of Kenrick & Jefferson, believes OVDs should be used with other techniques to prevent fraud. "We never advocate a single security feature," says Adams. "It has to be a more and more covert system to track the fraud down the line."

Johnson believes otherwise. He argues that the banks should spend

their money on a single technology which cannot be copied and which is easily recognisable by everyone likely to handle the cheque - from the banker to the shopkeeper in the local store. "Unless the receiver of the document knows what the document looks like, how can we stop counterfeiting?" asks Johnson. "If the counterfeited document is rarely seen, such as a building society cheque, how do you know whether it is counterfeit or not?"

Two obstacles had to be overcome to put holograms on cheques. The first was to ensure that the hologram stuck and could not be removed. The paper used for cheques is highly textured so adhesion can be difficult. And the heat and pressure needed to apply the OVD has to be carefully controlled so that it does not destroy other security features.

The second was to ensure the integrity of automated cheque processing. If the hologram had been thick - it is just 2.5 microns, or millionths of a metre, deep - "piggybacking" could occur, where the build up of a "bump" in the pile of cheques results in some of them slipping through the automated process without being read.

Estimates for the market-growth of holograms for security and anti-counterfeiting vary widely. But Morris Weissman, chief executive officer of United States Banknote, one of the biggest hologram suppliers, reports market-growth of 75 to 80 per cent over the past year. "We expect the same kind of growth in the coming year," he adds.

Manufacturers say this is because several drawbacks have been ironed out. Now the devices can be easily incorporated in factory production lines - just like a stick-on label. And prices are falling.

The cost of putting holograms on cheques works out at less than one penny per cheque - conventional cheques cost three or four pence each. On top of that is the cost of designing the hologram - anything from £2,000 upwards.

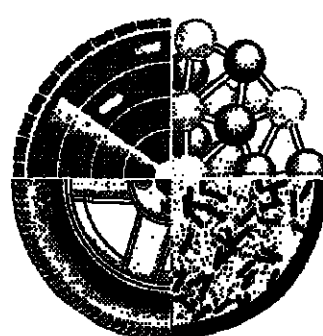
Other documents have already been given the hologram treatment. Wembley Stadium tickets contain holograms, as did all the tickets for the 1992 Olympic Games. Season tickets on the Illinois mass transport system in the US also bear an OVD as do postal stamps in several countries.

Another big growth area is in packaging to ensure that seals on prescription drugs, software or video cassettes are not broken.

Whether a company is distilling whisky or making jeans, holograms can help it protect its label.

Appropriately, even Batman is in on the act. Every licensed Batman product sold in the US last year incorporated a hologram in the packaging.

## Worth Watching • Della Bradshaw



### Toshiba strikes oil in recycled plastic

Researchers at Toshiba's environmental engineering laboratory have developed a way of reclaiming fuel oil from chloride-based plastics, such as PVC and polypropylene.

The difficulty in recycling these chloride-based plastics is that they give off harmful hydrogen chloride gas when heated. The Toshiba process puts smashed plastics into a reacting chamber, as with traditional reclamation processes. However, a high-density alkaline solution is then added which transforms hydrogen chloride into a harmless salt when heated.

Because the alkaline solution decomposes some of the plastic additives that resist heat, the retrieval rate for oils rises from 50 per cent to 90 per cent.

Toshiba: Japan, 03 3457 4511.

### Prize winner in motorway safety

Safer motorway crash barriers have been developed from a rope technology originally designed for restraining landing aircraft on aircraft carriers. The Brifen four-rope safety fence has won the 1992 Prince Michael road safety award for technical innovation for its developer, Brifen Ropes, of Doncaster.

The system comprises four ropes each made from 21 wires of high tensile carbon steel which individually can lift the weight of a typical saloon car. The ropes are woven between posts which collapse upon impact, absorbing the kinetic impact of the vehicle. Brifen Ropes: UK, 0302 383412.

### Blessed are the bleach makers

Paint-makers, specialist chemical companies and even

manufacturers of household bleach will have to comply with a standard labelling system if they want to sell their products in the single European market.

To help product formulators label their products correctly, Safeware Systems of Kegworth has developed a PC software package which identifies the correct risk label to put on the product - there are about 100 of them.

The package also helps formulators decide which ingredients to swap in order to change the hazard levels. Diluting many chemicals can reduce the danger factor, for example. The package could also reduce the need for animal testing. Safeware Systems: UK, 0509 672656.

### Cruising into the lecture room

"You should be able to walk into a room, stand in front of a board of directors or a group of students and start making your presentation in 30 seconds," says Jeremy Bent, marketing director of Daltex, which has launched a presentational tool called the Cruiser. It consists of a notebook computer with a detachable screen (or tablet), a 2m character expandable memory, and a detachable hard disc, writes Andrew Fisher.

The Taiwanese-made product, in black and white (£2,395) or colour (£4,995), is aimed at making things easy for the non-technically minded who want to get their message across with a minimum of fuss and maximum effect.

Its screen fits any overhead projector and no special lighting conditions are needed. Daltex Distribution: UK, 081 450 3488.

### Of mice and burglars

Burglar alarm technology has been adapted to trap a different kind of intruder - the mouse.

When the mouse approaches a "catching box" two infra-red beams are broken. A transmitter sends a message to a control box which shuts a trap door, imprisoning the mouse.

The control box, which can serve over 200 mouse boxes, gives both an audible and visual signal that the mouse trap has been entered. Rentokill: UK, 0342 327171.

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Cork Gully

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on 1st January 1993

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plus interest due as provided in the Terms and

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108 Fleet Street

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Paying and Conversion Agents:

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Belgium

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L-2551 Luxembourg

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18 February 1993

Should you be interested in acquiring more information about this survey or wish to advertise in this feature please contact: Sara Mason

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of the themes of the forum is the interaction of different schools of thought. The future includes a focus on Expressionism.



## ARTS

## Theatre

## Black comedy in 'Grace'

"It's an honour to meet you," says the Rev Neal Hoffman, a prosperous American evangelist, to Ruth Hartstone, an impoverished Englishwoman who is about to sell him her family estate. Welcoming him with stately courtesy, she simply says "Yes."

The battlelines are already drawn; but what is the battle? Ruth cannot afford to stay in the family home, and is selling up for two million. Hoffman and his Enterprise Faith team, by contrast, are not only ruthlessly evangelical and American, they are also relentlessly profit-oriented and Philistine. They want to buy the Hartstone home because a miracle happened there 40 years ago, at the death of Ruth's sister Grace. Hoffman now plans to base his Enterprise Faith there and there to film his account of Grace's story.

A black comedy ensues, along Evelyn Waugh or Angus Wilson lines. The Hoffman crew is a ludicrous lot, including Joanna, a Sloane actress who pursues Ruth's young

companion, Freddy, with hopes that he is the gamekeeper for her "Very D.H. Lawrence". She is, however, being secretly bonked by Hoffman's English agent Gavin Driver. Hoffman's wife, a soul in torment for many reasons, has renounced her genuine literary talent to write wretched scripts for Enterprise Faith. Meanwhile, there is also a skeleton in the Hartstone family cupboard. But will Ruth reveal it?

The playwright is Doug Lucie, who has written other "darkly funny" plays. The comedy here is acute, and so is some of the characterisation - notably Mrs Hoffman. But Lucie weighs the moral scales against the Americans to preposterous extremes. They and their Americanophile colleagues take evangelism, Philistinism, Republicanism, Thatcherism and charlatanism to extremes. They also demonstrate, in passing, gross male chauvinism and anti-liberalism, plus subtle racism and sexism. Ruth and Freddy, however, combine their religious



James Laurenson and Anna Massey: not stretched as Hoffman and Ruth

scepticism with charity, industry, socialism and (eventually) honesty. The contrast between the two sides is too drastic to be either persuasive or fun.

The play was also surely written about three years ago. Though it is officially 1992, no one refers to a recession. Ruth and Freddy do voice an interior beating of the tom-toms; but this is simply old-school pessimism (viz. E. Waugh and A. Wilson, *passim*).

Line by line the play is so entertaining, and so well delivered, that it entralls you while

you watch. What weaknesses it has grow on you gradually, and hit you afterwards. This is not the fault of Mike Bradwell's sure direction; nor of Sue Plummer's elegant designs; nor of the cast.

The most interesting characters are subsidiary - Mrs Hoffman, Joanna, Freddy - and, excellently though they are played by Kate Fahy, Emma Lewis and Ben Thomas, they are not fully developed. Kristin Thomas, in her professional debut, is awesomely perfect as the born-again gospel-singing

actress Felicia. James Laurenson, virtually unrecognisable, does good work (apart from a few intrusive British syllables) as Hoffman, but the role is something of a stereotype. Likewise Anna Massey is an ideal Ruth - cynical, genteel, precise, dowdy - but the part was not written for the complement. It is not subtle enough to stretch her.

Alastair Macaulay

At the Hampstead Theatre until January 2



'The Refectory at Walsingham Priory' by John Sell Cotman

## Cotman's genius brought into the light

It is the fate of the watercolourist to be consigned to art history's bottom drawer. If John Sell Cotman's chosen medium had been oil paint, he would be celebrated as one of the greatest and most original of British landscape painters. Instead, the vulnerability of watercolour to light has ensured that his work is secreted away in the darkness of museum print rooms, well out of the public eye.

A rare opportunity to see something of his genius is offered by Leeds City Art Gallery. To mark the 150th anniversary of his death, the gallery is bringing to light a representative selection of some 40 watercolours and sketches drawn largely from its own rich holdings.

Sydney Decimus Kitson (1871-1937), a Leeds-born architect, Cotman biographer and passionate collector, instructed that the bulk of his immense collection of over 1,000 watercolours, sketches and prints by and after Cotman, books, catalogues and articles relating to the artist and 12 commonplace books of "Cotmania", should rest in his native city. *Cotmania & Mr Kitson* is as much a tribute to this great champion of Cotman as to the artist himself.

Appropriately, Cotman produced some of his most outstanding and innovative work in Yorkshire. W. His Yorkshire haven was at Bransby with the Cholmeley family. Bransby was the scene of the happiest hours in what proved to be a life plagued by ill-health, depression and disap-

pointment. It had been the young Harriet Cholmeley who coined the term "Cotmania" in a poem of 1833, sent to "dear Cotty".

"Near Bransby" offers a taste of what is to come. The subject of the sketch is straightforward enough: a clump of slender trees beside a field gate. What is daring is Cotman's bold simplification of form, and a palette restricted to a close tonal harmony of grey, olive-green and buff with foliage and shrubs translated

**Susan Moore** reviews 'Cotmania and Mr Kitson' in Leeds

into blocks of flat, muted colour. The interplay of dark tones silhouetted against light brings depth and life to the landscape.

The same earth colours and compositional devices are found in the panorama of Barnard Castle from Towler Hill, and Bignall Banks on the Greta. Leeds has the pencil sketch as well as the watercolour of the latter, and the two sheets reveal Cotman's relative faithfulness to "that fickle Dame" Nature. For the finished watercolour the artist has reduced the detail and heightened the drama - adding the three birds flying across the dark foliage of the foreground, and emphasising the angularity of the clouds and streaming sunlight.

Moving out of the first

decade of the 19th century and on to studies of Norfolk and Normandy, one laments Cotman's decision to pursue antiquarian and topographical publishing projects, and to expend his teaching practice, at the expense of his art. There is nothing here to compare with the great Greta, Duncombe Park and Bransby watercolours, although the monochrome studies of Blakeney and the bold geometries of the Donfront crags are undeniably impressive.

The Greta watercolours had not been well received at the 1806 Royal Academy, and few were sold during his lifetime. Cotman was to die in poverty and close to despair, his work having made little or no impact on his contemporaries. As Kitson bleakly commented, there was so little demand for Cotman's watercolours that no one bothered faking them.

Nearby Temple Newsam House presents its fourth exhibition devoted to neglected aspects of historic interiors. "Country House Lighting 1650-1850" and its accompanying catalogue offer a fascinating blend of social and design history in a stately progress through every kind of fitting - whether for candles, oil, gas or electricity, grand or humble - evolved in man's quest for effective artificial light. Until January 10, and at Brighton Art Gallery, January 30-March 14.

"Cotmania & Mr Kitson", sponsored by Watmoughs (Holdings) and Christie's, continues at Leeds City Art Gallery until February 24.

A conchoidal of peasants and upstarts has arrived from Yorkshire and taken over the Riverside Studios for a production of *Richard III*. They wear clogs, pronounce "you" as "ye" and "lover" as "lurver". The men are clothed in a strange collection of evening dress and garish drage jackets. The women resemble a mixture of tarts and char ladies.

But do not be deceived. Off-stage, they probably speak the Queen's English and are not nearly as averse to the south as they pretend. Their *Richard III* is among the most pulsating you are likely to see.

There are not many subtleties in it, but that may be because there are not many subtleties in *Richard III*. Instead there is a rattling good story bristling with the wit of George Bernard Shaw and the sympathy and no pretensions to hidden depths. He comes

across as an out-and-out villain played by a northern stand-up comic who nevertheless has the capacity to charm, especially the ladies. His main trait, apart from his physical deformity, is the enthusiasm with which the villainy is pursued. At the end he is beaten to death with staves by practically the entire cast. He receives the blows without a whimper.

Rutter is the director as well as the king. He is also the founder of Northern Broadways, established in Bradford in 1990 to give more northern bite to the British theatre. *Richard III* was a sell-out at this year's Hull Festival.

The bite is there in abundance; so, remarkably, is the pace. Here is Shakespeare with

A nostalgic batch of old Remington typewriters appear as part of the setting at the Royal Exchange, Manchester, for Michael Meyer's adaptation of George Gissing's feminist novel *The Odd Women*.

At least one sturdy machine is still in good working order as we see when Sorcha Casack, playing Mary Barfoot, bashes out a letter on it. Mary and her colleague Rhoda Nunn (Lorraine Ashbourne) run an establishment where young women are taught how to type. These are "the odd women" of the title - women who have failed to find husbands to keep them. Barfoot and Nunn aim to give their pupils a better deal in the harsh economic climate of Victorian London than to become nursemaids or shop-assistants - or just wither away as invalids and/or alcoholics among the genteel poor.

It was a remarkably prescient book when it first appeared in 1885, and its topicality is still as relevant as ever. It would be hard to think of anyone better qualified than Michael Meyer, the translator of Ibsen, to bring it to the stage. Gissing had

## Richard III travels south

a strong dash of Fred Trueman. The clogs come into their own in the final stages when the rival armies perform a clog dance in the build-up to the battle. It is like the natives beating the tom-toms; the excitement is palpable.

Riverside is an exceptionally good place for Rutter's style. The large stage is even broader than it is deep. The back is a bare brick wall. There are no southern sophistications like playing around with the lighting and there are virtually no props.

Rutter adds novelties of his own. The two young princes, for example, do not look particularly young, despite their short trousers and school caps. This avoids conventional sweetness and pathos (though

it does not entirely fit with the text in the description of their murder).

Richard's deformity is confined to an almost permanently immobile left arm with the hand in the trouser pocket and a slightly twisted left leg. He wears a clog on his left foot and an ordinary shoe on his right. Yet when on of his nephews suddenly jumps on his shoulders for a piggy-back, there is a huge cry of pain. There has been a hint of this moments before when Richard senses that a piggy-back is what the boy wants. These are almost his only visible feelings in the play; they are the more striking for being physical rather than emotional.

Why women succumb so easily and quickly to this monster

## Richard III travels south

his erring wife. Meanwhile her lover's friend Everard Barfoot (Paul Higgins) becomes enamoured of Rhoda Nunn, the dedicated female emancipator and typing instructor. Will his well-born masculine confidence and virility succeed in shattering her idealistic defences? The conflict anticipates the dramas of Shaw.

Lorraine Ashbourne has too simply a negative view of her complex role for these scenes to work with maximum effectiveness. Lucy Scott is more successful in developing Monica's potential and there is good work by Susan Tordoff and Tilly Tremayne as her spinster sisters. The whole production should gain the Gissing cult some converts. As a brilliant classics scholar of Owens College (Manchester University) Gissing was expelled, part of the over-harsh punishment for a theft of which he was convicted. This production helps to make amends.

**Anthony Curtis**  
At the Royal Exchange Manchester until December 12

## Gissing's 'Odd Women'

indeed read Ibsen in German and much admired him, sharing his view of the plight of many contemporary women but not, alas, his sense of dramatic economy. Meyer has to be content with a loose episodic narrative broken up into short scenes, with the stage crew working over-time hauling sofas and sideboards on and off.

But once this gradual build-up is accepted, the piece - in Braham Murray's production in the round - has considerable fascination. We observe one of the budding stenographers, Monica Madden (Lucy Scott), settle instead for the domestic life in the shape of marriage to an exceptionally dreary middle-aged man, Edmund Widdowson (Sean Arnold) whose only virtue is his bank balance, more than enough to keep her in the style to which she has hitherto been accustomed.

As soon as they are married he reveals a nasty possessiveness precipitating her into an affair with an artist she meets at the Royal Academy Summer exhibition. The pace now quickens as Widdowson rejects

his erring wife. Meanwhile her lover's friend Everard Barfoot (Paul Higgins) becomes enamoured of Rhoda Nunn, the dedicated female emancipator and typing instructor. Will his well-born masculine confidence and virility succeed in shattering her idealistic defences? The conflict anticipates the dramas of Shaw.

Lorraine Ashbourne has too simply a negative view of her complex role for these scenes to work with maximum effectiveness. Lucy Scott is more successful in developing Monica's potential and there is good work by Susan Tordoff and Tilly Tremayne as her spinster sisters. The whole production should gain the Gissing cult some converts. As a brilliant classics scholar of Owens College (Manchester University) Gissing was expelled, part of the over-harsh punishment for a theft of which he was convicted. This production helps to make amends.

**Anthony Curtis**  
At the Royal Exchange Manchester until December 12

## Concert/David Murray New Torke double-act

Commissioned by the London Sinfonietta with South Bank Centre funds, Michael Torke's *Monday* and *Tuesday* had its premiere on Tuesday at the Queen Elizabeth Hall. In fact it is two pieces, but built upon a single ground-plan.

The title is meant to invoke the mundanity of everyday life to the next, with their local differences. Both pieces are in D, more or less, and more or less in motorised 4/4 time (with many slides), and the material is put through the same patterns of rotation and fragmentation. But the basic chordal stuff of the music is slightly different - "Tuesday" is distinctly more chromatic, which lends it darker shadows and extra sonorous depths; so the matched pair strikes intriguing sparks.

The usual Torke fingerprints are all there, but in particularly high relief. The incessant, frenetic syncopations are more ingenious than ever, the arching tunes which grow upon the chord-sequences more evasively appealing. The pressure is regularly lightened by little carolling duets and such for

the winds. An incisive piano (Torke's own instrument) serves as monitor; vibratoes at either side of the platform mostly lend support and emphasis, like the under-favoured string quartet.

For some people it will be thoroughly rebarbative, but I found *Monday* and *Tuesday* exhilarating, clever and funny, like all the best Torke. Lothar Zagrosek conducted it with the same attentive precision he bestowed on every work in a superlative Sinfonietta programme, disparate though they were. The *Kosciuszki's Chain*, written for the band, sounded tauter than ever, and still wittier; Perneybough's *Carceri d'Invenzione* I rather more opaque and surly.

In Hans Abrahamsen's *Märchenbilder*, six linked "fairytale pictures", Zagrosek exposed some powerful dramatic shudders that have not been so fully before. Birnstiel's *Silbury Air* is rock-like, unbreakable, and remains forbiddingly impressive. Among the band's inspired roster of commissioned pieces, these are treasures.



The new Ludwig museum in Koblenz adds yet another to the many showcases for the Ludwig collection dotted around northern Europe. The Deutschherrenhaus, a former Benedictine monastery built in 1306, has been adapted to house a changing selection of postwar art, with special emphasis on French artists.

The inaugural exhibition, which runs till March 15, shows French art since 1950 under the title *Atelier de France*, including work by the Nouveaux Réalistes and Picasso.

One of the themes of the museum is the interaction of different schools of art: plans for the future include hanging Abstract Expressionism alongside the School of Nice. The small permanent collection includes works by Stella, Jasper Johns and Rauschenberg. The Ludwig collection - the

creation of Irene and Peter Ludwig, whose fortune came from chocolate manufacturing - has been growing at the rate of one work per day since the 1960s.

To display their collection of everything from Islamic ceramics to the Russian avant-garde, they have made substantial long-term loans as well as opening their own museums, the best known of which is in Cologne. Their last project, the Ludwig Forum für Internationale Kunst, opened in July last year in a large converted umbrella factory in Aachen to show contemporary art from all five continents.

## EXHIBITIONS GUIDE

**AMSTERDAM**  
Rijksmuseum North Netherlandish Art 1580-1620: 350 masterpieces, including paintings, prints, silver, sculpture and tapestries, reflecting the sudden development of Amsterdam's prosperity and the blossoming of the arts. Ends March 7. Also Discarding the Brush: Gao Qipai (1660-1734) and the Art of Chinese finger painting. Ends Feb 28. Also Chiaroscuro Woodcuts: Hendrick Goltzius (1558-1617) and his time, highlighting a less well-known facet of the great Dutch draughtsman and engraver. Ends Jan 10. Closed Mon  
Van Gogh Museum Glasgow 1900: a survey of art and design

from the city's heyday, with examples of the Glasgow School of Painting and the work of Charles Rennie Mackintosh. Ends Feb 7. Daily  
**ANTWERP**  
Musée Royal des Beaux-Arts From Brueghel to Rubens: the Golden Century of Flemish Painting. An overview of Flemish baroque painting 1550-1650, focusing on the importance of Antwerp as a major centre for trade and artistic patronage when it was still part of the Hapsburg Empire. The exhibition charts the development of still life, genre and landscape painting, the changing fashions of portraiture and the role of art in a period of political and economic flux. Artists represented include van Dyck, Jordane and Snyder. Ends March 8. Closed Mon  
**ATHENS**  
Desse Foundation for Contemporary Art Post Human: the work of 36 international artists of the younger generation. Ends Feb 14  
**BARCELONA**  
Palau de la Virreina Moments of Abstraction: a study of the development of abstract art in the Netherlands in the 20th century, with works by 17 artists. Ends Dec 27. Daily  
Museu Picasso Picasso: the Ludwig Collection. A set of 180 paintings, drawings, sculptures, ceramics and engravings. Ends Jan 31. Closed Mon (Carrer Montcada 15-19)  
Fundacio Joan Miro Gilbert and George: The Cosmological Pictures. 25 large-format pieces

produced in 1989 by a pair of British artists who started working together in the 1960s. Ends Jan 10. Closed Mon  
**BASEL**  
Kunstmuseum Gustav Stettler and Max Kampf: paintings and drawings by two of the most influential Basel-based artists this century. Ends Feb 7. Also Jörg Kreienbühl (b1932): paintings, drawings and prints by the Basel artist, looking down-and-out in Paris in the 1950s and 1960s. Ends Jan 3. Daily  
**BERLIN**  
Neue Nationalgalerie Pablo Picasso: After Guernica. An exhibition of 90 paintings, 60 drawings and ten sculptures representing his later work, with a special focus on the 1950s. Ends Feb 21. Closed Mon  
Wannsee-Villa Max Liebermann (1847-1935): 35 paintings, watercolours and drawings by Germany's principal Impressionist, all from private collections. Ends Dec 15. Closed Sun (Tel 805 3242)  
Martin-Gropius-Bau America 1492-1992: a vast survey of American culture from the time Columbus' voyage of discovery to the present day. Ends Jan 3. Closed Mon  
Nationalgalerie Art in Germany 1905-37: more than 140 paintings and sculptures by Dix, Klee, Munch and many others. Ends Jan 3. Closed Mon and Tues  
**COLOGNE**  
Diözesanmuseum Vaticana - liturgy and devotion in Medieval times: a Vatican loan of 88 rare manuscripts of extraordinary

quality, ranging from a 6th century *codex purpureus* to an Antiphonal belonging to the Medici pope Clement VII. Among more than 40 pre-13th century manuscripts on show are the famous Carolingian Lorsch Gospels, the Byzantine bible of Pope Leo and the Menologion of Basilios II. The collection also includes the 1310 Breviary of Blanche de France; the starting point of the Franco-Flemish and Italian schools of Illumination. Ends Jan 10  
**THE HAGUE**  
Mauritshuis The Mystery of a Ball Unravelling: the technical and historical investigation of a Flemish painting. An exhibition resulting from the museum's study of the Ball at the Court of Isabella and Albert by Frans Francken II, showing that this portrait of the Brussels court around 1610 originated in various phases. Ends Feb 21. Closed Mon  
**LONDON**  
Royal Academy of Arts Sickert: 134 works from collections worldwide. Ends Feb 14. Daily  
National Gallery Munch: The Frieze of Life. Advance booking through First Call 071-497 9977. Ends Feb 7. Titian's Portrait of a Young Man, acknowledged as the most beautiful male portrait by Titian in private ownership, is now on show under a loan agreement with Halifax trustees. Daily  
**MALAGA**  
Archbishop's Palace Picasso Clásico: this exhibition, in Picasso's birthplace, brings

together 100 drawings, etchings and sculptures examining the impact of myth and legend on poetry and drama on his art. Ends Jan 11  
**MARTIGNY**  
Fondation Pierre Guggenadd Ben Nicholson: retrospective of the British abstract painter, showing his development from poetical still-lives to landscapes and finally to monumental reliefs. The exhibition includes 45 paintings and 25 etchings, and is particularly strong in the larger, later works which the artist created during his second residency in Switzerland 1958-71. Ends Jan 24. Daily  
**NEW YORK**  
Museum of Modern Art Matisse. Ends Jan 12. Closed Wed (Admission by timed-entry tickets: call Ticketmaster 212-307 4545)  
Metropolitan Museum of Art The Royal City of Suse: Ancient Near Eastern Treasures in the Louvre. Ends March 7. Also Masterworks from Lillie: 100 paintings and drawings spanning the period from the Renaissance to the 19th century, including celebrated works by Rubens, Goya, Delacroix, David, Courbet and others. Ends Jan 17. Closed Mon  
Guggenheim Museum Robert Rauschenberg, the early 1950s. Ends Jan 24. The SoHo site has the set of murals which Chagall painted for Moscow's Jewish Theatre in 1920. Ends Jan 17. The main museum is closed on Thurs, the SoHo site on Tues  
Whitney Museum of American Art The Geometric Tradition In 20th century American Art. Ends

Feb 14. Also Agnes Martin: 80th birthday retrospective. Ends Jan 31. Closed Mon  
**PARIS**  
Musée d'Art Moderne de la Ville de Paris Figures du Moderne: 450 works by Kandinsky, Franz Marc, Nolde and other Expressionists. Ends March 14. Closed Mon, late opening Wed (11 ave du Président Wilson)  
Musée d'Orsay Sisley. Ends Jan 31. Closed to plate before. Birnstiel's *Silbury Air* is rock-like, unbreakable, and remains forbiddingly impressive. Among the band's inspired roster of commissioned pieces, these are treasures.

**STOCKHOLM**  
Moderna Museet Léger and the Nordic countries: 60 works by the French Cubist dating from the period 1914-38, when he travelled widely in Scandinavia. Ends Jan 6. Closed Mon  
Nationalmuseum Rembrandt and His Age: 180 paintings by the Dutch master and his large circle of pupils. Ends Jan 8. Closed Mon  
**ZURICH**  
Federal Institute of Technology Night-pieces: 60 prints illustrating how artists have been inspired by darkness and its contrast with light, from early 18th century works by Lucas van Leyden and Dürer to the present day. Ends Feb 12. Closed Sat and Sun







# Boris Yeltsin may be risking all in calling for a referendum on Russia's future, says John Lloyd

## Man of the people throws down the gauntlet

**M**r Boris Yeltsin is in a battle of attrition, his enemies are clear and his standard raised. Yesterday morning, he stood before the hostile Congress of Russian People's Deputies - as he had before the Communist party central committee and the Soviet parliament - and in his stentorian voice, laid down the lines of his defiance. In such situations, he has gambled and won. Now, however, he is putting not just his career on the table, but his country as well.

His call yesterday for a referendum to decide whether the president or Congress should rule Russia appears to destroy at a stroke weeks of negotiations and concessions to the central ground. Where he had been careful to present himself as a president of all the people, and had seemed to lean heavily towards the centrist Civic Union in a search for a broader base, he has now abruptly broken with the politics of interest group manoeuvre in favour of a direct appeal to the people.

Why did he change course? According to deputies close to Mr Yeltsin, his advisers, since the last Congress met in April, have presented him with the option of going over the heads of the obstructive Congress and its permanent body, the Supreme Soviet. Until now, he has said that he did not want to provoke a battle with the deputies.

When Mr Yeltsin met a group of supportive deputies on Saturday morning, before the vote on a series of constitutional amendments which would have sharply reduced his authority, he indicated that he was ready for such an appeal if the package passed. In the event, the most damaging amendments were narrowly defeated. But the vote on Wednesday which blocked Mr Yeltsin's attempt to confirm his acting prime minister, Mr Yegor Gaidar, as the permanent premier seemed to have provided a substitute trigger.

Mr Yeltsin and the Congress reached their impasse for two reasons. First, the Congress, which had opened last week, voted for a motion which roundly condemned his economic reform programme as "against the people's interests" and demanded changes to economic policy far more sweeping than those Mr Yeltsin and his government were prepared to contemplate. These included a demand for a release of more credit to industry and an immediate end to Russia's fall in production.

Such demands were of particular concern because of the constraints which Mr Yeltsin's reform programme is already facing. He has been forced by



Ready for battle: from left, Yegor Gaidar, President Boris Yeltsin and Alexander Rutskoi

the power of the industrial lobbies and the fear of mass unemployment to extend financial support to the ailing state enterprises. This, and his disagreements with the central bank, have added to strong inflationary pressures.

The second - and more pressing - reason for the current impasse is the constitutional mess in which the country has wallowed since the collapse of the Soviet Union. Unusually among post-communist states, Russia has neither a new constitution nor a newly elected assembly. Its constitution is a patched-up version of Soviet law, and the "parliament" preserves the two-level Congress and Supreme Soviet. In both, deputies were elected by popular vote in 1990. Most of the candidates were selected

Together with his colleagues in the Civic Union, he appealed for a compromise to which a president who has shown himself to be most uncompromising may refuse to agree.

Having made his choice, Mr Yeltsin is faced with several urgent questions.

First, how solid is his base? His radical support is smaller than it was when it stood for the cause of Russia against the crumbling Soviet Union. His personal stock has fallen as the economic crisis has deepened. His government, well supported abroad, has shallow roots at home and has only recently sought to build relationships in industry. Where before there was no obvious alternative, now at least Gen Rutskoi is a potential challenger. This does not mean

also deeply divided. The centre ground, on which Gen Rutskoi and his fellow leaders in the Civic Union are seeking to stand, claims to be interested in reform and stability. The hardliners, clustered around the National Salvation Front, with its patriotic and communist sympathies, appear interested in neither. The two groupings have had talks but failed to reach any agreement. However, figures such as Mr Nikolai Travkin, leader of the Democratic Party, could act as compromise leaders.

Finally, can reform be continued? Mr Gaidar, who Mr Yeltsin said would remain in office, was typically businesslike yesterday, saying that talks would continue with the international financial institutions, and that the privatisation and other reform programmes proceed as planned. Yet he knows better than any other how flickering reform's flame is, and what a gust it is now having to withstand as, once again, Russia is plunged into crisis.

Mr Yeltsin has, therefore, dramatically raised the stakes in the contest for political power. But he has not wholly cut himself off from retreat. Last night, Mr Sergei Shakhrai, a close aide and a deputy prime minister, was negotiating with Mr Yuri Yarov, a deputy speaker of the parliament, on the possible grounds for compromise.

In the confrontational world of Russian politics, it is possible that Mr Yeltsin acted as he did in order to frighten the Congress into acquiescence. But he has vastly strained the fragile system by doing so. Resolution by compromise would now seem to demand the humiliation of either Congress or the president. If neither backs down, the stage is set for a winter of political struggle which puts economic reform, political resolution and the fate of the country itself at hazard, once more.

### Not all Yeltsin's opponents can be dismissed as reactionaries or unbowed communists. Some are against him because their constituents are suffering from the effects of reform

by the Communist party and its various front organisations. In this uncertain situation the powers and responsibilities of the president, legislature, government and judicial authorities are unclear. Indeed, much of the business of the current legislative session has been an attempt by the Congress to gain control of the government.

Mr Yeltsin has now chosen to break this impasse. By doing so he has plunged Russian society into a conflict which his opponents believe will be bloody and which will certainly lead to further political polarisation. General Alexander Rutskoi, the vice president, made clear in a tense speech to the Congress yesterday that he had broken with the president and in doing so was implicitly putting himself at the head of the opposition to him.

that Mr Yeltsin is doomed to fall or to agree to a humiliating climbdown, but the path he has chosen promises to be the most difficult.

Second, how strong is his opposition? In the Congress, it is overwhelming. All of his opponents among the deputies cannot be dismissed as reactionaries or unbowed communists. Some are against him because their constituents are suffering from the effects of reform. In the security apparatus and the army, there is a strong tug of loyalties. Mr Viktor Baranikov, the security minister, yesterday gave a speech which included alarmist passages about the external threat from foreign security services and the interior threat of organised crime. In the context, it sounded like a warning from the Soviet past.

However, the opposition is

## LETTERS TO THE EDITOR

Number One Southwark Bridge, London SE1 9HL

Fax 071 873 5938. Letters transmitted should be clearly typed and not hand written. Please set fax for finest resolution

### Ballet was enthralling, and not misguided

**From Mr Peter Carter.**  
Sir, I read with incredulity the review by Clement Crisp on *The Tales of Beatrix Potter* (Arts, December 7).

I have recently watched Swan Lake in awe and been moved to tears at Mayerling (which I saw twice). I found the production of *The Dream* and *Beatrix Potter* simply marvellous.

Rather than viewing the "staging as misguided and unworthy", I sat enthralled, watching these "animals" dance. Moreover, at the Saturday evening performance, I noticed only a handful of children; so how Mr Crisp concluded that "it is... a play by Covent Garden to bring in an audience on the tagging arms of children" I will never know.

The house was packed to bursting point (I had to queue at 9.30am on Saturday to obtain a ticket) and the final applause tumultuous.

Perhaps Mr Crisp should have talked, as I did, to "your average punter"; he would have found that most people had a fantastic evening's entertainment and hence "the attention of Rutskoi" may be better applied to his column.

Peter Carter, *Fieldcroft, Wyfield, Andover, Hampshire SP11 8EP*

### Unwarranted excess?

**From Dr M E R Robinson.**  
Sir, Can anyone do anything about the bid-offer spread of warrant market makers?

Surely it is excessive at typically 20 per cent, often more, rarely less.

Failing that, can anyone tell me how to become a warrant market maker?

M E R Robinson, *26 Fairfield Close, Grove, Wantage, Oxfordshire OX12 0NQ*

### Cadbury must not lead to creation of 'two-tier' shareholders

**From Mr Donald B Butcher.**  
Sir, Mr Makinson (Letters, December 4) does an ill-service to both improving corporate governance and democratic principles with his lofty dismissal of the role of individual shareholders.

He suggests that corporate governance should remain the responsibility of institutions and that individual shareholders will continue to waste their time with "conversations over tea and a bun at the annual meeting". Isn't he a little out of tune with the times when we have charters galore aimed at bolstering the rights of the individual? We might

### EC's 'use-it-or-lose-it' air slots decision a real breakthrough

**From Mr Stephen B Hornsby.**  
Sir, One is certainly entitled to beware of UK ministers bearing gifts from Brussels. However, the first hard-won step (discussed in your editorial "Air Waves", December 9) in regulating the allocation of take-off and landing slots does actually amount to the breakthrough that Mr John MacGregor, UK transport secretary, claims it to be. In emphasising that slots are privileges that may ultimately be withdrawn in the Community interest and are not national rights which are inviolate under the Treaty of Rome, the Council of Ministers has brought the legal position in the air transport sector more into line with the present Commission's policy. That is, in relation to certain intellectual property rights and the exclusive rights of public enterprises - rights hitherto considered untouchable unless actually discriminatory and protectionist.

Clearly much still needs to be done; the "use-it-or-lose-it" principle in relation to slots falls some way short of recent more radical measures such as effectively striking down (albeit belatedly) the UK TV listings copyright and abolishing some exclusive rights in the telecommunications sector.

However, in taking one more step towards a free (as opposed to a common) market, the Community has confirmed its relatively recent policy of attacking restrictions of competition where they really originate, namely within the member states and not the private sector.

It is to be hoped that, subsidiarity notwithstanding, the seeds that have been planted lately under the present Commission will not fall on stony ground in the next.

Stephen B Hornsby, *Didd Lupton Broomhead, Fountain Precinct, Balm Green, Sheffield S1 1RZ*

### The roots of an underclass

**From Mr Geoff Rayner.**  
Sir, Your editorial on the zig-zags of government policy on inner cities ("Urban Policy", December 7) was, for the most part, bang on target. Overstretched, over-stressed local authorities attempting to provide some hope to the most deprived populations are to receive less financial support.

But it isn't helpful to confuse the problem with the people. When you speak of the underclass as a "formidable challenge to western democracies", aren't you forgetting that membership of this group is rather more of a challenge for the people themselves? The

much-talked-about underclass is composed of people who have given up the search for work because there isn't any, who are homeless because council accommodation has been sold off, and who are in some cases denied income support because they are too young. The government fails to recognise that the underclass has been created by conscious, incremental acts of policy. Sadly, it may be much harder to unmake these problems than it was to invent them.

Geoff Rayner, *Public Health Alliance, 10-15 Livery Street, Birmingham B3 2NU*

### Statistical barrier to growth

**From Mr David W Edgington.**  
Sir, I was interested to read "Difficult marriage of Customs" (December 7). My own business of 23 years' standing imports motor spares which are sold on the home market or exported. It is a small but very high-volume business operated by myself, my wife and one employee. During this recession we have been forced to work many hours each week, harder than ever before, just to stay in business. On top of this we now have to find extra time in order to produce statistical records for the government -

on pain of criminal penalties. We are told to export our way out of the recession but the paperwork requirement for exporters will ensure that I keep well under the exporter's intrastat limit even if it means losing business. Surely the idea of joining the EC was to make trading easier and not to stifle it. Ironically it will be far easier to export to countries outside the EC!

David W Edgington, *EB Spares, 31 Link Road, West Wilts Trading Estate, Westbury, Wiltshire BA 13 4JB*

tional and individual shareholders should seek ways of working together to achieve that aim and we will be trying to bring this about in a number of ways. We need the support of individual shareholders to do this and to respond constructively to the Cadbury recommendations.

Cadbury has turned his face against two-tier boards and we should turn our faces against "two-tier" shareholders.

Donald B Butcher, *United Kingdom Shareholders' Association, 12 Burgh Heath Road, Epsom, Surrey KT17 4LJ*

## OBSERVER

### The cult of Ross Goobey

■ Is Alastair Ross Goobey, 46, finally about to outline his famous dad, George, now 81, and former investment boss of the Imperial Tobacco Pension Fund?

It sounds like Alastair has landed the plum job of chief executive of Pooled, the fund management operation that looks after some £20bn of investments for the British Telecom and Post Office pension schemes, and is probably the UK's second-largest manager of pension fund assets. The job was vacated when Andrew Thredgold decided to go off and seek his fortune in Australia.

Although Alastair is currently on what the City calls the sell side, as chief investment strategist of brokers James Capel, he has had extensive experience on the buy (or fund management) side at Courtaulds Pension Fund and at the independent fund management boutique Geoffrey Morley and Partners. He has also had two spells on attachment to the Treasury, most recently as special adviser to Norman Lamont in the run-up to the last election.

This could leave him with some divided loyalties. Lamont, after all, will need to sell something like £50bn of government bonds to balance the books in the next financial year.

On the other hand, Alastair Ross Goobey told a James Capel investment seminar yesterday that equities were a better prospect than bonds. "Buying bonds today is a very bad bet but I am sure we will all do it," he mused.

### Landing Lee?

■ After 13 years at the controls of the once-ailing Chrysler car company, could Lee Iacocca, its high-profile chairman, be preparing for one last rescue mission?

There are rumours that the 68-year-old Iacocca has been approached by advisers involved in the restructuring of Trans World Airlines.

If the restructuring goes through as planned next year, the airline will be owned by its creditors and unions.

The top job, however, will become vacant because Carl Icahn, the former corporate raider who currently holds the bulk of TWA's shares, is bowing out as part of the deal.

So far, there has been no word on the subject from Iacocca HQ although the great man has not, apparently, been short of job offers after he quits Chrysler at the end of the month.

But the notion does raise some interesting possibilities. Would Iacocca - who starred in a series of Chrysler ads - appear on the nation's TV screens, flogging cheap fares, for example?

### Shop talk

■ Insiders at Gateway's Bristol headquarters, who have had an unusually high turnover of bosses, have invented a nickname for the current incumbent, Alastair Mitchell-Innes, who has confessed that he will only serve as a stop-gap leader of the troubled grocery chain. Step forward Mr Holiday-Innes.

### Blue line

■ The royal family's sense of public duty is reaching new heights - to the extent of giving their own blood.

A sample from the Duke of Edinburgh has enabled the Forensic Science Service to make some progress in identifying nine skeletons unearthed in eastern Russia last year.

The blood contained DNA which has been matched by home office experts with minute samples from



'I've been named in a royal divorce'

the remains, which it is thought may include those of Tsarina Alexandra and three of her children, executed by Bolsheviks in 1918.

Russian scientists asked the FSS for help because of its DNA expertise; the FSS duly asked Prince Philip for a blood sample. He is directly descended from the Tsarina through his mother; his grandmother Victoria was the Tsarina's sister.

The FSS yesterday expressed gratitude for the Duke's interest in its work. The British royals, in their turn, may find the investigation helpful in achieving a sense of proportion; whatever their current difficulties, popular feeling isn't going to run as high in 1993-93 Britain as it did in 1917-18 Russia.

### Hot seat

■ Spare a thought for poor old Andrew Burton, the embattled chief executive of Barclays Bank who's supposed to step into the chairman's seat at the end of the month.

Not only are the institutions

gunning for him, but now one of his former minions, Martin Vander Weyer, is attacking him in the Spectator for inheriting the top job because of his family connections.

Buxton is a descendant of a union between Sir Thomas Foxwell Bt and a Miss Gurney of Norwich, and according to the article was passed over for the chairmanship last time round because of his youth. However, it was common gossip in the bank that Sir John Quinlan was only supposed to be keeping "the seat warm for Andrew".

The peculiar hold of members of the bank's founding families on the top jobs at Barclays has often been commented on. But Vander Weyer is better briefed than most. Until recently he worked at Barclays and his late father, Deryk, was deputy chairman when Sir Timothy Bevan was running the show.

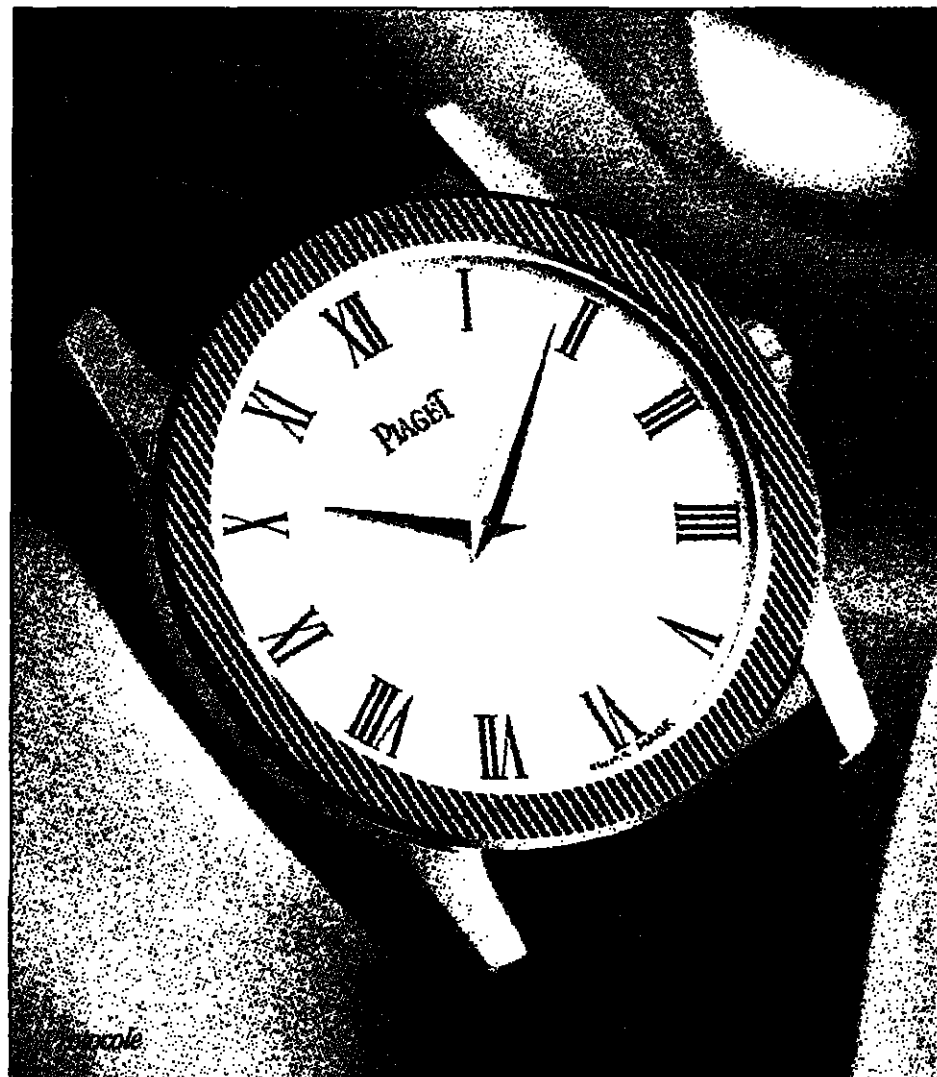
It is often said that Sir Deryk, who revolutionised Barclays' marketing, would have made a better chairman than Sir Timothy Bevan, but never had a chance because he wasn't family.

No doubt this might have coloured young Vander Weyer's thinking. Even so, if the institutions really are intent on shaking up the Barclays' boardroom they might question whether Sir Timothy really is earning his keep after 24 years on the board.

### Taking off

■ What is the new national bird of America? Why, the building crane of course, the state bird of Texas in the go-go years of the 1980s.

Now the transition team thinks the beast ought to be revived and allowed to spread its wings further afield given the arrival of Lloyd Bentsen - Texan and ardent lobbyist on behalf of real estate loopholes during his distinguished senatorial career - at Treasury.



PIAGET

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# FINANCIAL TIMES

Friday December 11 1992

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Forces may stay for up to a year as the UN seeks a local administration

## Troops clash with Somali gunmen

 By Julian O'Zanne in Mogadishu,  
 Michael Holman in Nairobi and  
 Michael Littlejohns in New York

US MARINES and French foreign legionnaires paratroopers exchanged fire with freelance gunmen and bandits last night in the Somali capital Mogadishu, leaving at least two Somalis dead and 14 injured.

The clash, the most serious so far, came as Mr Herman Cohen, US assistant secretary of state for African affairs, told a Nairobi news conference that some of the US-led force being established in Somalia could stay there for up to a year.

"US military involvement will be limited", said Mr Cohen. "But troops will liaise with the UN with a view to establishing some form of governmental authority." It would take "between six and 12 months" to establish a new administration in Somalia.

The US force in Mogadishu said it had arranged face-to-face talks between the two most important rival warlords whose power struggle has reduced the city to rubble and lawlessness. Gen Mohamed Farah Aideed and Mr Ali Mahdi Mohamed agreed to meet for the first time in 13 months today at the gutted US Embassy compound.

But Mr Robert Oakley, the US special envoy now in Somalia, was adamant that the US would not be involved "in drawing the possible political architecture for the future of Somalia".

In a television interview from Mogadishu, he said today's meeting was not "political" and was mostly designed to discuss immediate security-related issues. Somalia's future, he added, was "a UN mission" in which the US would offer what help it could



A member of the French Foreign Legion orders a Somali out of his car at a checkpoint near Mogadishu

but not, he implied, take the lead. One purpose of the meeting, he said, was to look into how best to get Somalia to turn in their weapons. He did not rule out house-to-house searches by the coalition forces, but hoped some less intrusive approach might work. Payment of bounties to those surrendering guns has also not been ruled out in Washington.

Mr Boutros Boutros Ghali, the UN secretary general, said in New York that he was inviting Gen Aideed and Mr Mahdi to a further meeting, in Addis Ababa next month, in a new attempt at

national reconciliation. Representatives of the clans and international aid officials who last week attended a UN-sponsored conference in the Ethiopian capital would also be asked to attend.

A UN official said a principal purpose of the meeting would be to arrange a subsequent international conference on Somalia.

The moves brought Somalia closer to the status of a United Nations trusteeship. This reflects the hardening belief that a political initiative must run in parallel with the relief exercise. The alternative, say African and other dip-

lomats, is that Somalia would revert to violence as soon as the international force withdrew. As the foreign soldiers imposed some order in Mogadishu, a US expeditionary force made a first deep penetration into the country to check out the 10,000 ft airstrip at the former Somali air force base of Baidogley, 110 miles from the capital. Aid agencies called on US forces to deploy rapidly into the large towns of Kismayo and Baidoa which have been engulfed in looting and clan warfare which have left at least 60 dead in the past four days.

## Carmakers agree to publish comparative prices across EC

By Andrew Hill in Brussels

CARMAKERS will have to publish twice-yearly lists of comparative prices of selected new vehicles in European Community countries under a plan agreed with the European Commission. The first list will be published next May.

The plan - to be announced by the Commission next week - is aimed at helping consumers shop for car bargains across EC borders. Sir Leon Brittan, EC competition commissioner, believes it could also increase pressure on manufacturers to bring EC car prices into line, and make it more difficult for dealers to discriminate against foreign buyers.

According to a survey published last month by Beuc, the European consumers' organisation, the price of certain new

models can differ by more than 40 per cent between countries. Manufacturers point out that prices are mostly within the 12 per cent band recommended by the Commission.

The Commission plan is not legally binding, but EC officials indicated yesterday that if car makers do not co-operate they will risk losing their dealership rights to distribute cars through exclusive dealerships when the system comes up for review in mid-1996.

Every manufacturer which sells cars in the Community will have to select a representative model from each part of its product range and publish the prices in 10 EC countries.

The carmakers will also have to supply information about the price of five common options - anti-lock braking systems, air

conditioning, right-hand drive, automatic gearbox and power steering - and details of warranty, roadside assistance options and delivery costs.

Prices, published in May and November every year, will be shown both before and after tax, in Euros and local currency. Comparative figures for Denmark and Greece - where car tax of more than 100 per cent distorts the selling price - will not be included.

The Commission agreed to drop its original demand that manufacturers supply information about all models and options on the grounds that it would be too time-consuming for manufacturers and confusing for consumers.

Manufacturers are still likely to argue that realistic comparison is difficult because dealers in some countries are often large discounts on list prices.

## Britain and Germany approve revised Eurofighter project

By David White in Brussels

BRITAIN and Germany last night patched up their six-month quarrel over the future of the European Fighter Aircraft, enabling work to continue on a revised project.

Mr Volker Rühe, German defence minister, agreed that Bonn would take part alongside the UK, Italy and Spain in completing development work.

The agreement, reached during a Nato ministerial meeting, brings relief to aerospace and electronics manufacturers in the four countries, where tens of thousands of jobs are staked on the £20bn (\$31bn) fighter programme.

The project was thrown into doubt after Germany announced

in June that it would not proceed with producing the aircraft as it then stood. Its continued participation in development was also in question.

The modified project will use the same airframe and engines that the industrial partners have been working on since 1988, but will permit individual nations to install different standards of equipment.

The agreement is seen as a climbdown by Mr Rühe, who previously insisted on a fundamental redesign.

Mr Rühe accepted yesterday that a wholly new aircraft was ruled out because more than half the £8bn development money had already been spent.

The remaining funds could now be directed into a more suit-

able programme and development work would be slowed down.

"I think everybody is happy there's a chance for a cheaper aircraft," he added. He also said he wanted the project to be open to other European partners.

He ruled out any German decision on production of the aircraft before 1995 and said the Bundesrat would have to vote on it.

However, Britain and Italy want no more than a two-year delay in the programme, with first deliveries of aircraft in the year 2000. Germany and Spain do not want deliveries until 2002.

German officials said further studies were now required in order to translate revised military requirements into new technical specifications.

## Major calls for deal to end EC paralysis

Continued from Page 1

latest proposals were due to be discussed by Mr Major and Mr Mitterrand at dinner last night and will be at the centre of the discussions by heads of government this afternoon.

One of the biggest hurdles to be overcome is the demand by Spain, backed by Germany, for a higher "own resources" ceiling for the EC budget.

Britain yesterday made new proposals under which more cash would be channelled to the

poorer EC countries, such as Spain, Portugal, Greece and Ireland. But these received a cool initial reception from Mr Felipe Gonzalez, the Spanish prime minister. He said they appeared to be unacceptable, but he still had to study them in detail.

### THE LEX COLUMN

## Target practice

The currency markets were right not to look to the Bundesbank for short-term comfort yesterday. Next year's money supply target range of 4.5 per cent to 6.5 per cent is a little more generous than this year, but with M3 growth in the final quarter of 1992 likely to come in between 9 per cent and 10 per cent, there is little immediate prospect of lower interest rates.

The now familiar litany of worries - the budget, wage pressures and next month's VAT increase - also means the bank is unlikely to relent much before the end of the first quarter.

At some stage after that, declining growth may bring the money supply into line. Then the Bundesbank may be in a position to cut quite sharply. The D-Mark would weaken and the pressure would be off the ERM. As before, the problem for the system lies in getting from here to there. The task is harder now Norway has abandoned its informal link to the Ecu. It could become harder still if the Edinburgh summit fails to find a way of letting Denmark off the Maastrecht hook.

The European authorities must be hoping Christmas torpor will deter another bout of speculation. Yesterday's French announcement of a money supply target broadly in line with that of Germany signals an intention for monetary policy to converge. That may help. So may yesterday's modest rate cuts in Belgium and the Netherlands, not to mention Germany's fixed rate repurchase operation which at least means money market rates will not rise this year. But it is touch and go, and the new year may see a different story.

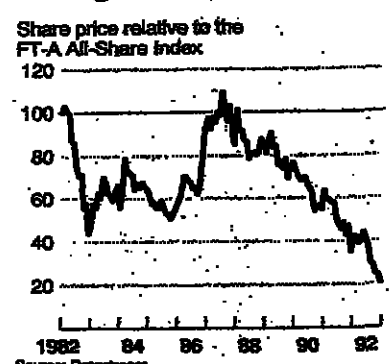
### Pilkington

There is no doubt that Pilkington is still suffering from the nasty volume swings that periodically disfigure its industry, as yesterday's 70 per cent fall in interim profits grimly testifies. Yet the exasperating aspect of Pilkington's recent history lies in its unhappy ability to exacerbate its plight. There is no evidence from yesterday's statement that the arrival of Mr Roger Leverton has yet made much difference.

By striding into the downturn with excessive borrowings, costs and capacity, Pilkington only deepened its cyclical downswing. By cutting capital expenditure and sacrificing the Solis spectacles business in its desperate determination to hold the dividend, Mr Leverton is in danger of dulling the coming upturn. Even assuming Pilkington receives £200m for Solis, the

FT-SE Index: 2726.5 (-24.2)

### Pilkington



sale is likely to be dilutive and the money will make only a small dent in likely year-end borrowings of £800m as Pilkington continues to bleed cash. Dealing with that problem should have required a much more rigorous rationalisation. Instead Pilkington seems intent on decorating the Christmas tree while the roof needs repair.

In time, the huge operational gearing of the business should mean that profits surge when recovery arrives, although overcapacity may complicate the sums. The benign effects of devaluation and Pilkington's severe squeeze on working capital may yet buy the company time to save its face. However, if there is no improvement by next June, Pilkington's decision to maintain its dividend will leave it looking pretty reckless.

### UK electricity

National Power and PowerGen must be starting to sweat. Professor Littlechild's exoneration of the regional electricity companies for buying gas-fired power is not bad news in itself. Those most involved in the dash for gas, notably Southern Electric and Norweb, will doubtless be relieved. The generators are big enough to stand the competition. They can, however, hardly be pleased to find the regulator digging deeper to see whether the coal-fired contracts which they offered as an alternative to gas fairly reflected costs.

In one respect the generators - and the coal lobby for that matter - might justifiably feel hard done by. In looking at coal-fired power contracts covering peak demand against gas-fired contracts covering only basic

demand, the regulator is not comparing like with like. One can only trust the full report promised by the end of January takes this point on board. Regardless of the arithmetic, though, Professor Littlechild appears set on a collision course with the generators.

Since the generators enjoy freedom from price-based regulation, the market is right to be nervous. The results of an investigation into the electricity pool price are already due before Christmas. Yesterday's missive opens a second front. If National Power or PowerGen are found to be overcharging through either contracts or the pool, Professor Littlechild will have little choice but to act. At best that means intervention on prices, at worst a reference to the Monopolies and Mergers Commission.

### Guinness

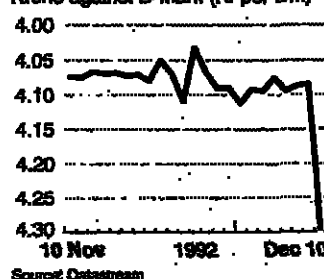
There is a slightly unnerving message for the market as a whole in the 9 per cent fall in Guinness's share price over the past two days. The company is starting to feel the chill spreading through the European economy. September's devaluation will do little for earnings for the time being because export revenues were hedged, a factor which also protected Guinness from the weakness of the dollar earlier in the year. But European consumers, particularly in Germany, are spending less on spirits. Added to that, Guinness has a particular problem in Spain where the rationalisation of its brewery acquisitions is proving more difficult than expected. It has lost both market share and margin in a declining beer market.

The upshot is that Guinness may, for once, see a decline in profits this year and the chances of it generating over £1bn in 1993 are remote. This realisation, prompted by a wire agency interview on Wednesday, took the market by surprise, so the share price fall could be seen as a one-off adjustment to lowered expectations which may not have much further to run.

The harder question is whether Guinness has lost its magic touch for good. There is no reason why recession should have blighted the long-term growth prospects of the international spirits sector, but declining inflation may leave consumers in the industrial world more price conscious for a while. With earnings growth next year unlikely to match the market average, it is hard to see the share price outperforming even from a lower base.

### Norway

Krone against D-Mark (Kr per DM)



## Norwegian devaluation

Continued from Page 1

expectations that the Bundesbank is likely over the next few months to succeed in making both from inside and outside Germany for an easing in borrowing conditions.

Speculation on this score strengthened after the Bundesbank raised its 1993 target range for M3 money supply growth to between 4.5 per cent and 6.5 per cent, from the 1992 target of between 3.5 per cent and 5.5 per cent. That was interpreted as signalling a slight easing in the Bundesbank's tough anti-inflationary stance.

The D-Mark gained ground slightly against the franc, which closed in London at FF3.413 from FF3.411 the previous night. This is less than 2 centimes off its ERM floor of FF3.43.

Norway's decision on the krone had a profound effect on investor sentiment, because it had previously put much political weight on tying its currency to the main currencies in the ERM as a prelude to possible entry.

The Danish krone also approached its ERM floor of DK3.9012 against the D-Mark but rallied to close virtually unchanged on the day at DK3.8820.

Against a dollar strengthened by rumours of a possible coup in Russia, the D-Mark fell by just over half a pfennig, with the US currency quoted at the finish of European trading at DM1.5765.

Signalling confidence that the Bundesbank may soon yield on interest rates, the Dutch central bank cut its secured loans rate, which applies to commercial banks' borrowing, to 8.25 per cent from 8.50 per cent. The Belgian central bank cut its emergency lending rate to 10.25 per cent from 10.5 per cent.

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			Chicago	C	19	66	Chicago	C	19	66	Manila	C	14	57	Salzburg	C	14	57	Washington	C	1	30				
			Chicago	C	19	66	Chicago	C	19	66	Manila	C	14	57	Salzburg	C	14	57	Washington	C	1	30				
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## LONRHO: ROWLAND'S EXIT

# It is unclear what direction the company will take after Tiny, Tony Jackson reports A departure wholly in character

IT IS wholly in character for Mr Tiny Rowland that his exit from Lonrho should be so hard to interpret.

It is unclear what direction the company will take when he is gone, or indeed who is to run it. It is also unclear how far the deal is good for Mr Rowland's loyal band of fellow shareholders.

The case for the deal is simply put.

Lonrho is issuing shares to Mr Bock at 85p. This is some 10p above the market price. Existing shareholders are therefore better off, particularly at a time when Lonrho is strapped for cash. Also, while some Lonrho shares are evidently worth 115p - the price Mr Bock is paying Mr Rowland - shareholders are being offered a rights issue at a mere 85p.

There are eminently respectable advisers to vouch for the deal: Deutsche Bank for Mr Bock, through its subsidiary Morgan Grenfell, Royal Bank of Scotland for Lonrho, through its subsidiary Charterhouse.

The case against is more involved, but not necessarily less persuasive.

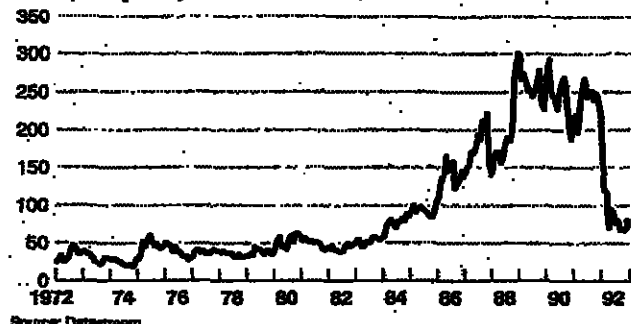
The rights issue, being offered well above the market price, is designed to fail. It is a technical device to secure Mr Bock's target of 100m shares without breaching the London market's rules on pre-emption. This is illustrated by the fact that while Mr Bock is underwriting 100m shares - half the amount on offer - the other half is not underwritten at all.

In addition, Lonrho has undertaken that if enough shareholders take up their rights to leave Mr Bock short of his 100m target, it will issue the difference to him at 85p. Mr Rowland, needless to say, is not taking up his rights. His entitlement has been assigned to Mr Bock for a nominal sum.

Although the 85p Mr Bock is paying is above the market price, it is little more than half Lonrho's stated net asset value per share. How far that asset value is realisable is an open question. But on paper at least, Lonrho shareholders will have

## Lonrho

Share price (pence)



their net worth diluted, assuming they do not stump up for the rights.

But while shareholders have no incentive to pay above the market price, it is different for Mr Bock and his shadowy backers. They stand to end up with 25 per cent of the company.

Mr Rowland dominated Lonrho with a smaller shareholding. Arguably, shareholders are seeing *de facto* control being transferred under their

noses for a very meagre premium.

The real premium, of course, goes to Mr Rowland, who gets 115p for half of his stake. The rest can be bought by Mr Bock after three years at the prevailing market price, apparently without paying anything for the option.

There seems nothing strictly improper about Mr Rowland extracting a higher price in this way. It might be asked, though, whether it did not cre-

ate a conflict of interest when he explained the deal to the rest of the board. It is understood that he did not vote at the board meeting in question. But Lonrho is his company, and he is the dominant director.

Indeed, there is a defensive tone to Mr Rowland's own letter to shareholders. His premium, he writes, does not represent any unfair advantage, "since neither my company nor I have ever dealt in Lonrho's shares other than to buy them." Either the argument is a *non sequitur*, or any other shareholder who has never sold shares can apply to Mr Bock for 115p as well.

However aggrieved shareholders feel about all this, there is probably nothing they can do about it. There is a striking contrast with Mr Alan Sugar, whose modest proposal to buy out Amstrad's shareholders was turned down yesterday. As more than one City observer has remarked, when it comes to corporate infighting Mr Rowland makes Mr Sugar look like an amateur.



Tiny Rowland: has repeatedly thumbed his nose at the British establishment

## A secretive tycoon heads for the final handshake

Barry Riley examines Tiny Rowland's track record

IT IS 31 years since Roland "Tiny" Rowland was recruited by Mr Angus Ogilvy, then an executive of Harley Drayton's 117 Old Broad Street group, while on a visit to Rhodesia to sort out the troubles of a minor offshoot called London Rhodesian Mining & Land. Soon Mr Rowland, a then-unknown Rhodesian farmer of German extraction, had moved to London as boss of Lonrho.

Almost from the beginning he has left a trail of controversy, with controversial takeover bids, eccentric obsessions and repeated insults to the British financial establishment.

Mr Rowland's greatest financial achievements came in the early years as he built up the company during the bull markets of the late 1960s and early 1970s. Relative to the UK equity market the Lonrho share price hit a peak in 1974. But it fell out of favour in the late 1970s and traded sideways during the 1980s.

As Mr Rowland aged the company appeared to lose strategic direction and during the past two years the share price has slumped because of rising debts, alighting profits and slashed dividends.

His first major clash with the authorities came in 1973 when eight directors, led by Sir Basil Smallpiece, resigned over Mr Rowland's cavalier management style, including his presentation of a £307,471 expenses claim (worth nearly £2m at 1982 prices). The affairs of Lonrho were famously described by the then prime minister Mr Edward Heath as "the unacceptable face of capitalism".

After a probe by Department of Trade inspectors Mr Rowland was censured for misuse of company funds and was judged to deserve "severe criticism" for his conduct. Criticism was also directed against Mr Ogilvy, who resigned as a director. Nevertheless Mr Rowland carried on, seeking shelter from well-connected politicians.

Tiny Rowland has repeatedly thumbed his nose at the British establishment, doing deals with the likes of President Gaddafi of Libya. He has adopted an extravagant tycoon life-

style, with a suitcase permanently packed, and a pilot on standby to fly him in the corporate Gulfstream jet to whichever African capital catches his fancy.

He does not take opposition lightly. There have been famous campaigns against the Fayed family from Egypt and their alleged broker, the Sultan of Brunei, and against the Australian Alan Bond, who in 1988 had the effrontery to try to take Lonrho over, but was repulsed by a 58-page Lonrho document which alleged that the Bond Corporation was financially unsound. Indeed, Bond later went bankrupt.

Mr Rowland accumulated mines, plantations, hotels, car distributors, the Observer newspaper, the Wankel rotary engine and much, much more besides in his corporate empire. But the greatest prize, Harrods, the famous Knightsbridge department store, slipped through his grasp despite his tireless feud against the Fayed who snatched control of it from under his nose.

A Department of Trade and Industry inquiry eventually proved that the Fayed had lied in their takeover documents but the department refused to take action in favour of the man who had presented the "unacceptable face of capitalism" some 15 years earlier.

Tiny Rowland generated endless newspaper copy, but in many of his business dealings he was notoriously secretive. While concepts of corporate governance evolved towards openness and participation in boardroom dealings by independent non-executive directors, he continued to stand for the autocratic rule of the old-fashioned company boss.

Investment institutions mostly shunned Lonrho, but thousands of small investors were attracted by Mr Rowland's charisma and the high dividends he paid out. Now, however, those dividends have dwindled badly, the company appears to be in a mess, and Mr Rowland's final gesture to his supporters is to negotiate a deal which is specially favourable to himself as he heads for the exit.

## The quiet man with clear ideas of what he has to do

DO NOT confuse Mr Dieter Bock for one of "our publicly seeking entrepreneurs in the UK" said one of the advisers to the German financier who is buying a big stake in Lonrho.

According to those close to him, Mr Bock has deliberately decided to keep a low profile until after Lonrho's rights issue is completed.

"He has very clear ideas on what he might do but is keeping his powder dry. He likes to remain quiet until he is sure his plans can work," the adviser added.

There are, however, two main areas in which Mr Bock and his advisers have already shed some light.

When he signed the deal with Lonrho on Wednesday he made it clear that he believed Lonrho's assets were worth

considerably more than the group's market capitalisation of about £490m.

In particular, it is understood that he feels he can realise greater value for the hotels and property interests.

A German industrialist who has worked with Mr Bock on a transaction in Germany said: "Mr Bock is convinced that he knows how to realise the true value of the UK-based Metropole hotels and North American-based Princess Hotels."

The Metropole Hotels have been the subject of controversy since the government-controlled Libyan Arab Finance Company took a one-third stake for £17.5m earlier this year.

When asked about the Libyan stake on Wednesday evening, Mr Bock said: "Who

knows what will happen to their shareholding. All things can change. The company has suffered enough in respect of that stake."

It is also clear that Mr Bock is only expected to take up a directorship at Lonrho if the board agrees that he should become joint chief executive with Mr Tiny Rowland.

Even before Mr Bock's arrival, the old guard surrounding Mr Rowland has begun to leave. Mr Roger Badger, a director, has just resigned and others may follow.

"There may have to be an infusion of new management under Mr Bock since the current generation are getting close to retirement age," the adviser said.

Roland Rudd

## Observer looks to be in secure hands

THE PRESENT ownership of the Observer seems to be secure for the next few years, in spite of Mr Tiny Rowland's plan to sell half his 15 per cent stake in Lonrho.

All the signs are that Mr Rowland intends to stay on for three more years. As long as Mr Rowland retains his influence at Lonrho it is unlikely that the ownership of the Observer will change.

The Guardian has repeatedly expressed interest in the loss-making Sunday newspaper, and earlier this year there were serious talks. But such talks have always foundered on the opposition of Mr Rowland. He has in effect made the paper unsaleable by setting a very high value on it.

The newspaper is now believed to be losing between £5m and £6m a year, losses

that have been reduced from about £15m last year following a cost-cutting programme.

Circulation has held up above 500,000 despite the effects of the recession and increasing competition in the broadsheet Sunday market.

Uncertainty about the Observer was, however, increased by comments in Mr Rowland's statement about selling his shares. He said that the board intended to eliminate intangible assets in Lonrho's financial statements for the year ended September 30.

The statement also said that the Lonrho directors were of the opinion that there had been no permanent diminution during the year in the current cost of the *Observer*. Lonrho said the *Observer*'s intangible value is in the books at £57m.

Senior Lonrho figures suggest this makes a sale less likely because, as it would almost certainly realise less than £57m, the difference would go straight to the profit and loss account.

Others see the shedding of intangibles as the first stage in clearing the decks for an eventual sale of the paper.

Raymond Snoddy

## African relationship turns rocky

"TINY'S in town!" For three decades the cry has gone up, in towns and cities across Africa, from Cape to Cairo, from the lips of politicians, businessmen or journalists.

A commercial deal, a political initiative, lunch with the local Lonrho board, or dinner with the president - possibly all four, and on the same day, before the company jet takes the chief executive of Lonrho, still going strong at 75, on to his next destination.

If the pantheon of Africa's post-independence leaders allowed honorary membership, Mr Tiny Rowland could take his place for granted. Ready to nominate him would be many of those leaders themselves. Yet all are dead, or dying, or exiled, or exiting. Age has taken its toll; but so has democracy, with autocratic leaders buckling under domestic and international pressure

and succumbing to demands for multi-party elections.

It was with these men that Mr Rowland has worked closely; many observers claim he does not have the same links with the new generation of African leaders.

And Africa is changing in another respect. Structural adjustment under the scrutiny of the IMF and World Bank is creating fewer opportunities to exercise presidential power.

High hopes that marked the emergence of independent African states in the 1960s were dashed in the 1970s. Today those hopes are at their nadir, the continent enervated by disasters, both natural and man-made.

All these changes have taken a toll of Lonrho's assets, however efficiently managed. Post-Rowland, Lonrho as a company and Mr Dieter Bock, as its new driving force, will find busi-

ness in Africa harder and potentially less profitable.

Lonrho has become increasingly dependent on profits from Africa. They accounted for £150m out of group pre-tax profits of £207m for the year ended September 1991. Activities include, in South Africa, platinum, gold, coal and asbestos mining; motor dealerships, and sugar investments.

Further north Lonrho has a wide spread of mining, agricultural and commercial assets spread across at least 16 countries. Prominent is the Ashanti gold mine in Ghana, but the list extends to tea, beer, pharmaceuticals, sugar, farming, textiles, soft drinks, timber, paint and hotels.

Yet questions hang over many of Lonrho's businesses. Kenya's economic difficulties and political uncertainties put question marks against Lonrho's hotel and motor vehicle

interests. Plantations in Mozambique depend on successful implementation of the UN supervised peace plan. In Zambia, Lonrho companies are dependent on the success of a fragile economic adjustment programme, as in Zimbabwe, where Lonrho has substantial interests.

The future of investments in Malawi is heavily dependent on what happens after Dr Hastings Banda, now in his mid-90s, passes on. Lonrho's companies in Nigeria are hit by the economic crisis and uncertainty about the handover to civilian rule.

Weak currencies, political risk, and hold-ups in remittance of profits and dividends make many holdings worth less than their book value. In event of sale, it would be difficult to repatriate the proceeds.

Michael Holman

## The undisputed jewel in the crown

FOR ALL Lonrho's multiple interests in Africa - ranging from gold mining in Ghana to Kenyan hotels, Mauritian sugar estates and Tanzanian tea plantations - the undisputed jewel in the crown is Western Platinum, the world's third largest producer.

Situated in South Africa on the Bushveld complex along with Rustenburg and Impala, the other two main producers, Western has been at the centre of speculation for the past two years over some sort of closer tie between Lonrho and Gencor, the country's second largest mining house.

Mr Brian Gilbertson, Gencor's chairman, confirmed yesterday that discussions on an ongoing basis had continued ever since Impala, the platinum arm of the Gencor group, had put its Karoo mine into Western in return for a 27 per cent stake.

Mr Gilbertson reiterated that although various options - including a possible takeover of the Lonrho group - had been discussed, the primary

focus of discussions had always been in achieving synergies on the platinum side.

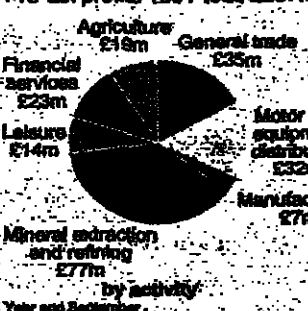
His view remained that more could be achieved in this area to the benefit of all parties, especially Lonrho shareholders. He added: "I like to think Mr Dieter Bock will come to the same view."

Mr Gilbertson said the most recent discussions with Lonrho had been about a month ago. But he said he hadn't personally been involved in any detailed discussions.

It is believed that these were conducted mainly by Mr Bernard Smith, a Gencon director and chairman of Engen, the group's energy arm. The attraction of Western to Impala was, in the first instance, its reserves. Two years ago Impala had a paucity of reserves, subsequently addressed in part through acquiring a lease over the Deeps area and purchasing the platinum interests - later mothballed - of Rand Mines. A merger with Western would have solved this problem.

## Lonrho

Pre-tax profits 1991 total £207m



Another attraction was that heavy start-up costs would be avoided, since Western was already in production and that it was in a major expansion phase. It has also long been accepted that it is the lowest cost producer in the industry.

On the downside is Western's high level of debt - estimated by analysts to be in the region of £900m (£165m). There are concerns as to whether cash flows are sufficient to fund interest payments on this debt.

Analysts ascribe this problem to extremely rapid expansion coinciding with a sharp decline in world rhodium prices. Production grew from 274,000 ounces of platinum group metals in 1988 to an estimated 690,000 ounces in 1991 - a rate of expansion way in excess of anything contemplated by Rustenburg or Impala.

Philip Gawith

## South Western Electricity plc Interim Results

Interim results for the six months ended 30 September 1992 (unaudited)

	1992	1991	Up
Profit before Tax	£15.9m	£13.6m	17%
Earnings per share	10.1p	8.5p	19%
Interim Dividend per share	5.9p	5.25p	12.4%

"Despite the difficult market conditions, which even the traditionally resilient area of the South West is inevitably experiencing, we are pleased that we have been able to increase profits whilst achieving improved customer service standards beyond the levels which helped us earn a Charter Mark Award earlier this year."

I am also pleased to report that we have made considerable progress in developing new businesses, such as wind power and gas supply."

William Nicol  
Chairman

Copies of the interim report will be mailed to all share holders and are available from Investor relations, South Western Electricity plc, 800 Park Avenue, Bristol BS12 4SE, Tel: 0453 201101.



## INTERNATIONAL COMPANIES AND FINANCE

## Ericsson joins Hewlett in network systems venture

By Ronald van de Krol  
in Amsterdam

ERICSSON, the Swedish telecommunications company, and Hewlett-Packard, the US computer group, said yesterday that they planned to form a joint venture to provide telecommunications operators with network management systems. This underlines the trend towards co-operation between the computer and telecommunications industries.

The joint venture will be 60 per cent owned by Ericsson and will be based in Stockholm. It will also have offices in Gothenburg, Sweden, and Grenoble, France, where Hewlett-Packard's telecommunications

business unit is based.

Company officials, who made the announcement in Amsterdam, declined to give details of the required investment or expected revenue of the joint venture, which will have a workforce of 350 and will be called Ericsson Hewlett-Packard Telecommunications AB. It is due to begin operations in the first quarter of 1993.

But Mr Haakan Jansson, president of Ericsson Telecom, said the move involved a "significant" investment for both partners. The deal must still be approved by the European Commission.

The joint venture is aimed at

winning business from the growing trend among telecommunications operators to place orders outside their own companies for systems that combine network management with administrative and customer support systems.

Currently, only 10 per cent of the annual \$10bn spent by telecommunications companies on systems integration is performed by third-party suppliers. But Ericsson and Hewlett-Packard say this will double to 20 per cent by 1995, as telecommunications operators are forced by competition and deregulation to concentrate on their core business of providing service to customers.

## Stora sells power arm and details investments

By Christopher Brown-Humes  
in Stockholm

STORA, Sweden's largest pulp and paper group, yesterday said it was selling its power distribution operations as part of a strategy of concentrating on core activities.

The buyer is AB Hälstingskraft, a wholly-owned subsidiary of Gullspångs Kraft, which will take over the operations on January 1.

No price was disclosed, but general market prices would suggest a value of around SKr300m (\$44m).

The operations being sold supply 27,000 customers and include seven small hydroelectric plants.

Stora also announced a further SKr350m in new investments yesterday, taking its total autumn investment programme to more than SKr1.4bn.

Nearly SKr100m will be spent on the installation of oxygen-blowing equipment at its Skutskär plant for the production of totally chlorine-free (TCF) pulp.

The aim is to have all production units within Stora Cell offering TCF grades by the start of 1994.

● Kone, the Finnish elevators group, has bought two-thirds of the shares in Pragolift, Czechoslovakia's second-largest lift manufacturer.

The deal, on undisclosed terms, represents Kone's first acquisition in eastern Europe, excluding Russia.

The remaining one-third of the company's shares will be held by Czechoslovakia's National Privatisation Fund, the company's workers and private shareholders.

Pragolift, which has a factory near Prague, specialises in the manufacture of large passenger and goods elevators, and employs 450 people.

It was formed three years ago when Trane, then Czechoslovakia's only elevators group, was split. The other company was acquired by Otis, the US lifts group.

Kone has exported lifts to the Czech market for a number of years.

## Calpers fails in RWE vote

David Waller reports from the shareholders' meeting in Essen

CALPERS, the big US pension fund, yesterday failed to persuade shareholders in RWE to vote to remove the voting structure at Germany's eighth-biggest industrial group.

After the meeting had been in progress for more than 10 hours, it looked certain that the local authorities which own 30 per cent of the group's shares but approximately 60 per cent of the votes, would vote against a motion calling for a move to a one-vote-one-share system.

But the plea from Mr Joseph Lufkin, a representative of Calpers and other US institutions with approximately 1 per cent of the shares in RWE, won widespread applause from the approximately 3,000 share-

holders who gathered for RWE's annual meeting in Essen.

He won special approval from Mr F. Wilhelm Christians, the chairman of the supervisory board, to give his speech in English and his lawyer translated it into German.

Shareholders clapped enthusiastically when he said in English that it was "naïve" for RWE or any other German company to maintain voting restrictions whilst expecting to enjoy continued access to international capital markets.

Mr Rudolf Müller, chairman of the association representing the interests of the local authorities, said that there was no evidence that the performance of the company

had been damaged by the close links with the local authorities over the years, nor that the share price had suffered as a result of the voting mechanism. There was nothing secretive about the voting restrictions, he said, and investors bought their shares in the full knowledge of the situation.

The local authorities owe their special rights to the days when RWE's main function was to supply electricity to the Ruhr area. But electricity has shrunk over the past 10 years to 37 per cent of sales as the group had expanded into other areas, including engineering, construction and waste management.

The company is officially neutral on the motion to do away with the voting struc-

ture, which was proposed by DSW, a leading German shareholders' association. Analysts think, however, that Mr Friedhelm Gieske, chief executive, and the management board in general, share the view advanced by Calpers that the structure is an anachronism for the modern company.

The issue has come to a head as the company plans to increase its capital by DM310m (\$197m) for the first time in 10 years.

The local authorities cannot afford to subscribe to any future rights issue, but Westdeutsche Landesbank, Germany's largest public sector bank, has devised a scheme whereby the authorities will retain their voting rights without subscribing capital.

## Topdanmark to press on with issue terms

By Hilary Barnes  
in Copenhagen

TOPDANMARK, the insurance company, will proceed with the issue of 90,000 shares on December 16 at market price with no preferential rights for existing shareholders, the company said yesterday.

Earlier this month, Top announced that its profits for the year would be lower than expected as a result of heavy fire indemnity calls caused by the dry summer, and turbulence in financial markets.

Top's share price is currently DKr645 (\$106). At this price the group's issue will raise DKr58m. The issue will take the share capital at face value to DKr285m.

## Correction

## Skoda-Pilsen

DORRIES Scharmann, the German heavy engineering group, has set up a DM50m (\$31m) joint venture with Skoda-Pilsen, the Czech engineering group based in Western Bohemia.

This was incorrectly reported in yesterday's Financial Times.

## Noranda plans merger of two energy affiliates

By Robert Gibbons  
in Montreal

NORANDA, Canada's biggest resources group, plans to merge two of its key energy affiliates, Norcen and North Canadian Oils.

Noranda's first step will be to sell its 50.5 per cent interest in North Canadian for Norcen shares. The deal, which offers 0.87 Norcen shares for each North Canadian, is being extended to all other North Canadian shareholders.

Later, North Canadian's operations would be rolled into Norcen. The merger would link a domestic and international oil exploration and production group with a large natural gas producer. North Canadian also has a fast-growing coal generation business in Canada and the US.

The combined company will be Canada's eighth-largest oil and gas producer, with assets of C\$3.75bn (US\$2.9bn). It will have one class of common shares.

Noranda said the combined company's earnings potential would be much better than if the two units operated separately. Noranda will maintain a 44 per cent interest in the continuing Norcen on a fully-diluted basis.

Canadian Hunter, an important Noranda-controlled gas producer in western Canada, will remain separate.

Norcen is expanding its international activities by stepping up development operations in Argentina.

● Laidlaw, the waste management group affiliated with Canadian Pacific, is planning further acquisitions. Mr Donald Jackson, president, told the company's annual meeting in Toronto.

Mr Donald Jackson said Laidlaw was negotiating a modest Mexican purchase in the hazardous waste market and also a solvent recovery centre in Arizona. Its southern US operation would be linked directly with future Mexican operations, following the recent North American Free Trade Agreement.

Mr Jackson said the solid waste business in North America was being pruned to improve returns before any new acquisitions.

Laidlaw has cut back on expansion for two years because of the recession and a tumble in profits.

Mr Jackson said annual revenue growth in the 1990s would be double-digit, but slower than the 30 per cent pace of the 1980s.

## Italo-American cinema scheme explained

By Haig Simonian  
in Milan

FURTHER DETAILS have emerged about the ambitious Italo-American project for a new multi-screen cinema chain in Italy, amid clarification of some financial details.

The news follows the signing in Rome last week of a letter of intent between Situr, the Italian property and entertainment concern, and UCI Europe, the cinema group owned by

MCA Universal and Paramount of the US.

Situr, which recently sealed a deal with the Standa retail group to develop new shopping centres in Italy, expects to invest between L560m (\$179m) and L300m in a series of multi-screen cinemas, which could be developed alongside. The potential financial commitment by UCI Europe is unclear.

UCI Europe, the first company to bring US-style multiplex cinemas to Europe, has

already built up a substantial chain in the UK, with cinemas of up to 15 screens.

Although Italy has one of Europe's biggest film production industries and is the home of some of the continent's most famous directors, recent years have seen the closure of many cinemas under the assault of television and video.

Mr Luigi Clementi, Situr's managing director, said the planned venture with UCI represented a further step

in the development of the group, which earlier this year opened the L150m Mirabilandia theme park near Ravenna, Italy's biggest.

The company, which controls the Valtur holiday villages chain, is also negotiating to buy CIT, the travel agency owned by Italy's state railways. CIT is the country's only chain of travel agents, and a successful acquisition would give Situr its first direct access to the retail travel market.

## Dasa expecting loss in spite of rise in sales

## NEWS IN BRIEF

MR MANFRED Bischoff, chief financial officer of Deutsche Aerospace (Dasa), the aerospace unit of Daimler-Benz, said the group's sales in 1992 would rise to DM17.3bn (\$10.8bn) from DM12.3bn last year, but it would post a loss, Reuter reports from Munich.

However, much of the rise in sales would be due to the first-time consolidation of Deutsche Aerospace Airbus, the German partner in the Airbus Industrie consortium.

Mr Bischoff added that Deutsche Airbus would show a net profit of around DM400m in 1992, down from DM420m last year. He repeated earlier statements by Dasa executives that

the group and parent company would report a loss this year.

Dasa said that the value of the recent cancellation of an order by Northwest Airlines from Airbus Industrie was some \$1.3bn. Mr Juergen Schrempf, chairman, said the cancellation could threaten further job cuts at the company and Deutsche Aerospace Airbus.

Daimler owns 37.9 per cent of the Airbus consortium. Deutsche Airbus has already said it was reducing its workforce of 23,000 by around 1,000 in response to declining orders.

● Trelleborg, the Swedish mining and industrial group, said it would make a one-time loss of more than SKr1bn (\$147.8m) in 1992 due to the krona's effective devaluation, write-downs and several production stops in the year, Reuter reports from Stockholm.

Including the SKr1bn one-time loss, it will make a full-year loss of SKr1.5bn, Trelleborg said in a statement. The profit for the first eight months of the year was SKr11m after financial items.

● Metallgesellschaft, the German metals group, said it expected little fundamental change in non-ferrous metals markets in 1993, Reuter reports from Frankfurt.

Mr Thomas Baack, the group's chief economist, said that the underlying situation of the non-ferrous metal markets "hardly changed at all in the course of 1992 and in all probability will not do so next year either."

Production in the western world was stagnating and consumption growing at an equal rate.

"However, the imbalance in east-west trade persisted [in 1992]," Mr Baack said. "At the moment there are no prospects for improvement."

NEW ISSUE

This announcement appears as a matter of record only.

December 1992



## Nishimatsu Construction Co., Ltd.

U.S.\$150,000,000

2 3/4 per cent. Notes 1996

with

## Warrants

to subscribe for shares of common stock of Nishimatsu Construction Co., Ltd.

Issue Price 100 per cent.

## Yamaichi International (Europe) Limited

Fuji International Finance PLC

Yasuda Trust Europe Limited

Nippon Credit International Limited

Asahi Finance (U.K.) Ltd.

Baring Brothers &amp; Co., Limited

Credit Suisse First Boston Limited

Robert Fleming &amp; Co. Limited

Kleinwort Benson Limited

Lehman Brothers International

Nikko Europe Plc

Sakura Finance International Limited

J. Henry Schroder Wagg &amp; Co. Limited

Taiheyo Europe Limited

Nomura International

Kankaku (Europe) Limited

Bank of Tokyo Capital Markets Group

Cazenove &amp; Co.

Deutsche Bank AG London

Goldman Sachs International Limited

KOKUSAI Europe Limited

Morgan Stanley International

Okasan International (Europe) Limited

Salomon Brothers International Limited

Société Générale

S.G. Warburg Securities

New Issue

This announcement appears as a matter of record only.

December 1992

OLYMPUS<sup>®</sup>  
OLYMPUS OPTICAL CO., LTD.

U.S. \$400,000,000

2 3/4 per cent. Notes 1996

with

## Warrants

to subscribe for shares of common stock of Olympus Optical Co., Ltd.

Issue Price 100 per cent.

## Yamaichi International (Europe) Limited

## Nomura International

## Paribas Capital Markets

Baring Brothers &amp; Co., Limited

Credit Suisse First Boston Limited

Deutsche Bank AG London

Wako International (Europe) Limited

Sumitomo Finance International plc

Bank of Tokyo Capital Markets Group

Salomon Brothers International Limited

Tokai Bank Europe Limited

S.G. Warburg Securities

Banque Indosuez

Barclays de Zoete Wedd Limited

Robert Fleming &amp; Co. Limited

Goldman Sachs International Limited

Meiko Europe Limited

Morgan Stanley International

Nichiei Securities (Asia) Limited

Sakura Finance International Limited

J. Henry Schroder Wagg &amp; Co. Limited

Société Générale

Taiheyo Europe Limited

Takugun Finance International Limited



## INTERNATIONAL COMPANIES AND FINANCE

## Royalties from licensing boost National Semi

By Louise Kehoe  
in San Francisco

NATIONAL Semiconductor, the US chipmaker, reported its strongest quarterly earnings in seven years, boosted by gains from patent licensing royalties. But its operating performance failed to live up to Wall Street expectations, prompting a sharp decline in the share price. National was down 2 1/2% to \$10 1/2 at midday yesterday.

Net earnings for the second quarter, ended November 29, were \$35.3m, or 27 cents a share, against \$35.9m, or 28 cents, a year ago. Results included a net gain of around 15 cents per share from exceptional items.

The company recorded a pre-tax gain of \$18.1m, including a \$31.7m from patent licensing fees, charges of \$4.5m for legal expenses, and \$9.1m for the costs of consolidating sales and logistics facilities for international operations.

Analysts had expected net earnings of about 20 cents per share and were disappointed

by after-tax earnings from normal operations of approximately 16 cents per share. Gross margins were also slightly lower than expected.

The company attributed this trend to strong sales of its lower margin products. Sales for the quarter were \$491.9m, up from \$413.2m last time.

The results represent National's fifth consecutive profitable quarter, said Mr Gilbert Amelio, president and chief executive.

"We are continuing to consolidate manufacturing facilities," Mr Amelio added. "We have agreed in principle with Defense Systems and Software of New Jersey, to form a joint venture to operate our facility in Migdal Haemek, Israel, as an independent operation."

National will own less than 20 per cent of the joint venture. In the first half, the company reported net earnings of \$37.2m, or 28 cents, on sales of \$504.2m, compared with a net loss of \$162.1m, or \$1.61, after restructuring charges of \$149.3m, on sales of \$534.2m.

## Borland proposes \$35m charge to cover job cuts

By Louise Kehoe

BORLAND International, the California personal computer software company, has cut its workforce by 15 per cent with the loss of 350 jobs.

The price war that has raged among personal computer manufacturers for the past year has now begun to hit the software segment of the industry.

Borland said it would take a charge of about \$35m against current third-quarter earnings to cover the cost of the cuts as it consolidates its operations.

"A new industry pricing model is emerging," said Mr Philippe Kahn, Borland chairman, president and chief executive. The reorganisation "is designed to make Borland leaner, more

competitive and profitable". Borland, best known for its database management programs which enable PC users to organise and access large quantities of data, is facing intense competition from Microsoft, the PC software industry leader.

Microsoft recently launched its own database management program, aggressively priced at under \$100.

"The software industry is going through a fundamental pricing shift similar to the one in hardware," a Borland official added.

"We recognise this is a major trend in the industry and we have to be poised for it." Mr Kahn said the company would launch two long-awaited database management products early next year.

## Diller to buy stake in TV shopping network

By Alan Friedman  
in New York

MR Barry Diller, who resigned last February as chairman of Mr Rupert Murdoch's Fox film and television studio, is to acquire a significant stake in QVC, one of the two leading US cable TV home shopping networks.

The move appears to be part of complex negotiations believed to be aimed at achieving joint control of QVC's board by Mr Diller and two corporate partners that are also substantial QVC shareholders - Liberty Media, a Wyoming-based company that has also agreed to buy voting control of QVC's main rival, and Comcast, a cable operator.

QVC said yesterday the former Fox chief was in talks about joining QVC in a senior executive position.

QVC, with \$522m of revenues in its last fiscal year to January 31, 1992, announced yesterday Mr Diller had also reached an agreement to form a group with Comcast and Liberty Media. Liberty has 25 per cent of QVC, while Comcast owns 14 per cent.

Liberty, formed last year when it was spun off from Tele-Communications, the biggest US cable operator, agreed this week to buy voting control of Home Shopping Network, QVC's main rival. Liberty and Comcast have joined forces to seek control of QVC. Liberty is effectively controlled by Mr John Malone, chairman of TCI, and had \$11m of revenues in the first nine months of 1992.

Some analysts believe Liberty's goal is to save costs by sharing administrative and operating expenses at both QVC and Home Shopping Network. This would create ties between the two that together have a dominant position in the fast-growing \$2bn-a-year TV shopping market.

Mr Diller could not be reached for comment yesterday. QVC had \$36.2m net profits on \$725m revenues in the first nine months of the year to January 31.

## Chile woos multinationals to the market

Leslie Crawford looks at how banks want to transform Santiago into a financial hub

CORPORATE bankers in Chile are forging a new line of business by persuading multinationals to float their local subsidiaries on Santiago's buoyant stock exchange.

Citicorp Chile and Bankers Trust Company have been sending emissaries to the headquarters of US and European groups to expound the financial logic of going public in Chile.

Their sales pitch has three main points: parent companies could raise ready cash by carving out their Chilean businesses; they could finance acquisitions elsewhere in Latin America by tapping Chile's substantial pool of capital resources; and they could find local investors to fund their own expansion projects in Chile.

Chilean banks want to transform Santiago into a financial hub for the Latin American operations of multinational companies.

They believe this is possible because the spectacular growth of Chile's private pension funds and insurance companies has created a domestic savings pool worth \$17bn.

Pension funds, the largest institutional investors in Chile, are on the look out for new investment opportunities. They have recently been authorised to take part in project finance

and invest in convertible bonds.

As a result, the first multinationals are being coaxed onto the Santiago stock market, or Bolsa. Arco Chile, a subsidiary of the US steel group Arco, has announced it will be floating up to 60 per cent of its equity on the Bolsa early next year.

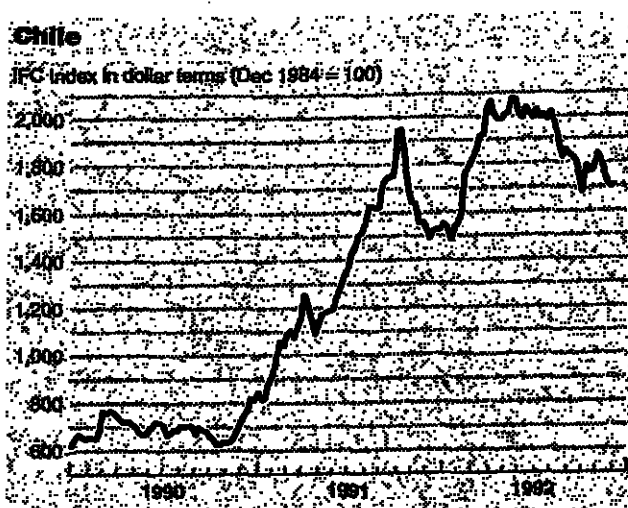
"Arco Inc needs cash after taking the strategic decision to concentrate its business in stainless and specialty steels in the US," explains Mr John Barroilhet, Arco Chile's general manager.

Bankers Trust persuaded Arco it could get a better deal by floating its Chilean affiliate than by selling it outright. Business is thriving as Arco dominates the \$100m market for grinding systems in Chile's thriving mining industry. The initial public offering is expected to raise about \$40m.

Mr Lincoln Rathnam, managing director of Boston investment consultants Scudder, Stevens & Clark, sees this as a trend, not only in Chile but elsewhere in Latin America.

While Chile has the advantage of having a solid institutional investor base, other stock exchanges in the region have benefited from economic reforms that have wooed back flight capital.

"We are encouraging US companies to float their Latin American units as a cheap and effective way of raising capital," says Mr Rathnam. "I expect to see a lot of familiar names on local stock exchanges soon."



Source: Citicorp

Mr Jose Manuel Silva, vice-president of Citicorp Chile, says Latin American bourses have become attractive as a vehicle for multinationals to reduce the political risk of investing in Latin America.

Many multinationals are seeking to expand their operations in the region, says Mr Silva, but they are being held back by weary shareholders at home.

"We are advising them to raise capital by floating their local business and let Chilean investors assume the political

risk of their expansion plans in Latin America," Mr Silva says.

Chilean electricity companies, for example, have raised over \$100m on Santiago's capital markets to buy large stakes in the privatisation of Argentine utilities.

There is no reason why multinationals should not be able to do the same in other fields, Mr Silva says.

Citicorp is pursuing flotation talks with about a dozen multinationals with businesses in Chile.

Eternit, the Belgian manufacturer of construction materials, is expanding its holdings in Latin America through Ceramias Cordillera, a Chilean ceramics group floated on Santiago's Bolsa last year.

The Belgian group and its new Chilean partners have just agreed to an \$18m capital increase in Cordillera to finance acquisitions in Argentina. If the purchases go ahead, Cordillera will control 40 per cent of the Argentine market for ceramic tiles.

A further incentive for multinationals considering going public in Chile is that they often control businesses which are under-represented on the Santiago stock exchange.

Public offerings from companies in consumer products, mining, and the fruit exporting business would probably be snapped up.

## Procter &amp; Gamble in review of world operations

By Nikhil Tait in New York

PROCTER & Gamble, the Cincinnati-based consumer products company, has told employees it is reviewing operations worldwide in an effort to make the group more efficient and competitive.

Employees were told on Wednesday that P&G was implementing a "worldwide project to review work processes and organisational structure".

The company claims the overview is necessary because of a steady flow of acquisitions - over 40 during the past decade - and geographical expansion moves.

"We believe this is the right time to step back and... ensure that the organisational structure is matched to the needs of the marketplace," it says.

The company added that, although unable to predict the results of the study, it does not expect "broad-scale layoffs".

It suggested that, if job cuts were found to be necessary, they could be "handled primarily through reassignment, normal attrition and retirements".

P&G is setting up a steering committee, which will first analyse the group's structure and then draw up detailed recommendations.

## US newspaper group plans to publish books

KNIGHT-RIDDER, the US newspaper group, was near to signing a book publishing deal that will exploit the company's traditional news-gathering forces, said Mr Anthony Ridder, president, Reuter reports from New York.

Mr Ridder said Knight-Ridder hoped to sign a deal with a leading US book publisher by the year end and that it aimed to publish more than a half dozen books annually.

He declined to identify the publisher they were negotiating with. Ridder said the pending arrangement was inspired by the success of two recent books.

## The Equitable forms link with disability insurer

By Nikhil Tait

THE EQUITABLE, the large but troubled US life insurance company in which France's Axa has a 49 per cent stake, said yesterday it was forming a "strategic alliance" with UNUM, a medium-sized insurance company which specialises in disability insurance.

The Equitable, which turned itself from a mutual insurance operation into a shareholder-owned company earlier this year to boost capital, said the tie-up was part of a general strategy of concentrating on "core life insurance and annuity business".

Equitable's 8,800-strong agency sales force will sell individual disability products "based on product designs, administrative systems and claims management capabilities developed by UNUM".

The smaller, Maine-based insurer will reinsure a significant portion of the insurance risk on these policies. It will also reinsure part of the insurance risk on Equitable's existing individual disability business.

This arrangement will not include Equitable's open disability claims, but in these cases UNUM will provide claims management services on a fee-for-service basis.

**ANZ Bank**  
Australia and New Zealand  
Banking Group Limited  
Australian Company Number 005 357 522  
(Incorporated with limited liability in the State of Victoria, Australia)  
U.S. \$200,000,000  
Floating Rate Notes due 1994  
Notice is hereby given that for the Interest Period 10th December, 1992 to 10th March, 1993 the Notes will carry a Rate of Interest of 3.95313 per cent. per annum with an Amount of Interest of U.S. \$98.83 per U.S. \$10,000 Note. The relevant Interest Payment Date will be 10th March, 1993.  
Bankers Trust Company, London Agent Bank

NOTICE  
to the holders of outstanding  
U.S. \$700,000,000  
3 1/4 per cent. Convertible Bonds Due 2006  
of  
**GOLDSTAR CO., LTD.**  
(the "Bonds" and the "Company" respectively)  
NOTICE IS HEREBY GIVEN to the holders of the Bonds that, as a result of the issue by the Company 11,300,000 common stock of the Company described in the Notice given to the holders of the Bonds on 23rd September, 1992, the existing Conversion Price per share of preferred stock of the Company has, pursuant to the provisions of the Trust Deed constituting the Bonds, been adjusted from W19,919 to W18,192 with effect from 8th October, 1992.  
17 December, 1992  
By: Citibank, N.A. (Issuer Services) CITIBANK

**Hongkong Bank**  
The Hongkong and Shanghai Banking Corporation Limited  
(Incorporated in Hong Kong with limited liability)  
U.S. \$400,000,000  
PRIMARY CAPITAL UNDATED FLOATING RATE NOTES  
(SECOND SERIES)  
Notice is hereby given that the Rate of Interest has been fixed at 5% and that the interest payable on the relevant Interest Payment Date, March 11, 1993 in respect of \$5,000 nominal of the Notes will be \$252.50 and in respect of \$100,000 nominal of the Notes will be \$1,262.50.  
December 11, 1992, London  
By: Citibank, N.A. (Issuer Services), Agent Bank CITIBANK

U.S. \$275,000,000  
of which  
U.S. \$200,000,000 has been issued as the Initial Tranche  
**The Bank of New York Company, Inc.**  
Floating Rate Subordinated Capital Notes due 1997  
Notice is hereby given that the Rate of Interest has been fixed at 5.25% p.a. and that the interest payable on the relevant Interest Payment Date, March 11, 1993 against Coupon No. 29 in respect of U.S. \$10,000 nominal of the Notes will be U.S. \$131.25.  
December 11, 1992, London  
By: Citibank, N.A. (Issuer Services), Reference Agent CITIBANK

NOTICE  
to the holders (the "Holders") of the outstanding  
receipts (the "Receipts") issued on deposit of the  
**Bell Resources Financial Services N.V.**  
(the "Issuer")  
U.S. \$56,640,000 5 1/4 per cent. Guaranteed Convertible  
Subordinated Bonds due 1996  
unconditionally guaranteed on a subordinated basis by  
**Australian Consolidated Investments Limited**  
(ACIL 008670924) (formerly called Bell Resources Ltd.)  
(the "Guarantor")  
in accordance with Condition 8(C) of the said Bonds (the "Bonds").  
NOTICE IS HEREBY GIVEN to the Holders, further to the notices published by the Issuer on 24th August, 1992, 20th October, 1992 and 17th November, 1992 that the Issuer's petition to the House of Lords for leave to appeal against the Judgment of the Court of Appeal referred to in such first mentioned notice was refused on 30th November, 1992.  
Accordingly, on delivery and surrender to the office of the Trustee set out below of his Receipt(s), each Holder shall be entitled to receive payment by way of premium of 14.70 per cent. of the nominal amount of the Bond(s) to which such Receipt(s) relate plus interest accrued on such premium at the rate from time to time of the Principal Paying Agent for U.S. dollar deposits from the date on which payment was received from the Issuer for the account of the Trustee, as referred to in the notice published by the Issuer on 24th August, 1992. Payment shall be made by the Trustee (out of the amount so received from the Issuer) by U.S. dollar cheque drawn on, or transferred to a U.S. dollar account maintained by the payee with, a bank in New York City in accordance with the instructions given by the relevant Holder.  
Each Receipt so delivered and surrendered shall be cancelled by the Trustee.  
Trustee  
The Low Debiture Trust Corporation p.l.c.  
Princes House, 56 Gresham Street,  
London EC2V 7LY.  
Published by:  
Bell Resources Financial Services N.V.  
11th December, 1992

**Banque Indosuez**  
\$13,000,000,000  
7 per cent. Notes Due 1993  
consisting of equal  
amounts of  
Bull Notes  
and  
Bear Notes  
In accordance with Condition 41(a) of the Terms and Conditions of the Notes, the Redemption Amount payable on the 24th March, 1993 will be \$10,190,000 per \$100,000,000 Bull Note and \$10,110,000 per \$100,000,000 Bear Note.  
Bankers Trust Company, London Agent Bank

U.S. \$750,000,000  
**Lloyds Bank Plc**  
(Incorporated in the United Kingdom with limited liability)  
Primary Capital Undated Floating Rate Notes  
(Series 1)  
For the six months December 11 1992 to June 11 1993 the Notes will carry an interest rate of 5.9375% per annum, with a Coupon Amount of U.S. \$199.06 payable on June 11, 1993.  
By: The Chase Manhattan Bank, N.A. London, Agent Bank

U.S. \$150,000,000  
**Bank of Ireland**  
(Established in Ireland by Charter in 1783, and having limited liability)  
Undated Floating Rate Primary Capital Notes  
In accordance with the provisions of the Notes, notice is hereby given that for the three month interest period from December 11, 1992 to March 11, 1993 the Notes will carry an interest rate of 3.875% per annum. The interest payable on the relevant interest payment date, March 11, 1993 will be U.S. \$98.88 per U.S. \$10,000 principal amount.  
By: The Chase Manhattan Bank, N.A. London, Agent Bank  
December 11, 1992

**TRANSWORLD BOND TRUST**  
FCP  
2, boulevard Royal, Luxembourg  
DIVIDEND ANNOUNCEMENT  
TRANSWORLD BOND TRUST will pay out a dividend of USD 0.80 per share on December 21st, 1992 to each unit on record on December 15th, 1992.  
Shares are traded ex-dividend as from December 15th, 1992.  
THE BOARD OF DIRECTORS OF  
TRANSWORLD BOND TRUST MANAGEMENT COMPANY

Joint Venture Agreement  
**HUTA L.W. Sp. z o.o.**  
STEEL MANUFACTURING  
**LUCCHINI S.p.A.** Braccia, Italia  
**HUTA WARSZAWA** Warszawa, Polska  
**EC PHARE PROGRAM**  
within the  
**Industrial Development Agency**  
(AGENCJA ROZWOJU PRZEMISLU S.A.)  
sponsored  
on behalf of  
**THE REPUBLIC OF POLAND**  
**Ministry of Industry and Trade** **Ministry of Privatisation**  
Advisers to the Polish Government:  
BNF Financial Advisers Warszawa  
McLellan & Partners Technical Adviser and Negotiation Coordination Surrey, GB  
Althamer & Gray Legal Advisers Warszawa

**CONSOLIDATED SEMI-ANNUAL REPORT**  
Statement of Income For the period April 1, 1992 to September 30, 1992 in millions of Yen  
Net sales 2,255,536  
Cost of sales 1,591,708  
Income before taxes and minority interests 36,842  
Income taxes 25,738  
Net income 1,106,828  
Net income per share 1.62 (in Yen)  
Balance Sheet September 30, 1992 in millions of Yen  
Assets  
Cash and cash equivalents 648,588  
Notes and accounts receivable 1,024,582  
Trade 1,244,793  
Inventories 411,737  
Other current assets 1,312,952  
Property, plant and equipment 697,699  
Other assets 5,638,522  
Total assets 9,385,271  
Liabilities and Shareholders' Equity  
Bank loans and current portion of long-term debt 891,525  
Notes and accounts payable, trade 771,154  
Other current liabilities 1,158,414  
Long-term liabilities 1,423,283  
Minority interests 141,549  
Shareholders' equity 1,162,321  
Total liabilities and shareholders' equity 9,385,271  
In Touch with Toshiba  
**TOSHIBA**



## INTERNATIONAL COMPANIES AND FINANCE

## Sanyo sees 73% drop in profits and cuts payout

By Eniko Terazono in Tokyo

SANYO Electric, the Japanese electronics company, has revised downwards its profits forecast for the year ended November and announced plans for a cut in dividend - its first in 22 years.

Sanyo yesterday said annual pre-tax profits would fall 73.3 per cent to ¥10bn (\$80.6m). In July, it forecast a 33.9 per cent decline. The company also expects to post losses of ¥17bn at the operating level, against an operating profit of ¥11.3bn the previous year.

The announcement follows sharp falls in interim earnings at other leading Japanese electronics companies, such as Matsushita Electric Industrial and Sony. The severe downturn in profits also forced Sanyo to cut its dividend to ¥6.50 per share, from the previous term's ¥8.

Sanyo is trying to restructure its ailing operations by giving more responsibilities to

each of its business sectors. Some 350 staff have been transferred from headquarters to sales and marketing departments.

In an effort to quicken the pace of reforms, Mr Satoshi Ito, son of Sanyo's founder, tightened his grip over the company last month by promoting himself to chairman and chief executive officer, from the presidential post. Mr Yasuaki Takano, former vice-president, has become president and chief operating officer.

For 1991-92, the company now expects a 8.4 per cent decline in sales to ¥1,090bn, and after-tax profits to fall 72.1 per cent to ¥5.7bn.

The company incurred foreign exchange losses of 3.2bn due to the higher yen. Sales of audio and visual equipment dropped 18 per cent, due to weak European sales, while a cool summer led to a 15 per cent fall in sales of air conditioners.

## Flotation of Qantas may include global offer

By Bruce Jacques in Sydney

MR RALPH WILLIS, the Australian finance minister, yesterday raised the possibility of an international offering of Qantas shares in the planned public flotation, scheduled for next year.

Mr Willis said the international offering option depended on the outcome of the current trade sale.

Both British Airways and Singapore Airlines have lodged bids for shareholdings in Qantas.

Mr Willis also announced that the underwriters for the flotation would be ANZ MacGilligan Securities, County NatWest Australia, CS First Boston Australia and Potter Warburg.

The bitterly-contested takeover bid by Campbell Soup, the US food group, for Arnotts, the Australian biscuit maker, has spilled over into the courts.

Campbell yesterday applied to the Supreme Court of New South Wales to resolve an earlier agreement which may restrict Campbell's voting rights.

Arnotts asserts that the agreement, made in 1985, prevents Campbell from voting more than 14.9 per cent of Arnotts stock, even if Campbell achieves minority control of the company.

Campbell yesterday said it disagreed with this assertion and was seeking a hearing to have the issue resolved. Campbell, which already controls 33 per cent of Arnotts' shares, is bidding \$48.50 a share for the balance.

The offer values Arnotts at \$41.2bn (US\$833m).

Howard Smith, the shipping broker, has claimed success in its \$4115.5m takeover bid for Alexandra Towing, the UK tug operator, claiming 91.7 per cent of Alexandra's capital.

The offer, which still requires clearance from UK regulatory authorities, will remain open indefinitely.

North Broken Hill Peko, the Australian resources group, has bought Girdlestone Pumps of the UK for an undisclosed sum.

## Chicago pushes novel line in catastrophes

Laurie Morse reports on the two new insurance futures launched today by the CBOT

THE Chicago Board of Trade, the big US futures market, today launches two innovative futures contracts that track quarterly property insurance claims for losses from such catastrophes as earthquakes, floods, riots, tornadoes and hurricanes.

But, in spite of a 15-year development period, the products may be too novel for the US insurance industry, and may be arriving at a time when state insurance regulators are discouraging "creative financing" on insurance company balance sheets.

The nation's largest casualty insurers, State Farm and Allstate, are not participating in the index of claims reporting that underpins the futures contracts. Only one state insurance regulator has said it will allow the contract to be used for hedging risk, and then only on a limited basis. That regulator is in Illinois, the CBOT's home state.

However, in another sense the CBOT's timing is impeccable. Insurance companies traditionally lay off their underwriting risk through reinsurance. A series of catastrophes in the past year - the Chicago flood, riots in Los Angeles, and Hurricanes Iniki and Andrew - created enormous price volatility and overwhelmed the reinsurance markets.

In fact, the CBOT shifted its focus to the catastrophe contracts only late this summer, setting aside plans for less volatile homeowners' insurance futures which had been scheduled for a September launch.

Mr Richard Sandor, executive managing director at Kid-



Parking problem: disasters such as Hurricane Andrew overwhelmed the reinsurance markets

der Peabody in New York, and one of the pioneers of financial futures, says the disasters created capacity problems in the reinsurance business, and an opportunity for the CBOT.

"What we're responding to is what is perceived to be a need for capital and risk management in the insurance market," Mr Sandor says. He expects some reinsurance companies to be in the CBOT pits on opening day, but says primary insurance companies have "displayed healthy scepticism" and "don't really know what futures are."

Such resistance does not dismay CBOT officials. "I can remember when 41 primary dealers of US government securities told me they didn't want anything to do with a Treasury bond futures contract," says Mr Leslie Rosenthal, chairman of the CBOT's insurance sub-

committee. "Now we have the biggest bond contract in the world, and every dealer uses it to hedge."

The exchange will initially rely on its own stable of independent traders to fill the insurance pits. CBOT traders have a natural affinity for disasters, having bet their fortunes indirectly on drought, war and famine in the Chicago's grain pits for the past century.

The CBOT hopes talks with regulators in New York, California, Texas, and Florida will produce rulings that insurance companies can constructively use the contract for risk management. In the meantime, Mr Rosenthal says interest from offshore reinsurers has been growing. He also thinks that if the futures contracts prove profitable, US insurance com-

panies will find the means to trade them.

Exchange executives note that most big insurers have financial trading subsidiaries that are allowed to use futures. Allstate is under the same Sears umbrella as Dean Witter Reynolds, for example, and Prudential has a big brokerage arm.

The CBOT cites an industry study that pegs property insurance premiums subjected to catastrophic loss at \$41.6m in 1990. However, Mr Marc Rosenberg, vice-president of the Washington-based Insurance Information Institute, says the size of the potential market for futures is much smaller.

He says the amount of insurance premiums written for all property-related coverages (excluding cars) is a little less than \$30m. Since reinsurance purchases typically amount to

just 10 per cent of gross premiums, futures will be chasing a small portion of the estimated \$30m insurers spend on reinsurance each year.

Mr Rosenberg contends that industry scepticism stems from an apparent contradiction: the exchange calls the contracts hedge vehicles, when US insurance companies are not allowed to use them for that purpose. "There is a large gap between the [CBOT's] promotional materials and the realities of the insurance business," he says, dismissing the contracts as speculative investments.

However, others take a more benign view. Mr Michael Pinter, chairman of Kemper Reinsurance, one of the US's largest reinsurance groups, says: "We're being neutral at this stage. The concept is very interesting. The CBOT has put a lot of time and effort into this, and we're going to wait and see."

Mr Pinter says the main issue is whether the exchange will be able to generate enough early transaction volume to make the contracts viable. While regulatory hurdles are important, he thinks the contracts will survive if they can prove their economic usefulness. "The dollar potential is there, and the volatility is certainly there," he says.

The exchange starts today with national catastrophe insurance futures and options and eastern catastrophe futures and options. It plans western catastrophe contracts and health insurance futures in the first quarter of 1993.

## French-led group set to win water tender

By a Correspondent in Buenos Aires

A FRENCH-Argentine group has taken the lead in a tender for a 30-year concession of the Argentine water company Obras Sanitarias de la Nación (OSN), a state-owned company that supplies running water and treats sewage in Buenos Aires, home to nearly one-third of Argentina's 33m population.

The group - headed by Lyonnaise Des Eaux-Dumez and Générale Des Eaux, in partnership with the Argentine companies, Sociedad Comercial del Plata, Banco Galicia and Meller - offered to make the biggest discounts on OSN's rates, compared with the bids made by two British-led consortia.

Lyonnais Des Eaux Dumez would be the group's operator. According to the terms of the

tender, the concession was to be awarded to the group offering to charge the lowest tariff.

The French-Argentine group's discount was 26.9 per cent, beating the 26.1 per cent rate cut offered by Thames Water's consortium and 11.5 per cent discount proposed by a group led by North West Water.

Mr Wyllian Otrera, the Argentine public works secretary, said that before awarding the concession, OSN's privatisation committee would analyse the French-Argentine bid to decide whether its low rate would enable the group to meet a required \$1.25bn in investments over the first 10 years of the contract.

Winners of the concession, due to be awarded before next Friday, will have to upgrade and expand OSN's decrepit network.

## Mercedes' Brazil arm to report first loss

By Christina Lamb in Rio de Janeiro

MERCEDES Benz do Brasil, part of the German motor group, will this year report its first loss in Brazil.

Mr Rolf Eckrodt, president of Benz do Brasil, blamed persistent high inflation and deepening recession for a \$900m drop in sales.

In spite of record exports,

truck production was the lowest since 1970, dropping to 14,200 units compared with 22,400 in 1991. Bus production rose slightly to 20,000. Mercedes has 83 per cent of the local bus market.

To compensate for falling domestic sales, the company focused strongly on exports, achieving a 31 per cent increase in sales to \$900m, more than one-third of which

was accounted for by Mexico. Total sales slipped to \$1.4bn and as a result the company plans to lay off 2,000 workers next month.

The news of the losses - the first in 36 years - concludes a bad year for Benz do Brasil, which is one of the companies implicated in the corruption scandal that recently led to the suspension of President Fernando Collor.

Nestlé, the Swiss foods group, is to cut investments in Brazil because of falling sales and profitability. Investments are to be reduced from \$105m to \$60m as sales continue to be hit by Brazil's declining per capita income. Like many companies in Brazil, Nestlé has tried to compensate through boosting exports which this year rose 50 per cent to \$50m, largely to Argentina.

## Inco takes \$16m charge for cuts

INCO, the world's second-biggest nickel producer, will take a US\$16m pre-tax charge in the fourth quarter in respect of 400 job cuts, writes Kenneth Gooding. The Toronto-based group estimated the move would reduce employment costs by an annual \$22m. Inco previously took an \$18.5m charge in the third quarter for an early-retirement programme.

NEW ISSUE

10th December, 1992

**SECOM**  
SECOM CO., LTD.

(Incorporated with limited liability in Japan)

¥30,000,000,000

2 per cent. Convertible Bonds 1998

ISSUE PRICE 100 PER CENT.

Nomura International

Credit Suisse First Boston Limited  
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Banque Indosuez  
Cazenove & Co.Robert Fleming & Co. Limited  
Morgan Stanley International  
Swiss Bank Corporation

Yamatane Securities (Europe) Limited

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New Issue

This announcement appears as a matter of record only.

December, 1992



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Salomon Brothers International LimitedMitsubishi Finance International plc  
New Japan Securities Europe Limited  
Tokyo Securities Co. (Europe) LimitedMitsubishi Trust International Limited  
Norinchukin International plc  
Wako International (Europe) Limited







## Compass makes £35m despite recession

By Richard Gourlay

THE COMPASS Group increased pre-tax profits by 9 per cent in spite of the effect of recession on both its health-care and contract catering businesses.

The group, which failed to buy rival Gardner Merchant from Fortis in the summer, also signalled that it had its hands full attacking the UK catering market and would only consider a move into Europe in the medium term.

Pre-tax profits in the year to September 27 1992 rose from £33m to £34.9m on sales up 7 per cent, from £321m to £345m.

Earnings per share rose 9 per cent to 34.7p (31.9p) and the total dividend is increased to 12.3p (11.4p) via a final of 8.1p.

A net £2.3m extraordinary charge covered the costs of the failed purchase of Gardner Merchant.

Debt was reduced by £3.1m during the period from cash flow, but has since risen to £72m as a result of the acquisitions of Travellers Fare and Letherby and Christopher, the

events catering business. Operating profits from the contract catering business rose 4.5 per cent to £27.6m.

Margins slipped from 10.1 per cent to 9.7 per cent, partly because larger contracts were secured at lower margins.

New business helped sales increase by 9.5 per cent to £285.2m, in spite of the higher number of business failures which meant there were fewer people on site.

The Healthcare division increased margins to 21.5 per cent and operating profits to £13.3m, in spite of a low occupancy rate and reduced demand from self-pay or "uninsured" patients.

Mr Francis Mackay, chief executive, said the National Health Service reforms continued to move the market in Compass's direction and provided significant opportunities.

He also laid out a strategy to focus the company's attack on the £6bn UK catering market.

The business is being split into seven discreet marketing operations.

These will cover workplaces,

educational establishments, prestige sites, boardrooms, travel outlets, shops and hospital catering.

### COMMENT

July's failure to secure the purchase of Gardner Merchant cost the company kudos as much as the £3.1m of lawyers and advisers' fees. Yesterday's results suggest the group may be leaving that substantially behind. Operationally, its success in moving profits ahead, in spite of tough markets, is impressive. What is more, the company's confirmation that Europe is again on the back burner, and with it any threat of an imminent rights issue, should encourage nervous shareholders. Interest cover remains high, even though gearing is starting to take on a 1980s look, but this has much to do with the small size of the balance sheet. Even though Compass has had a good run, a pre-tax forecast of £37.5m, giving earnings of £7.2p, means an undemanding prospect of multiple of 12.3, cheap relative to the market and even cheaper against comparable companies.

## Stock Exchange poised to axe USM

By Peggy Hollinger

THE STOCK Exchange is expected to announce its recommendation on the future of the Unlisted Securities Market in the week before Christmas.

It is almost certain to recommend the closure of the market, set up 12 years ago to cater for smaller companies.

The recommendation will be made in a consultative document, prepared for the Stock Exchange quotations committee after extensive consultation with the 300-odd USM-traded companies.

Following the announcement, companies and market participants will have about eight weeks to make their objections known. A final decision is likely to be taken around March.

The actual date of the closure is uncertain, but it is possible that the market could be closed to new issues by the middle of next year.

Companies have been increasingly reluctant to join the USM in recent years. Since 1989, the number of companies traded has fallen by a third and the value of the market has halved.

However, Mr Ronald Cohen, of venture capitalist firm Apex, argues the USM has been a "huge magnet to UK entrepreneurs".

On the other hand, if Amstrad's shares fall further he has much to lose as owner of a large equity stake. "I'm stuck in a certain way," Mr Sugar admitted, adding that he would not stand in the way of the share price rising.

But the man who was defeated by a small shareholder's coup, indicated he was not ready to make many more concessions to those whom he dismissed as "prime karaoke candidates".

He was equally dismissive of the company's institutional shareholders, some of whom publicly stated Mr Sugar for the lack of independent directors and the absence of any financial forecasts for the current year.

Amstrad has agreed to appoint two non-executive directors, but Mr Sugar accused the institutions of "gracefully burying their heads in the sand", when they were offered the chance to vet potential candidates.

## GUS shows 6% improvement

By Andrew Bolger

GREAT UNIVERSAL Stores, the mail order, retail, financial services and property group, increased interim profits by 6 per cent but said the economic situation remained difficult.

Pre-tax profits rose from £183.7m to £194.2m in the six months to September 30, while sales increased by 6.4 per cent to £2.5bn (£1.71bn).

The group said the home shopping side lifted sales by 5 per cent to £780.5m, helped by increased investment in warehouses, distribution and marketing, and operating profits rose by 4 per cent to £251.5m.

Overseas retailing boosted operating profit by 24 per cent to £10.8m on turnover of £93.3m, a rise of 6.4 per cent. South Africa produced a good result, but the Canadian performance had been affected by economic problems.

Sales of Burberrys products, including

royalties, rose 10 per cent to £71.2m with operating profits were up 6 per cent at £12.5m.

GUS said prudent lending policies enabled the consumer and corporate finance division to contain bad debt and this contributed to a modest 1.5 per cent rise in profits to £62.1m on sales of £311.2m, a rise of 8.8 per cent.

Reviews of existing leases saw rental income from the property division increase by 11.9 per cent to £25.3m.

GUS said: "The recent turbulence in the currency markets and rapidly fluctuating interest rates represent a basic malaise in an unsettled economic climate, making forward business planning hazardous and complex."

Earnings increased from 49.2p to 51.4p. The interim dividend is 13.75p (12.75p).

### COMMENT

GUS's A shares closed 35p down at £16.18,

reflecting both that these profits were slightly below some expectations and the cautious tone of the terse accompanying statement. GUS said sales since the last year had been satisfactory, but the volatile nature of trading made the outlook difficult to predict. Net cash is above the year-end total of £590m. Falling rates mean lower interest income, but the group contends that should be more than offset by the impact of cheaper money on consumer spending. Overseas earnings, accounting for nearly a fifth of group profits, benefited from the translation being made post-devaluation. Forecast full-year profits of £470m put the shares on a prospective multiple of 12.6. The shares have had a good run from £12.80 in the past year, and were no doubt overdue for some profit-taking. However, they appear to have little downside at this level, given the group's consistent record of earnings growth.

## Improvements in mail order benefit Fine Art

By Peter Pearce

IMPROVEMENTS in its mail order side helped Fine Art Developments lift pre-tax profits by 10 per cent, from £4.4m to £4.8m, in the six months to September 30.

Mr Keith Chapman, chairman, said that Express Gifts had added more new agents through a successful recruitment campaign, and Mr Keith Brown, associate director, added that orders there were up more than 40 per cent as a result.

The mail order side was also reaping the benefits of past investment in the Accrington site: customer service levels were improved and there was a "significant" increase in order levels, though at lower average values.

Hope Education lifted sales "in a difficult educational market", and Home Farm Hampers

was expected to make "a very satisfactory increase" in the second half where all its business falls.

Progress in the card and paper products division was more modest.

Group turnover rose 9 per cent to £120m (£109.8m), largely, said Mr Chapman, "by aggressive marketing". Operating profits edged ahead to £9.7m (£9.71m) because of lower margins, though the figure included a £2.3m charge for the closure costs of Matador Paper Mills and a £2.1m credit from the sale of the Next stake.

Reduced rates led to a fall in interest charges to £4.84m (£5.22m), though the group paid £4.4m to exercise its final option to lift its stake in Grat-tan from 10 to 15 per cent.

Earnings advanced to 4.54p (3.86p) per share and the interim dividend is raised to 3p (2.7p).

## Eve halts three-year decline with 43% gain

By Matthew Curtin

EVE GROUP, the USM-quoted electrical and building contractor, turned in a 43 per cent surge in pre-tax profits from £1.81m to £2.59m in the six months ended September 30, 1992.

Turnover improved to £27.6m (£19.2m), while earnings per share climbed from 12.8p to 18.3p. The interim dividend is held at 2.7p.

Although the group arrested a three-year decline in profits, it warned it would not maintain the improvement in the second half.

Mr Gerald Hough, managing director, said results in the second half of last year were exceptionally good and interim profits were boosted by the timing of contract completions.

"Although profits in the current six months will not compare with either of these peri-

ods, I am confident Eve will at least match last year's profits at year-end," he said.

Eve benefited from interest income of £300,000 and steady revenue derived from its core electrical business: contracts were entered into with the National Grid for electrical transmission line systems and more were in place for 1993.

There were increased contributions from the group's Trak-way division, a supplier of temporary road surfaces and bridges, and electrical contractor Archive. The property development division was "dominant" but could break even by year-end.

Mr Hough said Eve had cash reserves of £7m, and was keen to make new acquisitions in related businesses. The group bought Graham Brothers, an electrical systems group, for £2m in October.

## Amstrad vote halts battle

By Michyo Nakamoto and Paul Taylor

THE TRUCE after the four-week battle to take Amstrad private came yesterday as shareholders voted by a clear majority to keep the computers and consumer electronics company in the public domain.

Out of Amstrad's 31,000 shareholders, 13,366 voted in person or by proxy with 58.7 per cent against Mr Alan Sugar's proposal to buy back the shares and 41.3 in favour. Mr Sugar needed at least 50 per cent of those voting to back the scheme in order for it to proceed.

As the votes were being counted, Mr Sugar, who had already conceded defeat, and most of the 150 shareholders attending yesterday's special meeting, set their sights on the future and focused their discussion on where the company should go from here.

"Life goes on," was Mr Sugar's response to a shareholder's query on what he intends to do now that the company was not going to go private.

"I'll be there tomorrow in the office at 9 o'clock." Any plans for the company were the same whether it remained public or went private, he emphasised.

Mr Sugar reiterated the need to shrink Amstrad's operations but refused to specify which particular businesses the company would retreat from. "We are only going to produce and manufacture products that are going to give us a margin," he told one questioner.

Asked about whether the effort of the past four weeks had been worthwhile, the Amstrad chairman responded philosophically. "I'm a big boy. It was just another business venture that was tried and didn't work."

One shareholder wanted to be reassured that Mr Sugar would not now sell his 35 per cent stake. Mr Sugar replied that he had no immediate plans but that if someone were to offer him, and other shareholders, 51p, he would accept the offer.

Mr Sugar now faces a dilemma. If he manages to pull the company back to profitability

and the share price rises, he will be accused of having tried to buy it back cheaply.

On the other hand, if Amstrad's shares fall further he has much to lose as owner of a large equity stake. "I'm stuck in a certain way," Mr Sugar admitted, adding that he would not stand in the way of the share price rising.

But the man who was defeated by a small shareholder's coup, indicated he was not ready to make many more concessions to those whom he dismissed as "prime karaoke candidates".

He was equally dismissive of the company's institutional shareholders, some of whom publicly stated Mr Sugar for the lack of independent directors and the absence of any financial forecasts for the current year.

Amstrad has agreed to appoint two non-executive directors, but Mr Sugar accused the institutions of "gracefully burying their heads in the sand", when they were offered the chance to vet potential candidates.

## Pilkington maintains dividend despite 70% fall to £15m

By Maggie Urry

PILKINGTON'S share price rose yesterday, but the directors were given a rough ride when presenting the interim results to analysts.

They questioned the maintenance of the dividend at 2.53p, given that it was paid entirely from reserves.

There was little good news in the figures, which showed a 70 per cent drop in pre-tax profits from £50.6m to £15.1m in the six months to September 30.

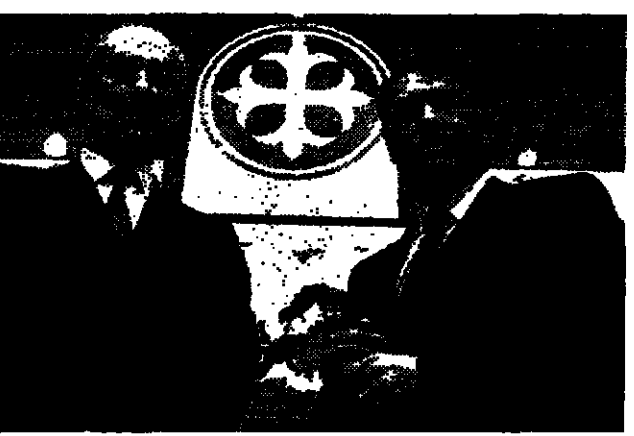
This was in spite of Pilkington taking an annual £160m of costs out of the business over the past three years, with a further £24m going in the first half.

Group turnover of £1.2bn was slightly up when sales of discontinued operations were excluded.

But operating profits of £46.7m compared with £89m, including £19.4m from discontinued operations, mainly the South African business. Investment income and associates contributed £8.4m, down from £14.2m.

That left the interest charge of £37.4m (£48.6m), covered only 1.5 times. Exceptional items were £2.6m, against £4m, although they are likely to reach £10m for the full year.

The group's tax charge of £14.7m (£30.4m) was high because losses in the UK - of £8.3m at the operating level -



Rough ride for Sir Antony Pilkington (left) and Roger Leverton

could not be offset against tax paid on overseas profits of £58m. Advance corporation tax on the dividend could not be offset either.

After minorities took £8.7m (£12.4m) there was a loss for shareholders of £5.3m (profit £7.8m) or 0.8p a share (earnings of 1p).

The shares added 3p to 87p. Mr Roger Leverton, who became chief executive in July, said capacity utilisation was about 85 per cent. Variable costs of production were low.

About 10 per cent of sales were of new, higher technology products introduced in the past five years, which earned much higher margins than standard

products. Mr Leverton said he aimed to increase their contribution to 15 per cent of sales.

Another aim was to continue to cut costs. Capital spending had totalled £1bn over the past three years, but this would be cut, working capital would be squeezed further and debt brought down.

Operating profits from flat and safety glass fell to £38.3m (£52.3m). The decline in European profits from £22.7m to £17.2m and North American to £2m (£5.5m), was offset partly by a 28m rise from other areas to £19.1m. Visioncare, which includes Sole and the US contact lens business, had flat profits of £11.6m.

Fiduciary issue by Kreditbank S.A. Luxembourg to fund a loan to be made by it to

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In accordance with the Terms and Conditions of the Notes, notice is hereby given that for the Interest Period from December 9, 1992 to March 16, 1993 the Notes will carry an Interest Rate of 15.08468% per annum.

The Interest Amount payable on the relevant Interest Payment Date, March 16, 1993 will be Italian lire 203,224 per Italian lire 5,000,000 Note and Italian lire 4,064,483 per Italian lire 100,000,000 Note.

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### THE OLYMPIC CONTENDERS: MANCHESTER

The FT proposes to publish this survey  
During May 1993.  
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FT SURVEYS

## Midlands Electricity plc INTERIM RESULTS FOR HALF YEAR ENDED 30 SEPTEMBER 1992

- ★ Pre-tax profit of £33.4m on turnover up by 7.1% to £660.7m
- ★ Real reduction in tariffs
- ★ Increased operating profit of £28.5m - up 5.6%
- ★ Increased earnings per ordinary share at 11.3p
- ★ Increased dividend (net) per share of 6.35p
- ★ Increased investment in electricity network of £24.6m - up 28.1%

### Chairman's Statement

I am pleased to announce excellent first-half results. We have achieved a strong financial performance whilst at the same time reducing our tariffs, increasing investment in our electricity distribution network and continuing to improve customer service. This underlines the Director's commitment to share the benefits of improved performance both with customers, through lower prices and quality service, and with shareholders through a progressive dividend policy.

Financial Results: The unaudited results for the half year ended 30 September 1992 are shown opposite. They reflect the seasonal nature of our main electricity business, with a high proportion of annual earnings arising during the winter months.

In comparison with the same period last year turnover increased from £671.1m to £660.7m, a rise of 7.1%. Operating profit increased by 5.6% from £27.0m to £28.5m. Pre-tax profit increased by 23.7% from £27.0m to £33.4m, largely as a result of lower interest charges. Profit after tax rose by 20.9% from £19.6m to £23.7m. Earnings per ordinary share were 11.3p compared with 9.4p in the first half last year.

These results reflect a small growth in electricity usage in our licence area, an improvement in supply business margins and continued tight control over internal costs and working capital.

The Directors have declared an interim dividend of 6.35p (net) per ordinary share which they expect to be around one third of the year and total. The dividend will be paid on 24 March 1993 to shareholders on the Register of Members on 28 January 1993.

Electricity Business: In our core business of electricity distribution and supply we continued our drive to improve our financial performance alongside continuing improvement in customer service. Tariffs were increased by only 1% from April 1992, a reduction of around 3.5% in real terms. In June of this year we launched a number of new customer service initiatives including longer office opening hours and an improved appointments system. Increased capital spending to improve the reliability of the distribution network (up 28.1% at £24.6m) has been coupled with new working practices and more effective purchasing.

The economic recession both in the West Midlands and nationally has proved longer and deeper than expected. However, we have increased unit sales by 0.2% compared with the same period last year. Sales to industry, which account for around 38% of total sales, declined by 1.8% but the commercial sector showed greater resilience with sales rising by 8.7%. The number of domestic customers rose by 11,400 compared with an increase of 8,000 in the first half of 1991/92, with sales rising by 0.1%.

The Supply business performed well. The seasonally dependent loss was reduced by 26.2% from £32.1m to £23.7m. This was due to the performance of this business for the year as a whole.

Retailing Business: Our appliance retailing and servicing business remains profitable. To secure its long term future, however, we have confirmed our intention to merge the business with the joint venture established by Eastern Electricity and Southern Electric. Our entry, from 1 April 1993, will create the country's third largest electrical retail chain with more than 300 outlets. The merger will result in lower overheads and increased purchasing power whilst maintaining the strength of the MEB brand in our region.

Appropriate provisions have been made to accommodate the restructuring costs associated with the merger.

Electrical Contracting Business: The electrical contracting business continues to trade profitably despite a difficult market place.

Generation Business: Theasdale Power, the one major independent power project in which we are involved, is now being commissioned. From next spring Theasdale will be meeting around 12% of our customers' demand. We are confident that the cost per unit generated fulfils our economic purchasing objectives.

Our other generation interests, including Cogen Systems and Mass Energy, continue to make satisfactory progress.

Midlands Gas: In September 1991 we were the first electricity company to enter the gas supply market. Midlands Gas, operating as an entirely separate subsidiary, is trading profitably. It has more than 1,000 customers nationwide and annualised sales in excess of 100 million tonnes.

Prospects: The West Midlands can be expected to benefit more than most regions from measures to reinvigorate the economy. This will underpin our future financial performance. Our staff continue to respond well to the drive for increased productivity and quality of service. Our balance sheet remains strong and we are confident in our ability to maintain improvements in profitability. Our long term strategy to develop as an energy company is on course.

Bryan Townsend, Chairman and Chief Executive.

### Interim Results for the Half Year Ended 30 September 1992

Year ended 31.9.92 (audited)	Half year ended 30.9.92 (unaudited)		Half year ended 30.9.91 (unaudited)	
	£m	£m	£m	£m
1454.1	Turnover	660.7	617.1	
135.9	Operating Profit	28.5	27.0	
14.4	Dividend receivable from The National Grid Holding plc	5.2	4.7	
(8.2)	Net interest payable	(0.3)	(4.7)	
142.1 (39.4) 27.7%	Profit on Ordinary Activities Before Taxation	33.4 (9.7) 29.0%	27.0 (7.4) 27.4%	
102.7 (36.1)	Profit on Ordinary Activities After Taxation	23.7 (13.3)	19.8 (11.8)	
66.6	Transfer to reserves	10.4	7.8	
48.0p	Earnings per ordinary share	11.3p	9.4p	
17.25p	Dividend per ordinary share	6.35p	5.65p	

### Group Balance Sheet

At 31.9.92 (audited)	Half year ended 30.9.92 (unaudited)		Half year ended 30.9.91 (unaudited)	
	£m	£m	£m	£m
534.2 71.9	Fixed Assets	546.8 74.6	496.6 71.7	
606.1	Current Assets	621.4	571.3	
20.3 248.1 79.1	Stocks Debtors Cash/Short term Investments	22.7 198.0 120.4	22.3 223.7 65.4	
348.5 (236.0)	Creditors (amounts falling due within one year)	333.1 (291.9)	311.4 (233.0)	
111.9	Net Current Assets	41.2	78.4	
718.0	Total Assets	662.6	649.7	
(119.9)	Creditors, and Provisions for Liabilities and Charges	(54.1)	(110.4)	
598.1	Net Assets	608.5	539.3	
104.7 453.4	Capital and Reserves Called Up Share Capital Profit and Loss Account	104.7 553.5	104.7 454.8	
598.1		608.5	539.3	

### Notes

1. Basis of Preparation: The unaudited interim accounts for the half year ended 30 September 1992 have been prepared under the historical cost accounting convention, on the basis of accounting policies set out in the Directors' Report and Accounts for the year ended 31 March 1992.

The financial information contained in this interim statement does not amount to statutory accounts within the meaning of Section 240 of the Companies Act 1985.

2. Taxation: Taxation for the half year ended 30 September 1992 has been provided on the basis of the estimated effective tax rate for the full year.

3. Earnings Per Share: Earnings per ordinary share of 11.3p (September 1991 9.4p) have been calculated by dividing the profit on ordinary activities after taxation by the average number of ordinary shares in issue (209.4m).

4. Dividends: The Directors have declared an interim dividend of 6.35p (net) per ordinary share for payment on 24 March 1993 to shareholders on the register at close of business on 28 January 1993.

**MEB**  
Midlands Electricity plc

Copies of this announcement are available from the Company Secretary at the Company's registered office, Mucklow Hill, Halesowen, West Midlands B62 8BP. If you have any enquiries as a Midlands Electricity plc shareholder please call us on 021 423 2986.



## COMPANY NEWS: UK

## Improved efficiency gives boost to regional electricity companies

## Midlands shows 24% advance

By David Lascelles,  
Resources Editor

SHARP COST reductions helped Midlands Electricity raise pre-tax profits by 24 per cent to £33.4m for the half year to September 30, in line with expectations.

The outcome was achieved on turnover up by almost £44m to £981m. The West Midlands-based utility is raising its interim dividend to 6.5p, against 5.5p last time. This is expected to be about one third of the year-end total (17.35p).

Mr Bryan Townsend, chairman and chief executive, said the strong financial performance had been achieved while reducing tariffs, increasing investment in the electricity distribution network, and continuing to improve customer service.

The interim result reflected the seasonal nature of Midlands' business, with the first half producing a weaker result than the second.

In the core electricity business, distribution activities earned an operating profit of £61.2m, up slightly from £60.2m in last year's first half.

The supply business lost £23.7m - an improvement on last year's interim loss of £25.1m, which became a profit of £3m in the full year.

The retailing and contracting businesses were both in the black, with a combined operating profit of £2.4m.



Bryan Townsend: tariffs were reduced and customer service continued to improve

Mr Peter Chapman, finance director, said gearing had been reduced to virtually zero, with a resulting fall in interest charges. He expected to repay remaining government debt early next year.

Midlands' policy would be to pay dividends on the back of solid earnings growth which matched that of other regional electricity companies, Mr Chapman said, although he declined to state specific numbers.

Earnings per share were up 20 per cent on last time at 11.3p.

## COMMENT

The combination of solid earnings gain and further strengthening of the balance sheet confirmed Midlands' place as one of the better favoured regional electricity companies. Key points in the result are further gains on the cost reduction front and continued fall in gearing. True to its conservative style, the company refused to be drawn into specific dividend forecasts yesterday, and the payout was slightly below expectations, which may have accounted for the 2p shed by the share price. However, the result gives only a partial indication of the full-year outcome because of the heavy weighting of the second half. Although the electricity supply business repeated its heavy first-half loss, it was less than last year's and points to a profit in double figures for the full year. The shares show a prospective yield of 5.6 per cent, putting them at the low end of the rec range.

Mr Richard Young, managing director, said cost reductions played a big role in the result. The company has cut its payroll by 500 in the past two years, and overall costs were down 4 per cent.

## Interest cut helps Sweb to 17% rise

By Angus Foster

SOUTH WESTERN Electricity, the regional supplier from Bristol to Land's End, yesterday reported steady growth from electricity distribution, but disappointing results from Sweb Retail, its High Street domestic appliance division.

Pre-tax profits increased 17 per cent, from £13.6m to £15.9m, in the six months to September 30, helped by a lower interest charge on reduced net borrowings.

Mr John Seed, yesterday promoted from managing director to chief executive, said electricity sales fell on average 1 per cent due to recession. But the company continued to improve efficiency levels and remains

on course to easily achieve its three year target to cut costs 10 per cent by the end of next year.

Turnover increased 5.2 per cent to £381.4m helped by average price increases of 3 per cent, with a 1 percentage point discount for customers switching to standing orders.

Operating profit from electricity distribution was little changed at £35.4m (£35.6m) despite a 6 per cent increase in sales to £107.5m.

Electricity supply, where profits are strongly skewed, incurred losses of £12.5m (£16.7m).

Sweb Retail increased sales 31 per cent to £32.8m upon inte-

gration of the outlets of its joint venture partner, South Wales Electricity. But the division reported a loss of £2.6m (£200,000), due to recession and bad debt provisions of £1.2m.

Net borrowings were reduced to £24m (£29.7m), gearing fell from 25 per cent to 19 per cent and interest charges were £1.6m lower at £5.5m. Tax took £3.5m (£3.2m).

Earnings per share were 19 per cent higher at 10.1p (8.5p). The interim dividend is raised by 12 per cent from 5.25p to 5.9p.

## COMMENT

Although the weather will still play its part, these figures suggest another strong year for

South Western. Combined operating profits from distribution and supply increased 20 per cent, despite flat sales, as improved efficiencies flowed through. The rise in the dividend, while in line with other regional companies, looks confident. Longer term, the company must hope its efficiencies, customer service improvements and "under-recovery" of price increases will stand it in good stead upon regulatory review in 1995.

On the downside, the company remains more highly geared than many in the sector, and cash generation is weak. Full year forecasts of 87m put the shares on a prospective yield of 5.9 per cent, characteristically towards the low end of the recs' yield range.

## Wage cuts as Archer dives to £938,000

By Richard Lapper

AJ ARCHER, the Lloyd's agency, is to cut senior staff salaries by at least 10 per cent as part of a vigorous programme of cost reduction.

"There has got to be rationalisation," said Mr Richard Maylam, chairman. Reductions in staffing - which has risen to more than 200 following the takeover of Kallot agencies - were not ruled out.

Details of the moves emerged yesterday as Archer announced a sharp fall in pre-tax profits to £938,000 (£3.12m) for the year to September 30.

Earnings fell to 3.1p (8.7p) and although the dividend is maintained at 4.4p with a final of 2.3p, Mr Maylam warned that shareholders could expect a reduced payout next year.

Archer announced cutbacks earlier this year but is now preparing more radical surgery in the wake of one of the most difficult years at the insurance market.

Record 1989 losses of £2.66bn, which Lloyd's reported in June in line with its three-year accounting policy, have depressed profit commissions paid by Names to agents across the market.

At Archer, profit commissions fell from £2.1m to £1.8m, and with further losses from the 1990 and 1991 years in store, the immediate outlook is gloomy.

Operating expenses rose to £2.63m (£2.41m), the increase attributed to some £200,000 in costs arising from takeover negotiations between Archer and Cuthbert Heath, a rival agency. The talks were called off earlier this week after the two companies failed to agree terms.

Mr Chris Buxton, a director, said "the impact of the cuts would be immediate and permanent", although precise details were still being worked out.

## British Land improves 12% and sees sound outcome

By Vanessa Houlford,  
Property Correspondent

BRITISH LAND, the property company chaired by Mr John Ritblat, yesterday announced an 12 per cent rise in pre-tax profits from £10.2m to £11.4m for the six months to September 30.

Mr Ritblat, one of the most prominent investors in the property market over the past two years, said he was confident about the market. "I have not altered the view expressed in June that the direct property market has now seen the worst of the recession."

The results reflected the emergence of some long-term

benefits from the company's active buying programme during the downturn, he said. He expected a sound outcome for the current financial year. "Unless buffeted by accidents, financial or political, we remain well placed."

The results, in line with expectations, together with a greater-than-expected dividend increase, sent the shares up 4p to 174p.

Since the last year end, British Land has bought £78m of property although Mr Ritblat said that an improvement in property yields had reduced the flow of suitable investments properties.

The acquisitions included

the outstanding interest of offices at Finsbury Avenue in the City of London, Teesside Retail Park in Chester, in addition, the company spent £18m on updating its portfolio.

Net rents were 17 per cent higher at £54.4m (£46.6m) while the interest bill was £45.9m (£38.5m), excluding £1m (£200,000) of capitalised interest. The portfolio's value remained at 2.5 per cent, excluding two development properties.

Earnings per share were 3.8p (3.6p), up 5.6 per cent. The interim dividend is increased by 10 per cent from 2.07p to 2.28p.

## US buy helps Whessoe to £8.3m

By Peggy Hollinger

WHESOE, the acquisitive engineering and pipework group, yesterday announced a 13 per cent increase in annual pre-tax profits to £8.3m, largely due to the acquisition of a US company at the beginning of the year.

Mr Chris Fleetwood, chief executive, said the firm purchased in January of Varec, a manufacturer of tank gauges and vapour control products, had been a "reasonably significant" feature of the improved performance.

Group sales rose by 38 per cent to £79.7m for the 12 months to September 30.

The final dividend is increased by 0.2p to 2.2p, for a total of 8p (7.2p). Earnings per share at 26.5p were 8 per cent ahead, in spite of the 28m rights issue to fund the Varec purchase.

The instrumentation division, of which Varec forms a part, improved operating profits by 46 per cent to £2.7m. Mr Fleetwood said Whessoe Varec had performed to expectations.

In the year to September 30 1991 Varec had produced profit before tax and interest of £1.2m.

Piping systems improved profits from £3.8m to £5.1m. This was partly due to the

inclusion for a full 12 months of Connex, acquired in 1991, and also to increased business from the gas-powered energy stations being built in the UK.

The group's project engineering division suffered an 11 per cent decline to £480,000. Mr Fleetwood said Whessoe aimed to sell or close this business.

Contrary, and their accompanying risk, had become too large for a company the size of Whessoe, he said.

A provision of £600,000, which was expected to cover the costs of selling or closing the division, had been taken below the line.

## Recession blamed for ERF loss

By John Griffiths

THIS YEAR'S deep recession in the UK commercial vehicle market, the most severe since the second world war, was awarded much of the blame by ERF (Holdings) for its descent into a pre-tax interim loss of £2.73m, compared with a profit of £330,000.

Described as "disappointing" by Mr Peter Foden, chairman of what is now the UK's last quoted independent heavy truck maker, the result was, nevertheless, little worse than the market had been expecting. The shares closed down only 5p at 138p.

About one third of the loss was attributed to exceptional costs associated with developing a new product range, the

group's first sales expansion into Europe and further redundancies.

Severe trading conditions in the UK, with heavy discounting further eroding profit margins, was the main factor in a loss at the trading level of £1.77m after interest, compared with a profit of £512,000. Weakness in some overseas markets outside Europe also took part of the blame.

Some analysts last night expressed mild reservations about ERF's seeming determination not to slow the pace of any of its market expansion or product programmes. Mr Foden said yesterday these would result in further exceptional costs of about £1m in the second half of the year.

But he pointed to the first

signs of recovery in the UK truck market and a relatively mild deterioration in ERF's gearing, as justification for the company staying on its present course. Currently, gearing was 26.7 per cent.

There is no interim dividend, compared with 2p, and Mr Foden said payment of a final would depend on second-half trading performance.

The results were achieved on turnover of £54.6m (£58.42m).

Pre-production costs of the new truck range, to be launched next year, accounted for £450,000 of the exceptional costs, including interest. The setting up of a distribution infrastructure in continental Europe accounted for a further £243,000. Redundancy costs totalled £152,000.

## Costain Finance N.V.

(Incorporated in the Netherlands Antilles with limited liability)

## Notice of Meeting

7½ per cent. Guaranteed Redeemable Convertible Preference Shares 2003

(the "Preference Shares")

of Costain Finance N.V. (the "Company")

NOTICE IS HEREBY GIVEN that a Meeting of the holders of the 7½ per cent. Guaranteed Redeemable Convertible Preference Shares 2003 of the Company will be held at 111 Westminster Bridge Road, London SE1 7UE on the 21st day of December, 1992 at 10.00 a.m. for the purposes of considering and, if thought fit, passing the following Resolution which will be proposed as an Extraordinary Resolution in accordance with the provisions of the Articles of Association of the Company:-

## EXTRAORDINARY RESOLUTION

(1) That the sale of the whole of the issued share capital of Richard Costain (Holdings) Limited on the terms and conditions contained in the agreement dated 8th November, 1992 between Costain Group PLC (1) and Redcliffe Investments Limited (2) (as the same may be amended or varied from time to time), details of which are set out in the circular dated 5th December, 1992 distributed to, and signed by, the ordinary shareholders of Costain Group PLC in copy of which was produced to the meeting marked "A" and signed for the purposes of identification only by the chairman of the meeting, be and is hereby approved and the Terms of Issue of the Preference Shares (as such Terms of Issue are contained in the Articles of Association of the Company and a resolution of the Board of Management of the Company dated 1st August, 1992) be and are hereby varied by inserting the additional words "or a sale, transfer or other disposal" immediately after the words "or other similar arrangement" in sub-paragraph (i) of paragraph 7 thereof.

(2) That the Terms of Issue of the Preference Shares (as such Terms of Issue are contained in the Articles of Association of the Company and a Resolution of the Board of Management of the Company dated 1st August, 1992) be and are hereby varied by inserting the additional words "or a sale, transfer or other disposal" immediately after the words "or other similar arrangement" in sub-paragraph (i) of paragraph 7 thereof.

(3) That the Terms of Issue of the Preference Shares (as such Terms of Issue are contained in the Articles of Association of the Company and a Resolution of the Board of Management of the Company dated 1st August, 1992) be and are hereby varied by inserting the additional words "or a sale, transfer or other disposal" immediately after the words "or other similar arrangement" in sub-paragraph (i) of paragraph 7 thereof.

(4) That the Terms of Issue of the Preference Shares (as such Terms of Issue are contained in the Articles of Association of the Company and a Resolution of the Board of Management of the Company dated 1st August, 1992) be and are hereby varied by inserting the additional words "or a sale, transfer or other disposal" immediately after the words "or other similar arrangement" in sub-paragraph (i) of paragraph 7 thereof.

(5) That the Terms of Issue of the Preference Shares (as such Terms of Issue are contained in the Articles of Association of the Company and a Resolution of the Board of Management of the Company dated 1st August, 1992) be and are hereby varied by inserting the additional words "or a sale, transfer or other disposal" immediately after the words "or other similar arrangement" in sub-paragraph (i) of paragraph 7 thereof.

(6) That the Terms of Issue of the Preference Shares (as such Terms of Issue are contained in the Articles of Association of the Company and a Resolution of the Board of Management of the Company dated 1st August, 1992) be and are hereby varied by inserting the additional words "or a sale, transfer or other disposal" immediately after the words "or other similar arrangement" in sub-paragraph (i) of paragraph 7 thereof.

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(10) That the Terms of Issue of the Preference Shares (as such Terms of Issue are contained in the Articles of Association of the Company and a Resolution of the Board of Management of the Company dated 1st August, 1992) be and are hereby varied by inserting the additional words "or a sale, transfer or other disposal" immediately after the words "or other similar arrangement" in sub-paragraph (i) of paragraph 7 thereof.

(11) That the Terms of Issue of the Preference Shares (as such Terms of Issue are contained in the Articles of Association of the Company and a Resolution of the Board of Management of the Company dated 1st August, 1992) be and are hereby varied by inserting the additional words "or a sale, transfer or other disposal" immediately after the words "or other similar arrangement" in sub-paragraph (i) of paragraph 7 thereof.

(12) That the Terms of Issue of the Preference Shares (as such Terms of Issue are contained in the Articles of Association of the Company and a Resolution of the Board of Management of the Company dated 1st August, 1992) be and are hereby varied by inserting the additional words "or a sale, transfer or other disposal" immediately after the words "or other similar arrangement" in sub-paragraph (i) of paragraph 7 thereof.

(13) That the Terms of Issue of the Preference Shares (as such Terms of Issue are contained in the Articles of Association of the Company and a Resolution of the Board of Management of the Company dated 1st August, 1992) be and are hereby varied by inserting the additional words "or a sale, transfer or other disposal" immediately after the words "or other similar arrangement" in sub-paragraph (i) of paragraph 7 thereof.

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(15) That the Terms of Issue of the Preference Shares (as such Terms of Issue are contained in the Articles of Association of the Company and a Resolution of the Board of Management of the Company dated 1st August, 1992) be and are hereby varied by inserting the additional words "or a sale, transfer or other disposal" immediately after the words "or other similar arrangement" in sub-paragraph (i) of paragraph 7 thereof.

(16) That the Terms of Issue of the Preference Shares (as such Terms of Issue are contained in the Articles of Association of the Company and a Resolution of the Board of Management of the Company dated 1st August, 1992) be and are hereby varied by inserting the additional words "or a sale, transfer or other disposal" immediately after the words "or other similar arrangement" in sub-paragraph (i) of paragraph 7 thereof.

(17) That the Terms of Issue of the Preference Shares (as such Terms of Issue are contained in the Articles of Association of the Company and a Resolution of the Board of Management of the Company dated 1st August, 1992) be and are hereby varied by inserting the additional words "or a sale, transfer or other disposal" immediately after the words "or other similar arrangement" in sub-paragraph (i) of paragraph 7 thereof.

## API swings back into the black with £3.85m

By Peter Pearce

API GROUP, the packaging concern, swung back from losses to pre-tax profits of £3.85m on turnover flat at £82m in the year to October 3.

Last time's losses of £470,000 were restated from profits of £703,000 because defence costs against the failed takeover offer from NMC, a rival packager, previously debited as extraordinary costs, have been taken above the line as exceptional. Gross profit margins improved from 23.5 to 26.3 per cent, a rise of 11 per cent.

A proposed final dividend of 4.5p lifts the full-year payout to 11 per cent to 7.5p, which was forecast at the time of the NMC bid. It is payable from earnings of 12.8p (restated losses 2.4p).

"the first time in three years we've had such cover", according to Mr Dennis Holt, finance director.

Mr Mager Woolley, chairman since February, said the profits turnaround was due to operating profits up £2.01m at £2.71m, interest charges down at £179,000 (£427,000) and a swing in exceptional costs from a debit of £1.74m to a credit of £321,000.

In the image enhancement division, operating profits more than doubled to £2.52m (£1.11m), while profits from converted film and paper products grew to £2.03m (£1.1m).

The only fly in the ointment was the heating and ventilating systems division which was affected by the weak property market. Profits fell to £230,000 (£499,000).

## TVS takes another step nearer US ownership

By Raymond Snoddy

THE SALE of TVS to International Family Entertainment took another step forward yesterday.

On a show of hands, shareholders of the company, which loses its ITV franchise at the end of this month, passed a resolution to change the company's articles of association which blocked anyone holding more than 10 per cent of the voting rights. The IFE offer is

worth about £43m in shares with a cash alternative of some £36m.

However, many preference shareholders are unhappy about the sale and believe the opposition among preference shareholders might be strong enough to block the deal.

Mr Julian Treger, of Restructuring Advisers, who speaks for a number of unhappy preference shareholders called yesterday for further negotiations.

## Dunkeld takes the plunge into financial restructure

DUNKELD GROUP, the small shirt manufacturer that has mustered the support of the Northern Ireland Industrial Development Board and the Bank of England in its struggle for survival, yesterday announced a further restructuring and two acquisitions, writes Richard Gourlay.

The Northern Ireland and London-based Dunkeld has convinced its bankers, Hill Samuel, to convert £5.9m of debt into equity.

Bank of Ireland Corporate Finance, Dunkeld's advisers, is also raising £1.7m in a share placing which will be at a price equivalent to 35p after a share consolidation.

The reorganisation means that one year after Dunkeld nearly slipped into bankruptcy, the £8.1m deficit on revenue reserves before yesterday's deal is to be eliminated allowing the company to resume paying a dividend.

In parallel with the reorganisation of the balance sheet, Dunkeld is beefing up its

operations. The group is paying £10.5m, mostly in cash, to Celastion Industries for its Six ladies swimwear business.

The company is also buying Tern Consultancy, a private company that designs and supplies branded shirts and is under license to Dunkeld. Tern belongs to Mr Richard Lawson, a Dunkeld director, who is taking mostly shares in consideration for his interests.

The IDB, which supports employment creation in the province, is also converting 25% of preference shares into new equity, taking the stake to 4.2 per cent.

Dunkeld, formerly Aitch and before that Munton Group, also forecast pre-tax profits of not less than £225,000 for the year to November 30 and not less than £2.4m after extraordinary items.

Following the capital reorganisation Dunkeld will have a market capitalisation of over £10.6m. Dunkeld's debt will fall from £13.1m to £5.7m.

## LMS almost unchanged at £11.26m

By Richard Gourlay

Pre-tax profits at London Merchant Securities, the property and investment company, were almost unchanged at £11.26m in the six months to end-September.

This was in spite of a 10 per cent increase in net rental income from £13.7m to £15m.

London Merchant's earnings per share fell from 2.85p to 2.68p and the company declared an unchanged interim distribution of 0.9p.

During the period, First LMS, the UK's largest leisure group, added only £1.5m to London Merchant's profits after the reduction of the company's stake to 15.3 per cent since April 1991.

Lord Rayne, chairman, said that in spite of the fall in central London office values there were encouraging signs of increasing interest in the group's recently completed buildings.

## DIVIDENDS ANNOUNCED

		Current payment	Date of payment	Corres- ponding dividend	Total for year	Total last year
API	fin	4.45	Feb 12	4	7.5	6.75
Archer (AJ)	fin	2.21	Feb 26	1.25	4.4	4.4
Booth Hinds	fin	0.7	Feb 12	0.7	-	3.2
British Land	fin	2.28	Feb 25	2.07	-	8.35
Costain	fin	8.11	Mar 26	7.55	12.3	11.4
Edridge Pope	fin	1.94	Feb 5	1.76	3.25	2.54
Eve	fin	2.7	Mar 23	2.7	-	9.7
Fine Art	fin	2.4	Jan 27	2.25	-	11
Fuller Smith	fin	2.4	Jan 27	2.25	-	6.71
GUS	fin	13.75	Mar 29	12.75	-	40
Hunter Saphir	fin	0.5	Feb 12	1	-	2.5
Imv	fin	0.9	Feb 5	2.75	-	5.5
Johnson Fifth	fin	0.5	Feb 5	2	-	3
Ldn Merchant Sec	fin	0.8	Feb 6	0.8	-	3.5
Lynn	fin	0.75	Mar 24	0.75	1	1.25
Middleton	fin	0.35	Mar 24	0.35	-	17.25
Moorings Invest	fin	1.7	Feb 3	1.7	-	5.5
Moorings Small	fin	1.8	Jan 29	1.8	-	4.125
Nove	fin	0.3	Jan 22	0.3	-	11
Pittenger	fin	2.65	Feb 23	2.65	-	9
South West Elec	fin	5.9	Mar 22	5.25	-	17.4
Tamworth Clear	fin	2.4	Feb 18	-	-	-
W	fin	8.3	Jan 29	3.2	-	10.9
Whiteacre	fin	2.5	Jan 29	6.3	6	7.2







## COMMODITIES AND AGRICULTURE

## Fears of unrest in Russia give boost to oil prices

By Deborah Hargreaves

OIL PRICES moved upwards yesterday in a volatile market where fears over unrest in Russia outweighed recent supply and demand concerns.

The price of North Sea Brent crude for January delivery gained 50 cents to \$18.20 a barrel as President Boris Yeltsin appealed for calm in the streets.

Traders fear that a deepening political crisis in Russia could disrupt oil supplies from the world's biggest oil producer, where output has been slipping dramatically.

Russia exports around 2m barrels of oil a day (b/d) to the west.

If concerns over Russian sup-

plies persist, oil prices could find renewed strength after the weakness in the market of the past few months which has seen prices drop by over \$3 a barrel to a seven-month low.

Oil markets have been weakened by perceived over-supply because of a build-up of product stocks accompanied by low demand and mild weather. The Organisation of Petroleum Exporting Countries' failure to cut its output has further depressed prices.

Iran indicated yesterday that it was ready to cut production below its new allocation if prices remained weak. But at the same time Nigeria confirmed several cargoes of oil on a netback basis - cut price deals

which in the past have been associated with sharp drops in the oil price.

Professor Colin Robinson from Surrey University said the world should prepare itself for the "significant possibility" of another oil price shock later in the decade.

He held a conference on Oil and Gas Economics in the North Sea that there is very little spare capacity in the world oil industry and, as demand rises, any disruption in Middle Eastern or Russian oil could cause sharp rises in price.

But an opposite scenario would see the recovery in demand remaining weak and capacity growing, which would keep prices low, he said.

## Vegetable marketing 'failure' in the UK

By David Blackwell

WHEN IT comes to marketing vegetables, UK growers do not know their onions, according to a report by Food From Britain published yesterday.

Vegetables accounted for more than £1bn of the UK's £2.4bn food and drink trade deficit last year.

Yet vegetable growers in the UK, while generally larger than competitors, suffer from a lack of top quality products and fragmented sales organisation. The UK makes no significant exports.

Supermarkets now account for 50 per cent of the UK market for vegetables, leaving only 50 per cent traded in traditional markets compared with 90 per cent in 1980.

Contracts with the supermarket chains have raised the standard of presentation and produce in the UK. But "the concentration of buying power within so few organisations means that significant exporters to the UK can readily contact the key people."

This has been seized upon by growers in the Netherlands, where 90 per cent of produce is sold through auction markets.

The Dutch auction meets the need for additional supplies of the right quality and quantity to meet fluctuations in demand, according to one quoted UK buyer, whose remarks are "a damning criticism of the way our marketing is organised," FFB concludes.

At the same time changes in Government policy have effectively cut research funding in half to £13m since 1988.

FFB is also concerned that the Government does not see its role as "a positive force to enable things to happen in agriculture to the same degree as the governments of other (EC) member states, but rather as an administrator."

Compared with other countries, the UK vegetable sector is in the "also rans," partly from lack of a strong base to fund raise and partly from lack of product to sell, says the report.

It recommends a drive towards exports, more research spending, attention to quality and the promotion of a healthy image to counter a decline in vegetable consumption.

As for those onions, more co-operation is needed. "The Tasmanian onion farmers have just six export companies to ship out 60,000 tonnes to the rest of the world. The UK has more export organisations to ship out just 10,000 tonnes."

## Recipe for tragedy in Bolivia

Chris Phillipsborn on the mining ventures like the one devastated at Llapi

PRESSURE for the Bolivian government and independent mining organisations to improve working conditions and safety records is intensifying after the disaster which engulfed the Llapi gold camp in the Bolivian Andes.

The death toll may never be known. About 100 bodies have been found. But perhaps as many as 300 miners, their wives and children remain buried under 17 metres of mud and rubble.

The Regional Federation of Gold Mining Co-operatives believes most must be presumed dead, or seriously injured. With access to the site hampered by treacherous roads made worse by torrential rains, many of the bodies may never be recovered.

The life of a Bolivian Co-operative miner is a precarious one but depressed world mineral and hydrocarbon prices mean that the resources necessary to improve his conditions are simply not available.

Llapi is the latest in a long history of fatal incidents. And one day after the tragedy, four

miners on their way to help the Llapi victims themselves died when their lorry tipped over on a local road.

Llapi was a new gold ore camp, production having started relatively recently. Between 200 and 300 families had established themselves there.

The western Tiupani region, where Llapi is situated, contains the largest concentration of co-operative miners in Bolivia: some 60 collective enterprises worked by 6,000 miners with 30,000 dependents.

Tipuani straddles the Andes, at an altitude stretching from 4,000m above sea level to some 6,000m in the river valleys. Most of its co-operative operations mine gold, of producing the greater part of Bolivia's output of the precious metal.

Declared output by them in 1991 was 1.9 tonnes, compared to a total of 3.5 tonnes. In 1992, a subsidiary of Baile Mountain Gold, was responsible for most of the rest coming from Bolivia's largest silver-gold open pit operation.

Official production figures are misleading, however. Dr

Fernando Urquidí Barrau, an expert on the Bolivian mining scene, estimates that the co-operatives' true annual gold production figure is around 6 to 7 tonnes. He compares their conditions to those of turn-of-the-century gold rushes in the US and Canada - but worse because of the tropical environment.

Co-operative miners and their families in Bolivia are prone to tuberculosis, anaemia, and yellow fever. Children commonly die from chronic diarrhoea. There are no health facilities and no potable water sources.

Diets are poor and housing usually means makeshift adobe or wooden huts with tin roofs. The average earnings of a Bolivian co-operative miner are estimated at \$1,200 a year by the Regional Federation of Gold Mining Co-operatives.

Bolivian co-operatives have a long history. But the tin market crash caused by the 1985 collapse of the International Tin Council's buffer stock operation, which resulted in the laying-off of 28,000 state employed miners, has greatly

added to their numbers.

There is no government control or investment in co-operatives, though Comibol, the state mining corporation, leases some of its operations to individual groups.

Extraction methods are extremely primitive. Dr Urquidí estimates some 60 to 70 per cent of gold is lost by co-operative prospectors. Shafts are often built under river beds, leading to frequent collapses and accidents.

Some of the larger co-operative operations have earth-moving equipment, frontloaders and trucks but most have to make do with rather more primitive tools.

Local miners attempting to rescue their colleagues at Llapi, for instance, had the use of just one tractor, picks and shovels for the initial 35 hours following the landslide. Road

access to Llapi, as to many other co-operative works, is either non-existent or extremely hazardous, particularly in the rainy season. In totality all these factors amounted to a recipe for disaster.

## Continued pressure on metals from CIS exports expected

By Kenneth Gooding, Mining Correspondent

PRICES OF the main traded metals in 1993 would continue to be held down by exports from the Commonwealth of Independent States but they would move up slightly from present depressed levels, suggested Mr Thomas Baack, chief economist at Metallgesellschaft, the German mining and metals group, yesterday.

Production and consumption of the main traded metals in the west would be roughly in balance next year, but CIS exports would cause a supply surplus. "At the moment there are no prospects of an improvement in this respect," he said. Even so, most present metals prices were "unsustainably low."

Introducing MG's annual "state of the non-ferrous metal markets" report, Mr Baack said western aluminium and nickel producers - worst affected by the CIS exports - needed to shut down much more

## BASE METAL PRODUCTION AND CONSUMPTION

	1992	(0000)	1993	(0000)
Alumina	14,800	15,200	15,300	15,600
Copper	8,800	9,100	9,000	9,200
Iron	5,350	5,350	5,350	5,350
Lead	4,350	4,350	4,450	4,450
Nickel	800	800	800	800
Tin	150	150	150	150

Source: Metallgesellschaft

production capacity to compensate.

He doubted whether Norilsk Nickel, which produces about 80 per cent of the CIS nickel, would carry out its undertaking to cut production next year.

Mr Baack pointed out that CIS copper exports were likely to rise by 100,000 tonnes to 500,000 tonnes this year but net imports from the former eastern bloc countries would not change because China would probably import 100,000 tonnes.

In its report, MG suggests that high stocks of aluminium will weigh on prices next year so they are unlikely to exceed

\$1,300 a tonne. [So far this year the price has averaged \$1,250].

MG assumes there will be a slow recovery of the construction and automotive industries in the western industrial nations in 1993 which will help copper's price to average \$2,100 a tonne (\$2,200 so far this year).

Present extremely low zinc prices will improve in 1993, but only to \$1,300 a tonne (\$1,250), the report suggests.

Lead, having suffered for two years from the depressed state of the US automotive industry, is currently hampered by a weakness of the Japanese vehicle-making industry.

## Gloomy prospects for tungsten foreseen

By Frances Williams in Geneva

GOVERNMENT and industry experts are predicting another difficult year for the tungsten market in 1993 and no recovery in depressed tungsten prices.

The experts, from 23 countries and the International Tungsten Industry Association, have been meeting in Geneva this week under the auspices of the United Nations Confer-

ence on Trade and Development to review the current market situation and outlook.

Demand for tungsten has been weakened by lingering world recession. It has deeply affected key tungsten-using sectors such as the tool-making, motor vehicle, and defence industries.

Meanwhile, high levels of stocks, competition between tungsten materials and substitution by other products are

adding to the downward pressure on prices.

United estimates that world tungsten consumption last year amounted to 39,881 tonnes, a 12 per cent drop from 1990.

World production fell further, by 14 per cent to 37,007 tonnes last year. However, stocks in 1991 amounted to more than 40,000 tonnes, with 34,634 tonnes held by the US government as a strategic reserve.

## WORLD COMMODITIES PRICES

## MARKET REPORT

London robusta COFFEE prices lost impetus towards the close, easing back to the day's lows, while COCOA prices fell from their highs to end mixed. Coffee showed little inclination to move up again after Wednesday's sharp rally, despite widespread conviction that there was still considerable potential on the upside. "The market has had a couple of days over \$1,000 and doesn't know what to do next. It's almost like a touch of vertigo," one trader said. On the LME NICKEL prices continued to attract buying interest on downside dips during

another volatile session, and the market ended higher. Dealers said nickel again traded within a wide range, with little sign that the current choppy phase was drawing to an end. Uncertainty over the worsening political atmosphere in Russia induced short covering on dips. NYMEX PALLADIUM was firmer at midday, with analysts expecting further rises because many players are convinced Russian output will drop dramatically.

Compiled from Reuters

## London Markets

**SPOT MARKETS**  
Crude oil (per barrel FOB) (Jan) + or -  
Dubai \$16.10-6.15u +0.45  
Brent Blend (Jan) \$16.25-6.20u +0.45  
Brent Blend (Jan) \$16.25-6.20u +0.45  
WTI (Jan) \$16.15-6.10u +0.45

Oil products  
NWE prompt delivery per tonne CIF + or -  
Premium Gasoline \$186-190 -3  
Gas Oil \$179-181 +0.5  
Heavy Fuel Oil \$170-172 +0.5  
Hedley Petroleum Argus Estimates + or -  
Other

Gold (per troy ounce) \$334.15 +0.4  
Silver (per troy ounce) \$17.80u +1  
Platinum (per troy ounce) \$928.5 +0.2  
Palladium (per troy ounce) \$106.75 -0.3

Copper (US Producer) \$103.50  
Lead (US Producer) \$4,625.00  
Tin (Kuala Lumpur market) \$14,310  
Tin (New York) \$24,400  
Tin (US Prime Western) \$24,400

Cattle (live weight) \$118.50p +0.05p  
Sheep (live weight) \$78.30 -0.2p  
Pigs (live weight) \$82.30p -0.7p

London daily sugar (raw) \$210.50  
London daily sugar (white) \$215.50  
Lime and Live export price \$244.5 +0.5

Barley (English head) \$106.00  
Wheat (US No. 3 yellow) \$118.00  
Wheat (US Dark Northern) \$118.00

Rubber (RSS No. 1) \$225.50  
Rubber (RSS No. 2) \$225.50  
Rubber (RSS No. 3) \$225.50

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## COCOA - London POX

	Close	Previous	High/Low
Dec	897	898	894-948
Mar	877	878	890-872
May	894	895	708-690
Jul	710	710	721-708
Sep	725	726	736-722
Dec	747	748	758-751
Mar	768	770	773-765
May	782	785	790-788
Sep	812	818	818



## SCOTLAND

Friday December 11 1992

In the distribution of EC funds, Scotland faces its own European tests: Page 3

Industry is healthier than for generations — but not much is Scots-owned: Page 2

Scotland's increase in prosperity was achieved without the boom-and-bust of the south of England, but recession has now caught up with the economy. As the European summit opens in Edinburgh, James Buxton reports

## Determined difference

IF THE heads of government and their acolytes, sitting down at Holyrood Palace in Edinburgh this morning for the European summit, feel that their environment is unfamiliar, that is as it should be.

They are in the United Kingdom but they are not in England; for the first time ever, an international summit of this kind is being held in Scotland.

Scotland, as the Queen remarked in last summer's television programme about her, is different. Its people have different accents, habits and attitudes; and they have some of their own specifically Scottish institutions.

It has its own legal system and judiciary. Its education system is different from that of England and Wales, and Scotland also has its own, Presbyterian, church. Much of the business of government in Scotland is handled by the Scottish Office in Edinburgh, which in the past 10 years has taken on more responsibility from Westminster.

Visitors from the continent will find it one of the more pro-EC parts of the UK. Compared with people in the south east of England, more Scots either believe the Maastricht treaty is a good thing in itself or accept that it needs to go ahead to ensure that the benefits of the single market do not evaporate.

The idea of European nationalism does not worry a people who already have a kind of dual nationality, being both Scottish and British.

When Mr John Major, the prime minister, told a surprised Scottish Conservative party conference in 1991 that this European Council would be held in Edinburgh, he said he wanted to counter the sense of alienation which he believed outlying parts of Britain felt towards government from Westminster.

He also wanted to demonstrate the meaning of the union of the United Kingdom, under which England and Scotland submerged their sovereignties in 1707 and merged their parliaments while retaining their separate identities. (That is one reason why Scotland does not, as one might have expected of a European region, have its own parliament or assembly). Through

the Edinburgh summit, Mr Major hoped, Scotland would participate in the enactment of British foreign policy.

In 1991 the sense of alienation to which Mr Major referred was particularly strong. Most Scots were fed up with rule by the Conservative party — less than a quarter of them had voted for it in the 1987 general election. Their economy had done less well than England's, and they had been alienated by the policies and personality of Mr Major's predecessor, now Lady Thatcher.

Opinion polls showed that 80 per cent of Scots wanted constitutional change: some 45 per cent said they wanted a separate Scottish parliament; and 35 per cent wanted complete independence. Last January the proportion of those saying they preferred independence surged briefly to 50 per cent.

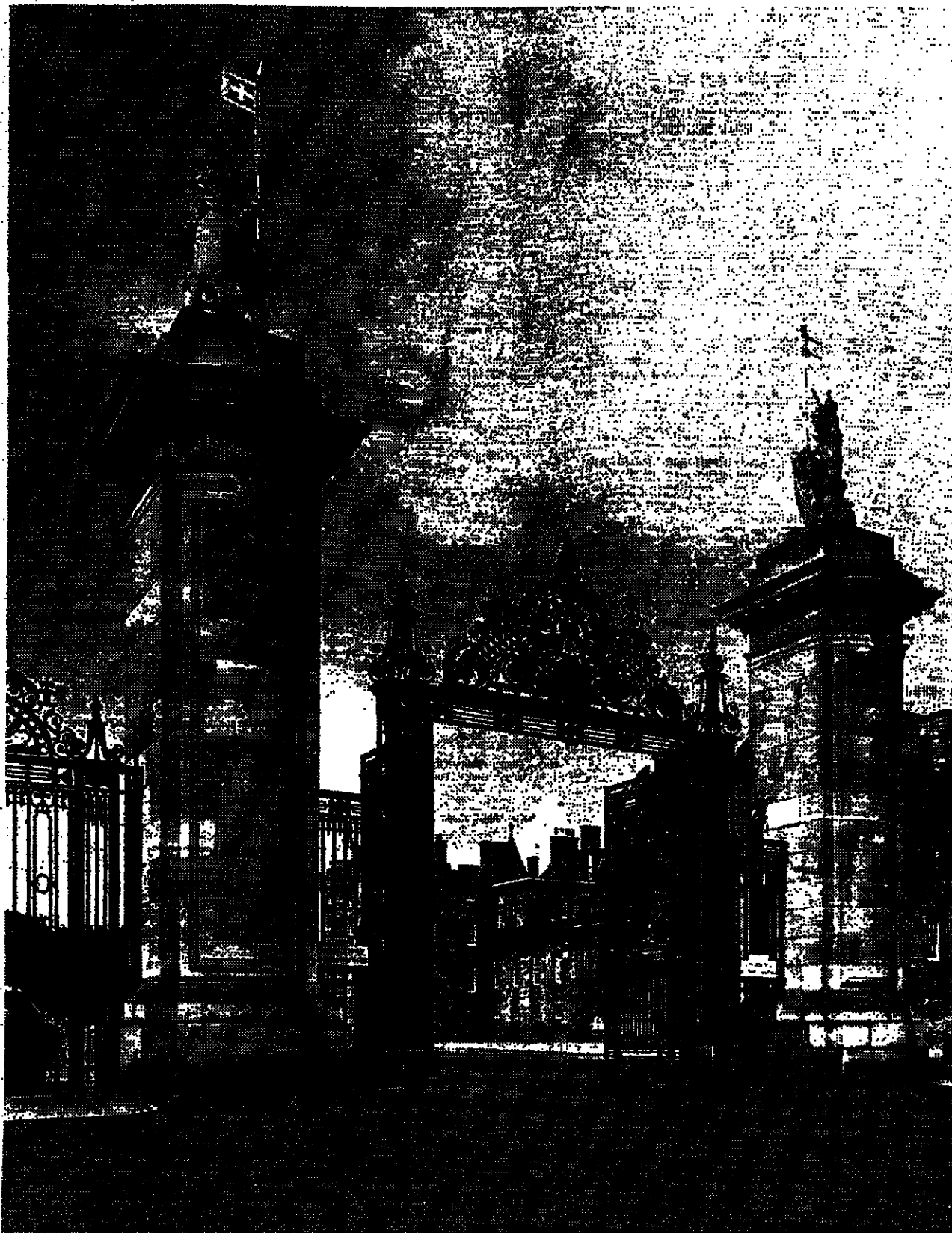
In Scotland the 1992 general election was partly a battle over those different prescriptions for Scotland's future, with Labour and the Liberal Democrats offering a Scottish parliament, the Scottish National party touting independence and the Conservatives upholding the status quo.

Yet it was Mr Major and the Tories, rather than Labour and the Liberals, who made the Scottish parliament an election issue — by warning of its dangers and urging voters across Britain to reject it. Labour, by contrast, kept quiet about the details of its constitutional plans, apparently for fear of worrying English and even some Scottish voters.

The election ended in defeat for the backers of constitutional change. Not only did Labour lose the election nationally but both Labour and the Liberal Democrats, proponents of a devolved Scottish parliament, saw their shares of the Scottish vote fall. The SNP increased its vote by seven points but that did not give it the breakthrough it expected: it lost two seats.

Only the Scottish Tories, who almost everyone — including many of their own number — had expected to be almost wiped out, were able to claim any sort of victory: they stood alone in both increasing their vote (marginally) and winning seats (two).

The general election outcome



Stands Scotland where it did? All the EC heads of government will drive through the gates of Holyrood Palace in Edinburgh this morning

did not show that demand for constitutional change in Scotland was dead — though some Tories have since ventured the thought that Scotland might be entering a "post-devolution era." Rather it demonstrated, like other devolution campaigns for over a century, that not enough Scots want constitutional change badly enough to give it such a high priority that they will sink their differences to get it.

It was a reminder that there is residual support in Scotland for unionism. Since the election, Labour and the Liberal Democrats have played down talk of constitutional change.

But a little group of protesters who, immediately after the election, started a vigil outside the building where a Scot-

tish parliament would meet are still there. They say they will remain until a Scottish parliament is convened.

The constitutional issue will be raised outside the Holyrood summit, with Labour and the SNP fielding speakers to the Scotland Demands Democracy demonstration on Saturday. Mr Major will be asked to explain why, if the concept of subsidiarity should be applied to the UK, it cannot be applied to a nation within it.

Since April Mr Ian Lang, the Scottish Secretary, has been showing a more conciliatory approach to running Scotland. Lord Fraser of Carmyllie, his minister of state, said in July that if the union is not to lose support the government must choose policies which are not

only good for Scotland but acceptable to most Scots.

Thus, whereas in England and Wales the government is legislating to encourage many more schools to leave local authority control, nothing similar is proposed for Scotland.

But the government's attempt to be gentler with the Scots will be tested by its handling of two big planned reforms — reshaping local government from a two-tier into a single tier system, and bringing the private sector into the water and sewerage industry.

The very suggestion of privatising Scottish water has provoked strong opposition from almost everyone, including many Tories, so the government is touting (among other options) a complex trans-

forming arrangement.

The reform of local government, removing the regional councils, will enable Scotland's four cities, Edinburgh, Glasgow, Aberdeen and Dundee, to become single tier authorities. But their powers will fall well short of those of the so-called city-states on the continent.

Because in the past few years local government has lost functions and had its financial autonomy curtailed.

The current mood in Scotland is dour, as the economy stagnates in a recession which, though less severe than that south of the border, still has plenty of victims.

But though Scots are accomplished practitioners of "gimling" (grumbling), plenty of things in their country have



## KEY FACTS

	Scotland	UK
Area (sq km)	70,080	242,500
Population (000's, 1990)	5102.4	57,410.6
Pop. density (pop per sq km)	66	237
Pop. growth 1981-90	-1.5%	+1.9%
Age structure 1990		
under 15	18.8%	19.0%
above pension age	17.7%	18.3%
GDP (1990 £m)	38,738	477,747
GDP per head (1990 £)	7,582	8,201
Employment structure 1990		
Agriculture, forestry & fishing	2.3%	1.8%
Energy & water supply	5.1%	3.1%
Manufacturing	27.6%	29.8%
Construction	10.4%	7.6%
Distribution, hotels & catering	15.0%	17.3%
Transport & communication	8.9%	8.5%
Banking, Finance etc.	8.0%	11.3%
Public admin & other services	22.7%	20.6%
Unemployment Rate (Oct '92)	9.7%	10.1%
Education (1990)		
Pupil-teacher ratio-primary	19.5	22.0
Pupil-teacher ratio-secondary	12.2	15.2
16-year-olds staying in education	77.7	85.4

Source: CSO Regional Trends 1992

improved enormously in the past decade.

Scotland achieved a big increase in prosperity in the latter part of the 1980s, without the boom and the bust of the south of England. It shows in the great improvement to life in Glasgow, which used to be a city few people in Britain visited unless they had to.

The quality of life in Scotland's uncrowded other cities and towns and in its countryside is an asset which will become more precious as the British economy begins to grow again.

Yet, unlike in other parts of Britain, the Scottish population is in gentle decline: it dropped fractionally below the psychologically important 5m mark in the 1991 census. Somehow the decline seems to mirror the lack of dynamism in the Scottish economy.

A recent study by Scottish Enterprise, the economic development body, revealed that Scotland has a lower rate of new company formation than

other parts of Britain, especially the south-east, not to mention Germany and parts of the US.

Alarmingly, some leading Scots, when interviewed, said they did not believe the creation of new companies was particularly important — some even thought that it was undesirable because it harmed existing ones by causing extra competition.

Many of the more enterprising Scots have moved — as they have been doing for centuries — to England, where a number of them run big companies and institutions. Scots also occupy five places in the cabinet — and Scotland also provides the leader of the opposition, Mr John Smith, and several of his shadow cabinet.

That could be seen as a success both for the union and for Scots' determination. But it also shows that in centralised Britain the big opportunities lie in London. Any step to redressing that imbalance would be good.



Scotland's skilled workforce, cost efficiencies and established infrastructure are the benefits most cited by the 300 foreign companies already there.



Scotland produces almost 40% of Europe's PCs and output in electronic data processing equipment has grown by 30% per annum since 1980.



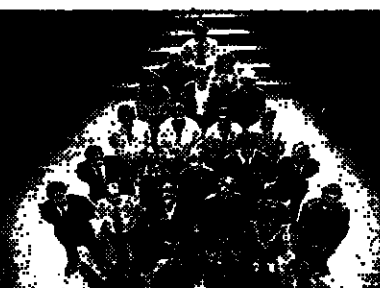
Scotland's higher education institutions have, in UK terms, been disproportionately successful in winning EC research contracts.



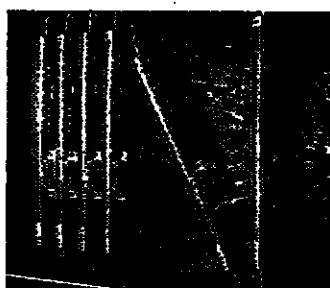
Scotland's properties — from low-cost facilities to headquarters and bespoke solutions — can be easily accessed through Locate in Scotland's database.



Locate in Scotland provides a comprehensive financial, property and training package to companies looking to expand.



Scotland's 11 universities and over 70 colleges produce over 23,000 graduates per annum — more than any country in Europe on a per capita basis.



Scotland plays host to an advanced IT sector comprising 570 hardware and software companies employing around 70,000.



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Locate in Scotland is the executive arm of government responsible for attracting investment to Scotland.



Scottish Enterprise



## SCOTLAND 2

James Buxton finds a shortage of green shoots in the economy

## Caledonia grows stern and wild

MR CHARLES LOVE, the new chief executive of the Clydesdale Bank, was blunt about Scotland's short-term economic prospects when he presented the Glasgow-based bank's results last month. "There are no green shoots in Scotland," he said. A colleague added: "The recession has gone on too long for a lot of our customers in Scotland." But they did not foresee recovery in the Scottish economy until 1994.

The remarks are typical of the pessimism that has engulfed the Scottish economy in the last few months.

For the past two years, as much of the rest of the UK economy laboured in recession, Scotland remained immune from its worst effects. In the summer there was even an upturn in business confidence in the wake of the UK general election held in April.

In October, however, the Fraser of Allander Institute, Scotland's main economic research organisation, declared that the full effects of recession had finally reached Scotland.

While in Scotland did not like being told that they were suffering a much milder form of recession than people in the south. This was not just any penance they may have for gloom; it simply did not accord with their experience.

For the past two years the Scottish economy has been virtually stagnant, with few new business ventures, a stream of small and medium-sized businesses going into receivership, property developments being

stalled or abandoned, intense financial pressure on companies with large borrowings and a lack of new job opportunities, so that anyone with a job wanted to hang on to it.

Yet something remarkable has been happening in this recession in Scotland: it has not been as bad as in England.

In September the seasonally adjusted unemployment total for Scotland was 9.7 per cent, compared with a UK average of 10.1 per cent, putting Scotland on exactly the same level as the south-east of England and below Wales and the northern half of Britain. That, as Professor Gavin McCrone of Glasgow University pointed out recently, "is nevertheless much too high to be acceptable."

Something remarkable has happened: the recession has not been as bad as in England

But it is indicative of the changed way in which economic forces have been working in Britain.

Scotland and the north of England have done better in strictly relative terms because people in those parts of the UK never built up the enormous levels of personal debt which their counterparts in the south of England accumulated.

This may partly be because in Scotland house ownership is just over 50 per cent of the total housing stock; in England it is 69

per cent. So when interest rates went up from 1988 onwards, Scotland and the north of England suffered less.

Consumer spending continued fairly strongly, house prices went on rising (they have even advanced slightly this year while those in southern England have collapsed) and the Scottish economy grew faster than that of the UK as a whole in 1988, 1989 and 1990, while the contraction in Scotland in 1991 was less severe.

Scotland benefited in other ways. There has been an investment boom in the North Sea oil industry, which particularly helped Grampian and Highland regions. Scotland's main manufactured products - whisky, computers and heavy engineering equipment - are mostly exported, and until about a year ago their markets had been holding up well.

Yet the gloomy prognostications of the executives of the Clydesdale Bank seem convincing.

Commentators have for some time forecast that once interest rates came down, the south of Britain would benefit most - for the same reason that it suffered most when interest rates were high.

While Scotland hopes to keep its advantage over England, it is more realistic to trust that the economy of southern England gets going soon, and that it generates some demand for Scottish goods and services.

Export markets for many different kinds of Scottish goods are weakening, because of world recession. But perhaps more seri-

ously for Scotland's recovery is the fact that structural factors which formerly worked in Scotland's favour are now turning against it. Furthermore, there are black spots of economic decay caused by industrial closures.

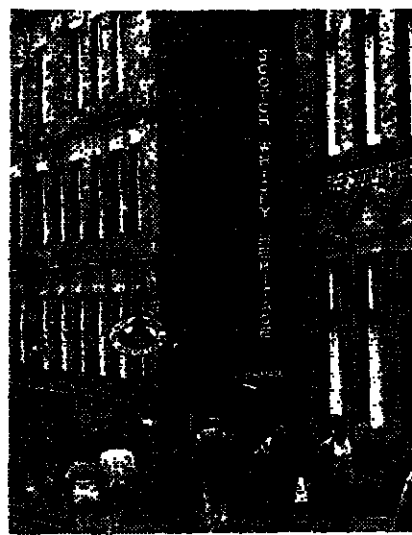
The investment boom in the North Sea oil industry is running down, as shown by the fact that some of the yards which build platforms - one of the first stages in the process of developing production operations - are now staring at slender or empty order books, with one of them, McDermott's near Inverness, currently moving from employing 2,500 people in mid-summer to going onto a care and maintenance basis.

Offshore oil output is expected to decline in the next year or two, while pressure on margins is making oil operators cut costs, reducing offshore employment.

The Shetland Islands, where unemployment is about four per cent, will have to face the fact that the Sullom Voe oil terminal on which much of its prosperity is based could close by the end of the decade.

Scotland, it has been said, had a good Cold War, so it is now feeling the consequences of peace. Already the US navy submarine base at Holy Loch has closed, and four Scottish regiments are being amalgamated into two.

More serious still are the consequences for industry. The future of the naval dockyard at Rosyth on the Firth of Forth is in the balance as the government decides whether to close it towards the end of the



Whisky, one of Scotland's main manufactured products, is mostly exported. Photo: Tony Andrews

century and concentrate all naval refitting work at Devonport in south-west England, or to maintain two smaller dockyard operations.

Rosyth employs more than 4,000 people and is the biggest industrial site in Scotland, so its closure would have a devastating effect on the economy of Fife.

Yarrow, the GEC subsidiary which builds warships on the Clyde, currently has a good order book but is very dependent on UK government warship orders. GEC Ferranti in Edinburgh, which has almost halved its workforce from 6,700 in 1989 to about 4,000, is watching anxiously as governments decide the future of the

European fighter aircraft project, for which it would build the radar. But it has other defence work and recently won a civil contract for a communication system for the Channel Tunnel trains.

There have been some layoffs in the electronics sector, which employs around 45,000 people. None the less, Scotland could be vulnerable, as International Business Machines and Compaq, two personal computer makers which have Scottish plants, fight out price wars.

In June British Steel's complex at Ravenscraig closed and most of the last 1,200 workers became redundant.

The death of most steelmaking in Lanarkshire is likely to mean that about 5,500 people in other employment in Lanarkshire will lose their jobs in the next four years and that comes in addition to the 4,400 steelworkers who have left British Steel plants since 1980.

Yet it is possible to be optimistic about Lanarkshire. It is no longer the case that local energy is being devoted to preserving the steel industry - it is turning to creating new industries in a potentially attractive location at the very heart of Scotland's transport system, with a Channel Tunnel terminal planned and an enterprise zone being set up.

With the final closure of Ravenscraig another step has been taken towards a more balanced structure for the Scottish economy - the evolution of which, says Prof Peter Payne of Aberdeen University, has been "wholly beneficial".

Industry in Scotland, he writes, "is more healthy than it has been for generations." He adds, however, that "it is no longer Scottish industry" - "with many Scottish companies having lost their independence or, in the case of branch plants, never having had any."

## Stewart Dalby reviews the local government debate

## Mr Lang's open options

Centre at Strathclyde University, says:

"This document is politically driven. The aim is to break up Labour control of local government. In particular there is a wish to be rid of the great Labour fiefdoms of Strathclyde and Lothian."

"But the government might be out of luck. Research has shown that however you slice the cake the Conservatives would not pick up control of

Conservatives control none of the regional councils and only five of the districts. Many of the councils are hung

many councils. I think there is a strong argument for unitary authorities but it is not the one put forward in this discussion document." Prof Alexander admits he is a Labour supporter.

At the moment the Conservatives control none of the regional councils and only five of the districts. Many of the councils are hung

Mr Mark Lazarowicz, the leader of the Labour group on the Edinburgh district council, has similar views.

He says: "I do not know that it is politically driven because

it probably would result in few gains to the Conservatives. Certainly it is ministerially driven."

"Mr Lang needs something to do over the next few years and it is likely there will be a single tier of government."

"Our position is that a single tier makes sense only if there is a Scottish parliament. Labour party policy is for a Scottish parliament. If we cannot have a parliament we are happy with the way things are. We work very well with Lothian regional council and there is hardly any overlap of functions."

If Edinburgh were made a unitary authority, he asks, "How would you service the parts of Lothian which are sparsely populated? More important, how would you ensure the people of Lothian were adequately represented?"

The Convention of Scottish Local Authorities (Cosla) takes the view that a change in the current system is unwanted and unnecessary. Mr Bruce Black, the senior deputy secretary, says: "Few of our members welcome these proposals, although of course, when push comes to shove, some of the bigger district authorities might want to become unitary authorities."

"The current system works

well. You need regional councils to handle strategic areas like water and roads. You need the economies of scale you can achieve. You also need the district councils, particularly in remote areas, to respond to local needs."

But when Mr David McLeitch, vice-president of the Scottish Conservative & Unionist Association, is asked to comment on Cosla's views, his reply is robust: "They would say that Cosla is dominated by the Labour party."

However, he adds: "It would be less than honest if we didn't acknowledge that part of the appeal of these proposals is the political case against the large Labour strongholds."

"But this should not obscure the cogent arguments in favour of reforming local government."

Stripped of the political overtones, the arguments, as set out in the discussion document, can be summarised as follows:

● Under the present system there is confusion about which tier is responsible for which functions;

● There is an overlapping of functions which results in waste - and bloated employment levels. Although regional councils have been in existence since 1975, many people

still think of themselves as living in the now-extinct counties.

● Streamlining local government would accord with the government's desire to move from councils providing most services themselves, to becoming "enabling" authorities which might contract out many functions to other bodies or the private sector.

● There would also be cost savings. A report by the

Prof Alexander has doubts about cost savings but still favours a move towards a single-tier system

accountants Touche Ross for the discussion document estimated that a 15-authority structure could save an estimated £192m a year, a 24-authority structure £120m a year and a 35 unitary structure £55m a year. But a 51 council would cost £58m more a year than the existing setup.

These figures are tentative; not everybody agrees there would be cost savings. It would depend on whether existing facilities were used, on new staffing and computer systems and on a range of other factors. However the

idea that 51 council structure would cost more money almost certainly rules this out as a choice.

At the other extreme a 15-council scheme would be rather too similar for comfort to the existing regional council arrangements, despite the estimated cost saving.

Prof Alexander has doubts about cost savings but still favours a move towards a single-tier system. His argument is that the near-monopoly of service delivery held by local government has been broken by changes in housing legislation and education; and by the introduction of compulsory competitive tendering for many local authority services.

In short, he implies, the development of the enabling council has gone so far that people's democratic rights are weakened when residual services are spread between two tiers of local government.

He advocates a system of single unitary councils for most of Scotland with two tiers in the remote areas of the Highlands, making some 30 councils in all. There would be a number of area boards for services like fire, policing but perhaps not water.

Mr McLeitch, who drafted the Conservative party's submission after the first consultation paper, says: "I don't know what is going to happen. But I suspect that you are going to end up with around 30 councils which will not be dissimilar to the old county council structure you had before the reforms of 1975."

## The water industry

## A certain level of dismay

IF THE government's proposals to change local government in Scotland by moving towards single-tier authorities look like gaining grudging acceptance, this cannot be said of a possible consequence of these reforms: the privatisation of the Scottish water and sewerage industry.

Water and sewerage services in Scotland were not privatised when the English water companies were sold in 1989; they are run by nine regional and the three island councils.

As these councils are to be restructured, the Scottish Office believes it will be necessary to come to new arrangements for water. The idea that privatisation should form part of these new arrangements has caused dismay.

An opinion poll in The Herald, the Glasgow morning newspaper, found that only 4 per cent of Scots canvassed showed themselves in favour of privatisation. Only 9 per cent of the Conservatives who were asked supported it.

Mr Bruce Black, senior deputy secretary at the Convention of Scottish Local Authorities, says: "Scottish people do not like the idea of privatisation. It offends the Presbyterian ethic which says that the government should supply essential services."

"They particularly do not like the idea of water privatisation. Water is seen as one of Scotland's abundant resources."

"They have seen what has happened in England. Private water companies have raised the money for investment through higher charges. People who have been unable to meet the charges have been disconnected."

Another argument advanced by the Scottish Office for changing the water and sewerage arrangements is that heavy capital expenditure will be needed over the next 10 to 15 years, to comply with government regulations and EC directives on water standards.

These include the Water Supply (Water Quality) (Scotland) Regulations 1990, which adopted the standards set by the EC directive on the quality of drinking water. The British Government also adopted the Urban Wastewater Treatment Directive and the Bathing Water Directive. There is also a need to stop dumping sewerage sludge at sea by 1995.

The Scottish Office estimates that meeting these requirements will cost £2.5bn in Scotland. A further £2.5bn will be needed for maintenance and upgrading and improving unsatisfactory sewerage discharges.

The regional councils are investing £218m a year in capital spending. Professor George Fleming of the department of civil engineering at Strathclyde University says: "The extra £5bn will probably mean a doubling of the annual capi-

tal spending to over £400m. Whatever new system is contrived, charges will have to rise."

Mr Ian Lang, the Scottish secretary, indicates that he does not want the extra spending to be met by increased public borrowing by local authorities. He argues that more spending on water could mean less spending on other services such as education and health.

Last July Mr Lang said he was looking at ways in which the private sector might contribute enterprise and investment to water. This was taken to mean privatisation.

Since then, however, the Scottish Office has published a consultation paper called Water and Sewerage in Scotland: Investing For Our Future.

It repeats arguments for changing the current arrangements and puts forward eight options - including privatisation, which could involve setting up three companies which would either be floated on the stock exchange or sold off in a trade sale.

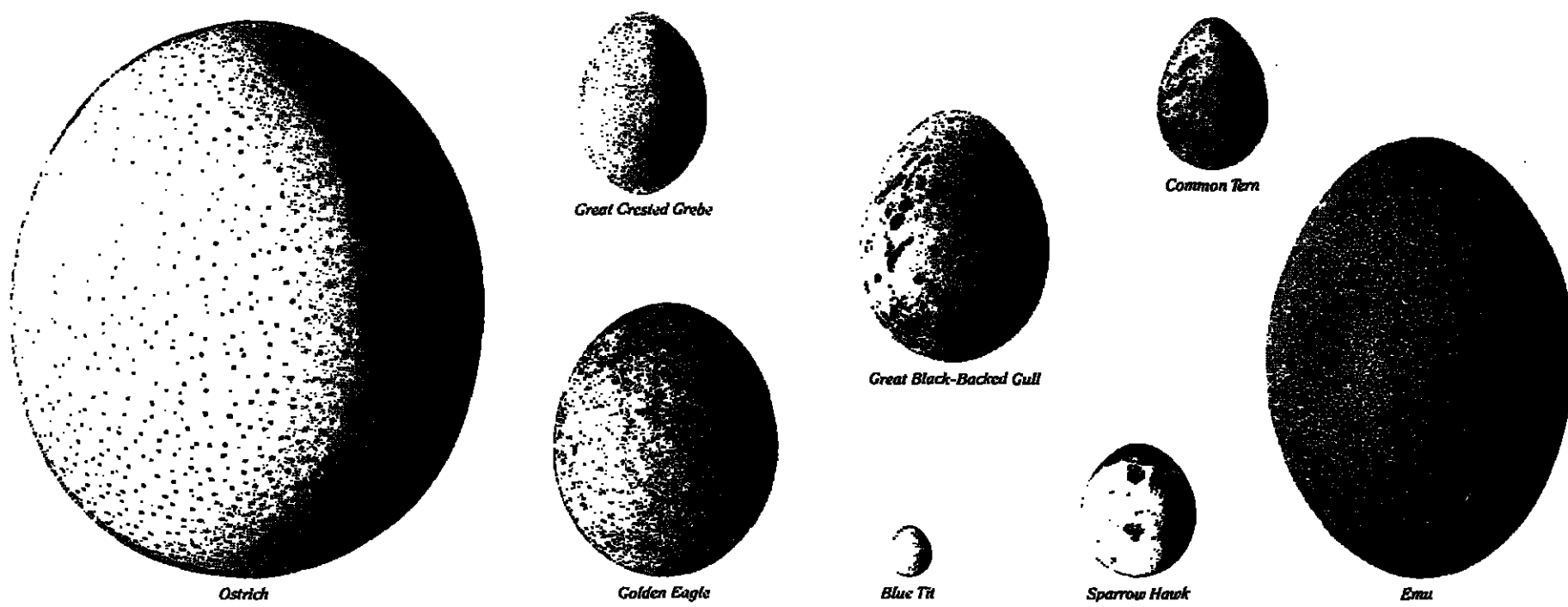
But there are also proposals for a national water authority which would have a watchdog body similar to the National Rivers Authority in England; a number of joint water boards serving single-tier councils; straightforward transfer from the old councils to the new; and some form of franchising whereby the local authorities, or groups of them, would retain ownership and control of the water and sewerage installations, contracting out operation to private concerns.

As with the proposed changes in local government, Mr Lang tries to make it clear that nothing has been definitely decided about water. He says in his foreword: "The Government will reach a decision on the right way forward in the light of responses to this consultation paper. Until then I intend to keep my options open."

The only certainty is that if the investment required is made, water charges will have to rise. Scots water users now pay an average of £132 a year for water, though many are unaware of it, because water charge is collected with the poll tax. The average charge in England and Wales is £177.

As the government waits for reaction to come in, the public view appears to be captured by Mr Henry McLeish, a Labour spokesman on Scotland: "We don't dispute the need for £5bn investment over 10 to 15 years. We accept that water charges will have to rise to help pay for it. But we don't want the higher charges to swell the profits of private companies. The Treasury should allow the councils to borrow the extra money needed."

Stewart Dalby



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## SCOTLAND 3

David Marsh looks at Scotland's position in the EC pecking order

## Intriguing contradictions

AS THE states of the European Community tackle the difficult challenge of widening membership and deepening co-operation, Scotland faces a series of European tests of its own. The country has to secure its position in the pecking order governing the distribution of EC regional funds. It must seek to maximise benefits from the EC's "single market" formally being put into place next year - a development which could bring particular benefits for Scottish financial services. And Scotland has to make its voice heard in the debate in Brussels and national capitals about "subsidiarity" - allowing government decision-making to be carried out as close as possible to the people.

Scotland's relationship with the EC throws up some intriguing contradictions. On the one hand, there is no argument about whether Scotland gets "value for money" from the EC. It clearly does. As a region suffering from industrial decline, with a disproportionate share of rural areas requiring special support, Scotland has attracted a large amount of EC funding to help depressed areas.

Mr Ian Lang, secretary of state for Scotland, recently pointed out that Scotland had benefited from nearly £1.5bn in structural fund assistance from Brussels since 1979. "Denmark, like Scotland, a small country at the north of Europe, but without the clout which the UK carries in the Community, has secured just one-sixth of that total," Mr Lang declared.

On the other hand, in the

future battle for EC cash and industrial investment, Scotland will face some disadvantages. Mr Grant Baird, the head of Scotland's recently-established representative office in Brussels, Scotland Europe, sums up the position: "Competition is going to get tougher. The funds will be coming. But any growth will be going to the poorer countries."

The gap in economic output per head between Scotland and the rest of the UK has narrowed in recent years, principally because Scotland has been

Scottish industry has not been good at attracting EC money - often it doesn't know it's there.

weathered the downturn. Moreover, as a result of the accession of poorer southern countries during the past decade, Scottish gross domestic product (GDP) per head is about the EC average. Further, the shift in the Community's centre of gravity both eastwards and southwards has sharpened the problem of Scotland's peripheral position. Scotland in the past has relied on the US more than the rest of Europe for inward investment. Now Scottish industry is looking for more activity towards Europe.

But corporate and government managers are aware that, when German companies seek a foothold in the EC, Scotland is now well down the priority list for investment.

"Scottish industry has not been very good at attracting EC money," says Mr Baird,

"often because it doesn't know it is there." One reason for the establishment of Scotland Europe was to put Scottish enterprises and institutions firmly on the Brussels map, searching for funds in, for example, EC research programmes.

Scotland has already qualified for EC grants in the troubled fields of coal-mining, shipbuilding and textiles. Now it will be travelling for assistance from the EC's planned new programme for "reconversion" of defence and electronics industries hit by the post-cold war downturn in European armaments spending.

Another part of Scotland Europe's activities is to point out that, in a range of economic matters, Scotland's interests do not always necessarily coincide with those of the rest of the UK. Putting forward the Scottish whisky industry's point of view on EC alcohol levies, or making known the interests of Scottish power companies on European emission control plans, are two examples of Scotland Europe's work.

In another area of special interest, Scotland has put in a bid for at least part of the activities of the European central bank, designed to run Europe's monetary affairs if and when economic and monetary union takes place towards the end of the 1990s.

Scotland's bid has not been helped by rival campaigns from London and Manchester. Additionally, the effort has been hard hit by the UK's withdrawal from the exchange rate mechanism in September. None the less, Edinburgh will be doing its best to press its candidature during this week's EC summit. The Royal Bank of Scotland is printing a special issue of Europeanised pound notes to coincide with the summit. A few are likely to be handed out as ceremonial gifts to heads of government.

Having been part of monetary union with England since 1707, Scots have fewer qualms than people south of the border about giving up sovereignty to an EC central bank. But Scottish analysts also believe that EMU will be impracticable unless accompanied by a political union to

provide a framework for intra-Community fiscal transfers necessary to make a single currency work.

The debate about Scotland's place in Europe has been greatly affected both by the delays to the Maastricht process and by the setback for the Scottish National Party and the Labour party in April's general election. Up to this spring, many moderate Scots could support the idea of an eventual Scottish parliament dealing directly with a strengthened European executive in Brussels.

Now, both notions - Scottish devolution (or full-scale independence), and a move towards a Maastricht-style federation in Europe - appear illusory. Scotland's voice in Europe will be heard firmly from within existing UK institutions; it seems unlikely that it will be very loud.

The EC intends to set up a "Committee of the Regions," acting as an advisory body to the Commission and Council of Ministers on matters of regional importance. Unlike the position of other countries with a federal structure, Scotland however has no clear-cut right to send elected representatives to the committee.

It has been assumed that Scotland would take up four seats out of the UK's allotment of 24 members of the committee, made up of representatives of Scottish local authorities. According to recent indications, however, the Scottish Office appears to believe that representation on the committee is purely a matter for the UK government to decide. This flies in the face of "subsidiarity" - and could be a point of considerable irritation for the Scots.

As Mr Craig Campbell of the Scottish Council Development and Industry puts it in a paper published this week, "The overwhelming majority of members of the House of Commons supports the UK's active membership of the Community... The irony is that at a time when the UK is at a crossroads in its development, the difference between the UK and other countries is not yet an adequate mechanism for expression of those interests."

Recession has hit the Highlands, writes James Buxton

## Fortune on the ebb tide

THERE ARE depressing signs that the tide of good fortune which for the past few years has buoyed up the economy of many parts of the Highlands and Islands is ebbing.

Most seriously, crisis affects the two offshore fabrication yards on the Moray Firth; a year ago, they were employing nearly 5,000 people between them. Now the total number of people employed at both yards is less than half that figure, and one of them may have no work at all by next March.

The recession, which took so long to reach Scotland and its northern extremity, is now having a serious effect on the Highlands. Fewer tourists came last summer. Boarded up hotels, restaurants and bars dot the landscape, while manufacturers are suffering from the weakness of markets in the rest of Britain.

As Mr Tony Mackay, an Inverness-based economist, says: "Over the past 20 years the Highland economy has often done better than that of the UK and of Scotland as a whole. Now we are going to experience underperformance for five to ten years."

The 1980s were good for the Highlands. Although two big industrial plants, the aluminium smelter at Invergordon and a paper mill at Fort William, closed early in the decade, later economic development was more organic. The offshore steel fabrication yards were set up on the Moray Firth because they wanted to be there rather than having to be coaxed to uneconomic locations.

The same goes for the salmon farms established along the seaboards and inlets of the west coast, which created a few thousand jobs, revitalised some remote communities but dismayed conservationists and lovers of solitude.

The Highland population was boosted by an influx of people from England and from other parts of Scotland - the co-called white settlers. They pushed up the populations of places such as the Isle of Skye, sometimes forcing home prices out of the range of the indigenous inhabitants but bringing more entrepreneurial spirit. Though emigration from

places such as the Western Isles continued, the total population of the area covered by Highlands and Islands Enterprise (HIE) - the development network which replaced the Highlands and Islands Development Board - rose from 364,000 to 370,000 between 1981 and 1989.

Unemployment was 10.3 per cent in September, below the figure for Great Britain of 11.5 per cent but more than a percentage point worse than it had been a year before.

Until recently the Inverness

ling rigs tied up in the Cromarty Firth.

The two yards face a dearth of orders as the current phase of offshore developments works its way out, and the market may not recover for three years. But employment at the yards has always fluctuated wildly; both rely, to a large extent, on sub-contractor labour rather than on large permanent workforces.

"It is very important that we retain both yards - they have given the economy critical mass," says Mr Iain Robertson,



Energy in a Highland burn: in early 1993 the Scottish Renewables Order (SRO) will be announced, encouraging exploitation of water, wind and rain, with a guaranteed market for electricity generated by fuels as infinite as they are free

area was doing best: it has developed as the shopping and administrative centre for almost the whole area, and has been underpinned by the well-paid employment at the nearby fabrication yards.

However, in July, the US-owned McDermott yard at Ardersier on the south side of the Moray Firth made 1,200 of its 2,500 employees redundant after an important order from Elf-Enterprise went elsewhere. Its current order book will be exhausted by February, and soon after that, if no new orders are gained, there will be only a skeleton staff of about 100 keeping the facility operating on a care and maintenance basis.

At Nigg on the north side, Highland Fabricators recently won an order from the Norwegian sector of the North Sea which will enable it to maintain at least 400 of its current workforce of 2,200 well into 1994. The crisis in the offshore market is still emphasised by the large number of idle drill-

chief executive of HIE. It is also considered important that as many families of the yards' employees stay living in the area, even if the menfolk go elsewhere for work. HIE has set up a task force to help workers increase their flexibility in the offshore industry by gaining extra qualifications.

Down in the Cowal peninsula in the far south-west corner of the HIE area, about 800 jobs are being lost because of the closure, earlier this year, of the US Navy's Holy Loch submarine base. Argyll and the Isles Enterprise is working on a plan to assist the area by helping tourism and light manufacturing.

Another gloomy spot is Caithness, where the Atomic Energy Authority's plant at Dounreay is gradually running down, threatening the economy of a sparsely populated area. It currently employs 1,600 people, making it easily the biggest employer, but the prototype fast reactor is scheduled to close in 1994, and the fuel

reprocessing plant in 1997. By then employment, which was 2,100 in 1988, may have dropped to 530.

Across the Highlands sheep-farming, the mainstay of crofters, faces changes because of the MacSharry reforms of the EC's Common Agriculture Policy. But Mr Donald MacKae at TSB Bank Scotland does not think the reforms are bad news for crofters, at least in the short term, because the proportion of the subsidy made up by the headage payment per sheep will increase and the total payment should also rise slightly.

"The problem is that there will be less incentive to improve quality, and the farmers are facing the political risk that the taxpayer will eventually say the whole thing is far too expensive," he says.

The next two years are likely to be bad for Highland fishermen as EC catch restrictions bite harder, but in the longer term the Highlands' share of Scottish white fish landings may increase as fishermen move west from the North Sea. The salmon farming industry is doing a little better, after several years of very low prices, now that Norway, the biggest producer, has cut over-production, helping prices to rise. However, rationalisation is taking a toll in September Marine Harvest, the leading producer, was sold by Unilever to MarFarm of the US (in which Hanson has a minority stake). The new owners are making 160 employees redundant, most of them in the Fort William area.

At least these setbacks are hitting an economy more mature than it was a decade ago. There are more businesses and more accumulated wealth, and a better infrastructure of roads, bridges and digital telecommunications links.

But it will be a severe test for the new HIE network of 10 local enterprise companies scattered over the region, with half the organisation's 300 staff, and devolved financial, social and environmental functions. Mr Robertson says HIE is giving people a power they never previously had, to change things in their areas. "There couldn't be a better time for it to win its spurs."

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## The financial sector

## Banking on strengths

SCOTTISH EQUITABLE, the life assurance company, is setting up a life assurance company in the German state of Württemberg, a joint venture with the company insurance company Württembergische.

It thus becomes the first Scottish life company to finalise a joint venture with a German company - and one of the first British companies to enter the German life assurance market since Germany agreed, early this year, to liberalise its life assurance market under the EC's third life assurance directive.

The deal is one of a number in which Scottish financial institutions are entering the continental financial services market - a sign of the current vigour of Scottish life offices, one of the few growth spots in the financial communities of Edinburgh and Glasgow.

In the first six months of 1992, income from new premiums for the nine Scottish life companies, of which Standard Life is easily the biggest, rose by no less than 35 per cent from £2.3bn to £3.2bn. At a time when Scottish banks and other companies in financial services have been cutting jobs, the Scottish Life increased its staff employed in Scotland by five per cent in the first half of 1992, to 14,100. Unsurprisingly, offices of the life companies still proliferate in Edinburgh.

In March 1992, according to the Department of Employment, some 217,000 people worked in banking, insurance and finance. Among financial centres outside London Scotland is eclipsed only by the north-west of England in terms of employment, but it has its own particular strengths.

Unlike any other British region it has its own clearing banks. It has a notable community of independent fund managers. Yet it has few building societies - and no markets. Its representation in non-life insurance is largely confined to General Accident, the Perth-based composite. There are only a few merchant banks.

The financial sector exploits the perception that Scots are canny and trustworthy in handling money. Scottish Financial Enterprise (SFE), the sector's trade association, puts "Trust the Scots" on all faces.

The three Scottish banks are

suffering along with their English counterparts. For a time they were shielded - the Scottish economy held out longer against recession; but two draw more than half their business from south of the border.

A few weeks ago the Royal Bank of Scotland announced 3,500 job cuts in its branch network over the next five years - a move which follows that of other clearers. Last week it announced a further big drop in pretax profits after making increased provisions for bad debts. But operating profits were up. In the same week it mounted a robust defence of the \$5m bonus paid to Mr Peter Wood, the director who set up and then sold to the bank its insurance arm Direct Line.

Clydesdale Bank, a subsidiary of National Australia Bank, shed about 500 jobs at its Glasgow headquarters. But it increased operating profit by 18 per cent last financial year, despite a drop in provisions for bad and doubtful debts.

Among the fund managers, the Edinburgh-based partnership of Baillie Gifford appears to be pulling strongly ahead of its Scottish rivals, with 26bn under management, double the 1987 figure. It was recently selected to manage part of Wellcome Trust's portfolio, the medical charity, and sees this as recognition that it is on a par with the big London-based independent fund managers.

In Glasgow, Murray Johnstone has largely recovered from a period of uncertainty; it had £3.4bn under management in the middle of the year.

Scottish institutions, whose overseas orientation - if they had one - used to be towards the US, are now looking with a little more interest to the continent of Europe. Last spring Bank of Scotland took a 45 per cent stake in Finanziaria Italiana Mutui (FIM), which operates in the expanding Italian residential mortgage market. It also has a joint venture in Germany with Quelle Bank.

Last month Scottish Financial Enterprise became a founder member of the Association of European Regional Centres (AERFC), which was formed to represent the interests of secondary financial centres in the EC.

James Buxton

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# JOBS: Professionals stumped by problem of how to break out of self-sustaining downward spiral

## Wanted: way to escape the grinder

If there's any other group of people anywhere with a better stock of work experience than Jobs-column readers, I've yet to hear of it. So you are probably Anna Greenwood's best hope of finding a solution to a problem which, although all too common in working life even at pretty senior levels, is an extremely knotty one.

Brought to her by someone met via her job as a clinical psychologist in Yorkshire, it concerns a seemingly guaranteed way in which a new boss can grind down and drive out a disliking but previously proficient subordinate.

The process has four stages, the first of which is enigmatic because it might simply amount to unwittingly bad management. But if it's allowed to go on long, the results - being foreseeable - might just as well be intended.

It begins when the boss takes to keeping detailed watch on the staff member's work, obviously looking for errors. Accompanying ploys are nagging on about the need to do routine tasks hitherto done without supervision, questioning any action whose purpose isn't instantly self-evident, and showing suspicion that the subordinate is either floundering or has misunderstood the proper procedure.

Typically, the immediate result is that the target staff member checks everything twice and starts to hesitate before making even the clearest-cut decisions. That in turn results in a

slower work-rate, which supplies a real cause of complaint to the superior.

Moreover, it ushers in stage two because with the boss now justified in adding criticism of the slowness to the earlier torments, the target is likely to rush the job, so making mistakes. Hard evidence of unreliability is thus added to the charge-sheet.

Under the redoubled pressure, the subordinate is apt to move the process into stage three by losing confidence in his or her own ability. The consequent worrying about what's the right thing to do, let alone how to do it, typically leads to markedly reduced performance all-round and so to...

Stage four: the target either resigns, is demoted, gets sacked, or ends up being treated by the likes of Anna Greenwood as a case of mental breakdown. Hence her search for a means by which the subordinate can break out of the self-sustaining downward spiral - a quest which she began by appealing to her professional colleagues through the British Psychological Society's journal.

Although it brought in a good many recommendations, she says, none of them looks likely to be fully effective. Even where there are formal complaints procedures, for example, they tend to be

counter-productive unless the target belongs to a union strongly ensconced in the company or, if not, when the boss concerned is only low in the executive hierarchy. In the case of complaints against more senior managers, research suggests it is odds-on that the higher level will be upheld over the lower.

Another cure mooted by the replies is to tackle the boss directly as soon as the stage-one pattern is discernible. Unfortunately, Anna Greenwood says, people need a lot of working experience to twig what's happening so early, and still more to know that allowing it to continue can be at least as damaging as a confrontation with authority.

Even the canniest of the proposals, she adds, is prone to the same snags. It is to respond willingly to whatever demands are made at the workplace, and during breaks to be overheard by gossiping colleagues expressing genuine concern about the pressures making such an able boss behave so stressfully.

Accordingly - recalling that two years ago readers decoded the medieval spelling of the name of a poet which had defeated the French historian, Professor Bartolomé Bennassar - I'm hoping that you can once again do better than the professional experts.

NOW to the table below which gives indicators of going-rates of pay for upper ranks of managers in Britain, as shown by the latest survey made for the Institute of Directors by the Reward consultancy. The full report, containing detailed data drawn from a sample of thousands, costs £350 and is obtainable from Steve Flather at Reward House, Diamond Way, Stone, Staffs ST15 0SD; tel 0785 813566, fax 0785 817007.

My extracts are limited to six broad ranks - from fully executive chairman

to middle managers three perches below board-level - employed by companies in three turnover brackets, which overlap. In each case, the table gives both salary and total cash rewards including bonuses. The lower quartile refers to the executive a quarter way up from the foot of a ranking of all in the same rank and turnover range, the median to the person mid-way, and the upper quartile to the one a quarter way down.

The figures are for the UK as a whole, taking no account of regional

variances which can be considerable. To allow for rises since the information was collected, all the salaries should be increased by 0.7 per cent and by a further 0.35 per cent for each month from January onwards.

One clear message from the table is that whatever advantages success as a manager may bring in small outfits, they are not of the material sort. In the up-to-£25m bracket the median chairman's total pay is just over 2½ times that of the rank-three manager. In the £25m-£250m band the difference is 5½ times, and at £250m-plus it is nearly eight times.

Michael Dixon

Annual sales of company:		Up to £25m			£25m to £250m			£250m-plus		
Type of executive		Lower quartile	Median	Upper quartile	Lower quartile	Median	Upper quartile	Lower quartile	Median	Upper quartile
Chairman (full-time)	salary	£30,000	45,000	64,000	£5,500	87,000	115,000	£144,600	173,000	190,000
	total	33,584	50,000	78,000	89,887	108,500	157,125	157,350	190,000	224,500
Managing director	salary	33,696	42,000	54,600	55,072	71,750	89,075	73,625	107,600	150,000
	total	38,000	46,000	62,732	60,077	78,045	100,000	80,600	113,500	160,000
Other directors	salary	28,000	35,000	43,000	37,926	45,000	57,312	53,250	75,000	100,000
	total	30,000	37,100	47,625	39,850	48,638	63,000	55,755	81,000	110,000
Rank-one	salary	23,684	28,500	33,690	26,237	30,250	36,000	32,746	40,300	49,245
	total	24,089	29,114	34,743	26,753	31,097	37,054	32,227	41,533	51,096
Rank-two	salary	19,988	22,750	26,324	21,567	24,800	28,000	25,644	29,734	35,050
	total	20,255	23,241	27,000	21,803	25,719	28,540	25,710	30,000	36,000
Rank-three	salary	16,944	19,188	22,000	18,000	20,356	23,350	20,000	23,630	27,092
	total	17,130	19,500	22,350	18,180	20,596	23,650	20,056	24,000	28,174



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In return for talent and commitment, we offer the kind of competitive salary and benefits package one would expect of a major fund manager. To apply please write with your CV to Caroline Quinn, Personnel Officer, AMP Asset Management plc, 55 Moorgate, London EC2R 6PA.

**AMP**  
ASSET MANAGEMENT

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For further information please contact Brian Jarvis - General Manager  
Jonathan Wren International  
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If you would like to be considered for this appointment, please write in complete confidence to:

IMR Recruitment Consultants, 1 Northumberland Avenue, Trafalgar Square, London WC2N 5BW (tel: 071-872 5447).

IMR

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of staff in the practical implementation of regulation.

The position will be particularly attractive to talented individuals with ambition and flair looking to develop their career in a stimulating environment. Candidates will have a proven track record in compliance with a good working knowledge of SFA and Stock Exchange Rules. It is essential that candidates have excellent experience of equities and all associated regulatory matters. Personal qualities will include a strong character, authority, presence and diplomacy. A positive approach is key.

Interested applicants should contact Anna Williams or Paul Wilson on 071 831 2000 or write to them including a full curriculum vitae and details of their current salary package at Michael Page City, Page House, 39-41 Parker Street, London WC2B 5LH.

MP

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City

IMRO - Investment Management Regulatory Organisation Limited - is responsible for the regulation of investment managers under the Financial Services Act. It has over 1,200 Members, including fund managers, unit trust managers, pension fund managers, venture capital companies, banks and trustee companies.

Our Member Assessment Department is responsible for the initial assessment of applications for membership of IMRO and for the subsequent monitoring of the investment management activities of Members. We now wish to recruit additional Member Assessment Officers to work as part of a monitoring team reporting to a Manager.

All candidates must have some directly relevant, practical experience in, for example: investment management; investment administration; compliance; regulation; or financial services investigations/auditing. Applicants should be of graduate calibre and must have an enquiring, analytical mind and

a high level of interpersonal and communication skills.

Suitable candidates are likely to have at least 10 years' work experience and the posts could be of interest to anyone from the investment management industry seeking a change of career direction.

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Please write (under confidential cover) with a curriculum vitae, including salary, and state your reasons for applying and how you meet the requirements of the position, to: Robert Charleston, Head of Personnel and Training, IMRO, Broadwalk House, 5 Appold Street, London EC2A 2LL. Please quote reference number MA92/12.

IMRO

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- In-depth understanding of the use of statistics in the calculation of indices and purchasing power parities.
- Skill in dealing with representatives of international organisations, national civil services, and with senior representatives of private firms.
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Human Resource Management Division  
OECD, 2, rue André-Pascal  
75775 PARIS CEDEX 16  
FRANCE  
Fax: (33.1) 45 24 79 11

Please note that only short-listed candidates will be contacted.



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- Train and motivate subordinates, develop their expertise and encourage sound credit practices at branch level

Fully competitive compensation package will be offered to the successful candidates. Please fax your application including current salary and benefits as soon as possible to:

FAX NOS: 966 1 405 7353, 966 1 404 0689.

RECRUITMENT DEPARTMENT, RIYAD BANK, P.O. BOX 22613, RIYADH 11416, SAUDI ARABIA.

## Corporate Marketing Officer

**Position** to market and sell the full range of the Group's services, including trade & project finance, mergers & acquisitions advice & finance, money market & foreign exchange services, to existing and potential corporate customers in the British Isles.

**Requirements** a good degree, very probably with business or financial postgraduate qualifications. Strong technical knowledge; experience of credit and the above mentioned products and services. Good organisation and deal completion record with excellent relationship management skills. A self-motivated creative articulate professional with sound judgement and team skills. Knowledge of German and a particular industry an advantage, but not essential. Candidates with less than 8 years relevant experience are unlikely to have sufficient breadth and depth of knowledge.

## Credit Officer

**Position** to be part of our credit team which assists in structuring customers' needs in cooperation with the Corporate Banking Department. Prepare analytical reports, ensure approval requirements are adhered to and legal documentation is correctly drafted and completed.

**Requirements** ACIB, with another relevant qualification an advantage. Excellent communication skills, coupled with self-motivating qualities, a wide range of credit experience and a creative approach. Experience in the preparation of concise reports from which to make a sound credit judgement; practical knowledge of drafting and reviewing documents. Knowledge of German useful, but not essential. Candidates should have a minimum of 5 years banking experience.

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**Position** to perform a full range of specified Branch Audits within a pre-set time frame, reporting directly to General Management, and to assist the Compliance Officer.

**Requirements** substantial operational experience in a Merchant Bank environment followed by at least 4 years in an Internal Audit Department at a senior level. In-depth knowledge of treasury products, fixed-income securities, trade finance, credit and loan administration functions. Candidates should additionally have a good working knowledge of the UK regulatory environment and have gained some of their experience utilising MIDAS software.

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We offer a highly competitive compensation package. If you are interested in finding out more, please contact Nicola Symecko, Human Resources Manager, Citibank Private Bank, 41 Berkeley Square, London W1X 6NA.

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### GUINNESS FLIGHT GLOBAL ASSET MANAGEMENT LIMITED

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Guinness Flight is an expanding investment management company with a wide ranging product base. We are currently seeking to recruit a manager as deputy to the Head of Securities in our growing investment administration department which handles unit trusts, PEPs and securities activities.

The ideal candidate will probably be a graduate/ACA qualified, aged between 28 and 35, with at least five years practical experience of Operations and Administration in international fund management at a supervisory level. A knowledge of unit trust operations is preferable together with demonstrable computer literacy and management skills.

Please reply in writing with full CV to: Veronica Burwood, Personnel Manager, Guinness Flight Global Asset Management Limited, 32 St Mary at Hill, London EC3P 3AJ.

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Please send cv with handwritten covering letter to: Deputy Publisher, Risk Magazine Ltd, 104-112 Marylebone Lane, London W1M 5FU.

### Assistant Manager. Bonds and Currencies

Capital House Investment Management Limited is seeking a highly numerate graduate with up to 2 years experience in the money market, fixed interest and foreign exchange fields. The position involves a significant element of dealing in each of these areas. In addition, the successful candidate will quickly assume responsibility for certain portfolios.

We will offer an attractive package commensurate with age and experience.

Please send full CV together with details of current salary to:

The Personnel Director,  
Capital House Investment  
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24 Chiswell Street,  
London EC1Y 4SP.



### AGENCY BROKING

Clive Discount Company Limited, a leading discount house in the City of London and member of the London Discount Market Association, has recently formed a new subsidiary, Clive Agency Bond Broking Limited, with the intention of establishing a comprehensive broking service in Gilts, Euro-Sterling and other Foreign Bonds.

The new subsidiary company now seeks to recruit several individuals with wide experience of sales and dealing in the relevant markets.

Applicants should be high calibre, ambitious individuals who can succeed in a demanding but rewarding environment.

Career prospects are excellent for successful candidates, who will derive considerable benefit from working within a major international financial services group.

Please respond, in complete confidence, at the earliest opportunity, during office or evening hours, to either Peter Giblin or Christina Wright at Axion Advisors Ltd, 40 Long Acre, London WC2E 9JT. Tel. 071 836 8722. Fax. 071 836 6066

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Fox-Pitt, Kelton is an international investment banking and broking house specialising in the banking and insurance sectors. We are seeking a senior corporate finance executive to join our London team.

Working closely with the Managing Director and European Director, the ideal candidate will display the following profile:

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- Experience of mergers and acquisitions and new equity issues
- Fluency in English, and one or more European languages
- Ability to speak with authority at senior management levels
- Well developed analytical skills
- Excellent academic record, ideally including an MBA or professional qualification
- High degree of computer literacy and experience of commonly-used PC software packages

The successful candidate will have the entrepreneurial flair and personality to warrant membership of the Group's senior management team in due course. The position carries a highly competitive salary, negotiable according to age and experience, with the prospect of a substantial performance related bonus.

Please write in strict confidence to Camilla Somerville-Cotton, Fox-Pitt, Kelton Limited, 38, Finsbury Square, London EC2A 1PX.

### BEAR, STEARNS

Bear, Stearns, a leading US investment banking and stockbroking company, is seeking to employ Analysts to join the French desk; fluency in French is essential. Experienced analysts wishing to be considered should send their CV to:

Miss S. Paton  
Bear, Stearns International Limited  
One Canada Square  
LONDON E14 5AD

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Subsequently, the new Head will build upon these systems and apply thoughtful economic analysis to the future of the business with the objective of maintaining and growing profitability. This

will require the ability to be a major influence for change in a business providing cost effective legal services of a consistently high quality.

The ideal candidate will be a graduate economist, as well as a qualified accountant. People selected for shortlist will be able to demonstrate their ability to deliver, manage, develop, delegate and thrive in an atmosphere which is fast moving, profit focussed and intellectually challenging. The environment is one where a combination of finely tuned personal and professional skills enjoy stability and high rewards.

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Advice on asset redeployment; short and

long-term funding strategies; feasibility/acquisition proposals; tax law compliance; change-management as required and regular review of business plans.

You should therefore be ICA/ACA-qualified with a strong accountancy background gained in a leisure environment.

For more information initially please write, enclosing your full CV, to: Miranda French, Portfolio International, 5 Brems Buildings, Chancery Lane, London EC4A 1DY. Telephone: 071 430 1525. Fax: 071 831 2922.

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## Amstrad

### NON-EXECUTIVE DIRECTORS

Amstrad plc wishes to appoint two Non-Executive Directors.

The first applicant should have sufficiently senior experience to be able to appraise all financial aspects of the company.

The second applicant should be an industrialist with a consumer product manufacturing background, or be highly experienced in the distribution of consumer products to trade customers. Retail experience alone will not be adequate.

In both cases experience at main board level of listed companies is essential, and knowledge of international business an asset.

Whilst this advertisement has been placed by Amstrad plc, the Board wish to demonstrate their independence in the appointment of two non-executive directors and have entrusted the selection of a short-list to PRO NED Limited, an organisation specialising in assisting companies with the appointment of independent non-executive directors, backed by, amongst others, the Bank of England, the London Stock Exchange and the Institutional Shareholders' Committee. Would applicants please apply to the address below:

PRO NED Limited, 1, Kingsway, London WC2 6BX

### Finance Director Europe

Medical Diagnostics, Berkshire  
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Syntax is a major healthcare company with a worldwide reputation for excellence. Nowhere is this more apparent than at Syva, where we design and manufacture a sophisticated range of diagnostic equipment to meet complex laboratory needs.

Syva's European business currently has operating subsidiaries in most major markets and is entering a period of significant expansion.

This position reports to the Director of Commercial Operations for Europe, and will play a key role in the development of the business and of the organisation.

You will be responsible for planning and controlling all financial aspects of Syva's business in Europe, reporting functionally into the US. In addition to providing a full range of business guidance and advice to senior management, you will be expected to implement Syva's distribution and logistics plan for Europe.

Probably aged in your 30s, with full professional qualifications, you will already have gained in depth experience at a European level.

You will need excellent communication and interpersonal skills, coupled with enthusiasm, commitment and an ability to apply your knowledge and skills both at a hands-on unit level and strategically as part of Syva's senior management team in Europe. Fluency in a second European language will be an advantage.

The reward package is superb.

Please apply in complete confidence with full CV, covering letter and details of current salary to Mark van Haartman, Human Resources Director, Syva Europe, Syntax House, St Ives Road, Maidenhead, Berkshire SL6 1RD. Tel: 0628 777808. Fax: 0628 75321.



### Financial Director

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Our client, a privately owned company, is one of the largest independent automotive component manufacturers and distributors in the UK. Rapid growth and a turnover in excess of £8 million has created the need for a Financial Director to supplement the senior management team.

Reporting directly to the Managing Director, the successful candidate will be a qualified accountant, be computer literate and have a minimum of five years management experience gained within a commercial environment. Aged late 30s, the ideal candidate will have a solid background in Sales Distribution and Stock Management. Experience of working within a production or manufacturing environment would be an advantage.

The position will have prime responsibility for advising the Board on strategic and operational financial matters, developing and implementing financial management systems and managing the day to day activities of the accounts department.

If you believe that you are a team player, are energetic and enjoy working within a dynamic and changing environment, then please write enclosing full personal and career details to: Mrs S.L. Robinson.

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Management Consultancy Division  
Bryanston Court, Selden Hill, Hemel Hempstead, Herts, HP2 4TN

### RADYNE

#### FINANCIAL ACCOUNTANT

A well established engineering and electronics company situated in the Thames Valley, now looking forward to a period of expansion, wishes to strengthen its accounting function by the appointment of an experienced assertive financial accountant with a systems bias.

Reporting directly to the Operations Director, the successful candidate will be required to take responsibility for the accounting function and initiate procedures to enable the smooth changeover and integration of the accounting systems to our newly installed Unix based production management system.

The ideal applicant will be ACMA/ACA, aged under 35 and be able to work on his/her own initiative. Solid experience in contract costing for a medium sized engineering company would be an advantage.

In return, we offer an attractive remuneration package.

Applicants should apply in writing enclosing a curriculum vitae and salary expectation, to: Scott Beard, Personnel Dept., Radync Limited, Molly Millars Lane, Wokingham, Berkshire RG11 2PX.



## ACCOUNTANCY COLUMN

## Recession hinders efforts to improve racial mix

Few applicants and even fewer recruits mean only 1.6% of trainees are black, writes Sunjay Kakar

ANYONE turning to the last report of the Commission for Racial Equality on discrimination in the accountancy profession six years ago was in for some unpleasant reading. Now the impact of the recession is threatening to stall any further progress.

The CRE report, published in 1986, showed that the proportion of white candidates hired by the larger firms was about four times higher than for black applicants. The white success rate at interview was nearly twice as high, with a slightly higher disparity at second compared with first interview. Black applicants were disproportionately rejected at all stages.

It recommended that improved recruitment, assessment and selection techniques would not only reduce these disparities, but also assist the profession to solve its own graduate recruitment shortage.

The situation today remains hard to assess, because reliable statistics are still not available. The Institute of Chartered Accountants in England and Wales began ethnic monitoring of candidates in 1988 but a significant number of trainees signing contracts are still reluctant to provide this information. For 1991-92, the proportion of trainees held by black students was 1.6 per cent, and for Asians 3.4 per cent.

The impending shortage of young professionals in the early 1990s prompted accountancy firms to adapt their recruitment practices. Mr Richard Parnell, a director at Robert Walters Associates, says: "Certain firms were making little effort to give people from ethnic minorities any equal

opportunity. They then realised that they had to get all hands on board. They turned to all sections of the community."

Gradually the ethnic mix has been changing. Mr Stephen Boley, national director of graduate recruitment at Coopers and Lybrand, says that of his firm's junior grades, 8 per cent come from ethnic minorities. "This reflects the higher percentage now coming through the higher education system," he says. "We expect this to work through to higher grades in the coming years. Currently we have only one partner from an ethnic minority."

Lack of representation at senior levels is also true in the professional bodies. Mr Parnell, a lecturer at the University of East London, points out that there is not a single ethnic minority on an important committee in the accountancy profession. "The people running these committees will not see it as a deliberate decision, but it has always been that way so they are institutionalising unequal opportunities," he says.

The Institute of Chartered Accountants points out that it does have a small number of people from ethnic minorities on some of its committees. One reason for continued underrepresentation is the concentration by firms on recruiting from a small number of long-established universities. By contrast, most ethnic minorities attend the modern universities and polytechnics and those in London. In the capital each college draws more than one quarter of its intake from ethnic minorities, though many of these are foreign students who could not be employed.

Mr Nigel Llewellyn, national recruitment partner at Touche Ross, defends his firm's strategy. "Some campuses have more potential applicants of better quality, so it makes sense that we direct a greater proportion of marketing spend to those areas where it will yield the best results," he says. "This does not mean that a candidate from a campus which has not been targeted in this way stands less chance of receiving an offer."

In the late 1980s, firms were keen to look beyond their traditional pool of applicants. With the recession, much of that impetus has been lost. Mr Andrew Colquhoun, secretary and chief executive of the Institute of Chartered Accountants in England and Wales, says: "Many accountancy firms still only recruit actively from a limited number of universities because that is where they have met their best graduates in the past. That is rational economic behaviour on their part. Unfortunately the recession has probably narrowed this recruitment base further."

Firms are nevertheless adopting a number of tactics to counter potential discrimination. Ms Faith Jenner, UK director of recruiting and personnel at Arthur Andersen, says more than one person considers each candidate in order to eliminate any chance of individual bias creeping in. "We aim to recruit the best so it is very much in our interest to help interviewees feel comfortable," she says. "That way we see them at their best and can gauge their potential better."

Mr Llewellyn says that a big ele-

ment of interviewer training at Touche Ross is focused on the need to eliminate bias. "These procedures have proved very effective over the last ten years," he says. "Sadly, a deeper issue remains, which is that the number of applicants from minority backgrounds with proven academic strength is disappointingly low, particularly in the case of those from the Afro-Caribbean Community. If more would apply the final position would be much improved."

Ms Jo Magne, national personnel manager at Moores Rowland, agrees. "We closely monitor graduate applications and have traditionally received very few from African or Afro-Caribbean candidates," she says. "Asian candidates apply in higher numbers."

The firm's recruitment figures for the last four months of last year highlight the problem. Two-thirds of applicants to the firm were European, of which 47 per cent were invited to a first interview. Asians comprised 30 per cent of applicants, but 37 per cent of them were invited for interview. But for Africans/Afro-Caribbeans, the figures were 4 per cent who applied and 16 per cent invited for interview.

Ms Magne says that African and Afro-Caribbean applicants are generally not invited to interview because of their lack of research into the profession and their inability to provide a sensible answer to the question of why they want to be a chartered accountant.

That is a view shared by Mr Errol Elliot, chairman of the recently formed Black Accountants Society. He argues that accountancy has a low profile in the black community and

many black applicants carry out insufficient research into the profession. "The bottom line is that the accountancy exams are tough and time-consuming," says Mr Elliot. "We are there to provide support so that black students realise that the exams are there to be passed."

Mr Deepak Haria, a manager in the financial markets division at Arthur Andersen, who was seconded to the firm's recruitment department for seven months in 1990, says that firms should not underestimate the importance of using role-models to attract high quality graduates from all backgrounds. "It is the diversity of skills, knowledge and background of an accounting firm's workforce which contributes to its present business success and future growth."

Mr Philip Nagenda, a black African chartered accountant and head of internal audit for three NHS authorities, has observed that many clients have difficulties coping with the idea of a black senior auditor. "If there is a black person in a team of two or more auditors, they automatically assume that the black person is the junior auditor," he says. "This stereotyping will not change until we have more black accountants."

While the economy was growing, the increase in demand for recruits by the leading accounting firms coincided with the emergence of a second generation of highly educated ethnic minorities who were joining the job market. But the present recession is so intense that the demand for young professionals has been reduced and accountancy firms can afford to make less effort to widen their ethnic base.

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Interested candidates should write enclosing full C.V. and quoting ref. 211 to: PRP, 9th Floor, Edderham House, 12-20 Camomile St., London EC3A 7PJ. Telephone 071-623 0440.

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- A highly motivated qualified accountant, with a proven track record of strong financial management, ideally in retail but certainly in a fast moving service sector environment.
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## Director of Finance



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Joining at this exciting stage in the Unit's development, the successful applicant will have a crucial role to play in formulating and implementing financial strategy leading into Trust status. As a member of the management team, the Director of Finance will only have complete responsibility for all aspects of the work of the Finance department, but is expected to play a full corporate role in the overall direction and success of the Unit.

CHCS is divided operationally into six geographical locations and a specialist Children and Women's service. The Director of Finance is therefore responsible for ensuring high quality financial services to the respective senior managers and also has the leading role in risk management and the financial aspects of capital planning.

The post will appeal to qualified accountants with extensive strategic business planning, analytical and communication skills, strong leadership abilities and a result-oriented style. Experience in staff development and change management together with sensitivity and a persuasive approach will be important in establishing credibility and effective working relationships at all levels. A commitment to the delivery of high quality community health services to visit, as to a general understanding of the opportunities of NHS Trust status.

The selection process will be designed to test applicants' ability to meet exacting standards required for a future Trust Finance Director. This is reflected in a negotiable salary, initially on NHS senior managers pay scales, and the package includes Performance Related Pay, leave and relocation assistance where appropriate.

An information pack is available from:  
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Lucas Elliot Consultancy Limited,  
Churchfield House, 5 The Crescent, Cheshire,  
Chester, CH3 1PS. Tel: 061 481 5963

Applications in the form of a written CV should be sent quoting Ref: FT/103 by the closing date of 15th January 1993. Initial interviews will be held during the second half of January with final stages by mid-February.

LUCAS ELLIOT CONSULTANCY  
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You will be heavily involved with development issues concerning new business opportunities and contract negotiations which will contribute significantly to the profitability and success of the organisation.

The successful candidate will be a qualified accountant aged 28-35 years old, energetic, confident and possess excellent interpersonal skills as the nature of the role will involve substantial client interaction.

Language abilities are a pre-requisite (at least business level French and ideally a working knowledge of Spanish) and as an individual you will be comfortable within a matrix management structure. Career prospects are excellent.

Interested applicants should apply in writing, specifying language skills, and quoting ref: 94435, to David Greenwell, at Michael Page Finance, 190 Corporation Street, Birmingham B4 6QD.



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Candidates, likely to be aged early to mid thirties, will be graduate, qualified accountants with a strong record of success gained in a fast moving, technology and service driven environment. Excellent communication skills, high levels of drive and a practical approach to business problem solving will be essential.

Interested applicants should forward a comprehensive curriculum vitae, quoting ref: 6010, to Mark Hurley ACMA, Executive Division, Michael Page Finance, Page House, 39-41 Parker Street, London WC2B 5LH.



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## CORPORATE BUSINESS DIRECTOR

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£40-45,000

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The chief executive needs a qualified accountant to join the board and assist with the planning and negotiations for the independent operation. An urgent requirement will be to set up, from scratch, a finance function to take over all accountancy work from the parent organisation. The post is very much a general management role covering a range of central

functions such as facilities management, personnel, marketing and systems. The corporate business director will play a key role in the development of the company, and equity participation is anticipated in the event of a successful buy out.

Candidates must be graduate chartered accountants, preferably aged 35 to 45, with several years experience in a service industry. They must be computer literate and able to demonstrate success in the management of people through change. Personal qualities include energy, flexibility, a hands on approach and the ability to communicate effectively at all levels.

If this challenging opportunity appeals to you please send a comprehensive curriculum vitae, including daytime telephone number and salary history, and quoting reference 3280, to Vivienne Hines, Touche Ross Executive Selection, at the address below, to arrive no later than 22 December.

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If you have the talent and drive to tackle this challenging role please phone 081 870 2241 ext.319 or write to the Personnel Officer, South Thames College, Wandsworth High Street, London SW18 2PP. The closing date for applications is 22nd December.

Wandsworth

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<b>FT-SE 100</b> <b>2726.5 -24.2</b>	<b>FT-SE MID 250</b> <b>2665.6 -6.9</b>	<b>FT-A ALL-SHARE</b> <b>1297.40 -10.39</b>
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## FT-Actuaries All-Share

EQUITY GROUPS	Thursday, December 10, 1992	Wed	Tue	Mon	Year
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THURSDAY DECEMBER 10, 1972											
* SUB-SECTIONS											
Figures in parentheses show number of stocks per section											
	Index No.	Day's % Change	Est. Earnings Yield (%)	Gross Div. Yield (%)	Est. P/E Ratio	1992 to date adj. 1962 to 1972	Index No.	Index No.	Index No.	Index No.	Cap. Gains
1	CAPITAL GOODS (753)	802.53	-0.1	7.87	5.34	18.42	30.03	806.63	804.64	743.3	
2	Building Materials (23)	799.87	+1.1	6.57	7.15	21.45	37.11	791.52	790.54	818.4	
3	Construction Contractors (26)	646.25	+0.4	4.25	6.67	22.45	27.69	639.15	790.54	818.4	
4	Electricals (9)	627.75	-1.9	7.5	6.75	14.7	108.10	2288.05	2291.55	204.8	
5	Electronics (28)	217.91	+0.3	7.05	3.96	17.99	51.29	2197.97	2187.77	2181.21	163.8
6	Engineering-Aerospace (5)	263.96	-	13.42	8.90	17.49	15.92	264.07	266.97	268.12	34.4
7	Engineering-Mechanical (43)	466.63	+0.4	8.62	5.05	14.81	15.96	468.52	470.70	402.85	48.4
8	Metals and Metal Forming (7)	281.95	-0.1	7.95	5.85	16.72	30.17	279.77	280.95	280.95	204.8
9	Motors (15)	348.35	-0.5	5.84	6.75	24.98	17.59	350.11	350.70	350.70	204.8
10	Other Industrials (18)	1866.96	-0.2	6.69	4.50	18.07	61.88	1878.81	1878.81	1860.30	150.7
11	Consumer Goods (149)	1703.22	+1.1	6.86	3.44	15.11	1719.17	1733.87	1719.16	196.4	
12	Drugs and Chemicals (22)	1703.22	+1.1	6.86	3.44	15.11	41.28	1719.17	1733.87	1719.16	196.4
13	Food and Beverages (22)	1703.22	+1.1	6.86	3.44	15.11	41.28	1719.17	1733.87	1719.16	196.4
14	Textiles and Apparel (22)	1703.22	+1.1	6.86	3.44	15.11	41.28	1719.17	1733.87	1719.16	196.4
15	Transportation (22)	1703.22	+1.1	6.86	3.44	15.11	41.28	1719.17	1733.87	1719.16	196.4
16	Utilities (22)	1703.22	+1.1	6.86	3.44	15.11	41.28	1719.17	1733.87	1719.16	196.4
17	Real Estate (22)	1703.22	+1.1	6.86	3.44	15.11	41.28	1719.17	1733.87	1719.16	196.4
18	Insurance (22)	1703.22	+1.1	6.86	3.44	15.11	41.28	1719.17	1733.87	1719.16	196.4
19	Services (22)	1703.22	+1.1	6.86	3.44	15.11	41.28	1719.17	1733.87	1719.16	196.4
20	Other (22)	1703.22	+1.1	6.86	3.44	15.11	41.28	1719.17	1733.87	1719.16	196.4

25	Food Manufacturing (19).....	1277.65	-0.7	8.23	4.19	15.17	39.42	1286.17	1288.90	1282.64	1210.00
26	Food Retailing (18).....	3148.66	-----	8.18	2.99	15.91	70.26	3149.63	3220.54	3187.30	2375.00

	1990	1991	1992	1993	1994	1995	1996	1997	1998	1999	2000	2001	2002	2003	2004	2005	2006	2007	2008	2009	2010	2011	2012	2013	2014	2015	2016	2017	2018	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031	2032	2033	2034	2035	2036	2037	2038	2039	2040	2041	2042	2043	2044	2045	2046	2047	2048	2049	2050	2051	2052	2053	2054	2055	2056	2057	2058	2059	2060	2061	2062	2063	2064	2065	2066	2067	2068	2069	2070	2071	2072	2073	2074	2075	2076	2077	2078	2079	2080	2081	2082	2083	2084	2085	2086	2087	2088	2089	2090	2091	2092	2093	2094	2095	2096	2097	2098	2099	2100	2101	2102	2103	2104	2105	2106	2107	2108	2109	2110	2111	2112	2113	2114	2115	2116	2117	2118	2119	2120	2121	2122	2123	2124	2125	2126	2127	2128	2129	2130	2131	2132	2133	2134	2135	2136	2137	2138	2139	2140	2141	2142	2143	2144	2145	2146	2147	2148	2149	2150	2151	2152	2153	2154	2155	2156	2157	2158	2159	2160	2161	2162	2163	2164	2165	2166	2167	2168	2169	2170	2171	2172	2173	2174	2175	2176	2177	2178	2179	2180	2181	2182	2183	2184	2185	2186	2187	2188	2189	2190	2191	2192	2193	2194	2195	2196	2197	2198	2199	2200	2201	2202	2203	2204	2205	2206	2207	2208	2209	2210	2211	2212	2213	2214	2215	2216	2217	2218	2219	2220	2221	2222	2223	2224	2225	2226	2227	2228	2229	2230	2231	2232	2233	2234	2235	2236	2237	2238	2239	2240	2241	2242	2243	2244	2245	2246	2247	2248	2249	2250	2251	2252	2253	2254	2255	2256	2257	2258	2259	2260	2261	2262	2263	2264	2265	2266	2267	2268	2269	2270	2271	2272	2273	2274	2275	2276	2277	2278	2279	2280	2281	2282	2283	2284	2285	2286	2287	2288	2289	2290	2291	2292	2293	2294	2295	2296	2297	2298	2299	2300	2301	2302	2303	2304	2305	2306	2307	2308	2309	2310	2311	2312	2313	2314	2315	2316	2317	2318	2319	2320	2321	2322	2323	2324	2325	2326	2327	2328	2329	2330	2331	2332	2333	2334	2335	2336	2337	2338	2339	2340	2341	2342	2343	2344	2345	2346	2347	2348	2349	2350	2351	2352	2353	2354	2355	2356	2357	2358	2359	2360	2361	2362	2363	2364	2365	2366	2367	2368	2369	2370	2371	2372	2373	2374	2375	2376	2377	2378	2379	2380	2381	2382	2383	2384	2385	2386	2387	2388	2389	2390	2391	2392	2393	2394	2395	2396	2397	2398	2399	2400	2401	2402	2403	2404	2405	2406	2407	2408	2409	2410	2411	2412	2413	2414	2415	2416	2417	2418	2419	2420	2421	2422	2423	2424	2425	2426	2427	2428	2429	2430	2431	2432	2433	2434	2435	2436	2437	2438	2439	2440	2441	2442	2
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47	Water (1.1).....	3162.63	-1.0	14.39	5.59	7.68	95.06	3195.02	3210.55	3192.21	2256.48
48	Miscellaneous (22).....	2405.23	-1.8	5.90	4.21	20.93	60.58	2448.67	2456.72	2430.30	1714.41

49	INDUSTRIAL GROUP (482)	1374.22	-0.8	6.52	4.29	16.42	39.71	1385.99	1395.37	1218.48	2128.48
51	Oil & Gas (18)	2100.74	-0.5	6.35	6.17	20.68	103.27	2111.13	2116.82	2133.54	2148.48
50	50% SHARE INDEX (500)	1443.89	-0.8	7.49	4.48	16.77	44.69	1455.36	1465.14	1458.60	1464.48
61	FINANCIAL GROUP (82)	836.28	-0.4	-	5.25	-	32.17	839.50	841.13	834.34	703.48
62	Banks (9)	1141.19	-0.7	5.39	4.88	27.81	40.52	1148.75	1148.15	1151.91	815.48
63	Insurance (Life) (6)	1725.34	-0.9	-	5.27	-	68.18	1741.41	1743.14	1723.54	1724.48
66	Insurance (Composits) (7)	611.97	-0.7	-	4.92	-	22.98	607.67	616.29	614.36	503.48
67	Insurance (Brokers) (10)	705.06	-0.7	8.81	7.36	15.25	47.13	701.90	703.63	700.69	568.48
68	Insurance (Mutual) (1)	453.82	-1.4	-	4.33	-	16.75	470.21	470.40	474.10	452.48
69	Property (30)	603.85	-0.2	8.99	6.97	14.59	28.61	602.82	610.83	610.77	822.48
70	Other Financial (14)	275.54	-0.3	7.33	6.13	17.96	10.81	272.85	272.73	272.09	229.48
71	Investment Shares (69)	1246.67	-0.2	-	4.53	-	31.02	1267.39	1268.75	1268.22	1164.48
99	ALL-SHARE INDEX (651)	1297.40	-0.7	-	5.46	-	41.18	1306.79	1314.54	1302.07	1140.48

FT-SE Actuaries 350 Industry Baskets												
	Open	1.06	16.06	11.06	12.06	13.06	14.06	15.06	16.06	Close	Previous close	change
Construction	1283.7	1283.8	1286.5	1283.4	1282.3	1280.5	1279.2	1278.0	1278.6	1280.0	1285.6	-0.6
Manufacturing	1292.7	1288.4	1288.9	1283.4	1282.7	1282.0	1279.4	1278.7	1274.0	1281.7	1283.6	-1.9

Water	1315.8	1313.3	1312.6	1308.4	1303.4	1307.4	1307.8	1308.5	1308.8	1308.1	1321.1	-13.0
Bank	1384.6	1382.8	1381.1	1382.0	1382.4	1393.5	1394.3	1394.7	1387.2	1388.1	1395.4	-8.3

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**EUROPEAN COAL AND STEEL COMMUNITY**

**US \$ 50,000,000 Graduated Rate Bonds due 1999**

The Commission of the European Communities informs herewith the holders of the above mentioned issue that the annual redemption instalment due January 15, 1993 covering a nominal amount of US \$ 1,500,000 has been entirely satisfied by drawing by lot.

The Bonds so drawn bear the numbers 22302 to 23801, these numbers inclusive.

The bonds are redeemable at par and cease to bear interest on

<p><b>SPECULATION FUTURES</b></p> <p>How your Financial Brokerage can help  <i>See Graham on 0203 6338733</i>          100 Cannon Gardens, London SW7W 0ED.</p> 	<p>January 15, 1993.</p> <p>The bonds selected by lot will be reimbursed at/or after January 15, 1993 with coupons on January 15, 1993 and following attached in accordance with the terms of payment mentioned on the bonds.</p> <p>The principal amount of bonds outstanding after the amortization of January 15, 1993 will be US \$36,500,000.</p> <p>Luxembourg, December 11, 1992</p>
<p><b>Before You Leap?</b></p> <p>French and International Equities          (Paris) and FR (RSE - par shares)          and experienced short leaders.          Call Graham Pigg for details          (UK) ext 711-439-2055</p>	<p><b>"OTE"</b></p> <p><b>VIA SATELLITE</b></p> <p>★ MARKET NEWS ★</p> <p><b>OLD NEWS ★</b></p> <p>(V)FRANKFURT 69 638 021</p>
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**INVESTMENT TRUSTS - Cont.**

100.9	10.3
91.1	13.8
110.0	33.2
78.1	21.1
58.5	23.1
86.7	14.0
289.8	8.3
354.6	3.0
292.5	10.6
114.1	2.6
157.7	23.9
97.9	27.1
290.2	17.1
279.0	14.1
88.5	23.8
64.8	4.7
101.3	-5.9
35.7	30.0
190.7	72.3
377.0	146.6
291.5	18.5
104.6	5.4
52.3	24.0
122.3	47.7
107.4	19.1
88.9	1.7
221.4	16.8
112.1	5.4
72.6	28.4
—	—
34.1	62.4
—	—
77.3	15.1
178.7	25.8
30.8	33.5
75.0	16.8
101.1	16.8

Unit	2515	2515
Zone	1-2	1-2

2013	24.1
725	-12.9
1367	57.4
81.9	20.0
191.2	28.3
38.8	7.3
131.6	16.6
218.3	19.3
222.5	13.8
192.1	18.1
390.8	18.8
-	-
-	-
24.3	20.0
43.5	37.9
135.1	24.1
-	-
-	-
98.8	-7.3
955.9	15.5
35.5	30.9

— *Journal of the American Medical Association*, 1997

47.8	11.8
22.1	2.7
74.9	35.3
120.	4.2
23.1	8.8
95.3	44.9
478.9	12.5
188.9	19.8
324.	24.5
102.4	2.9
78.8	-1.0
214.1	18.6
28.8	7.7
112.1	11.5
301.6	8.3
108.	4.5
498.1	-7.1
123.4	22.9
95.8	8.4
84.5	28.0
67.5	42.3
73.9	8.0
304.5	31.8
172.	-1.0
292.	22.3

Charged Units	MI	5000	---	02 1/2
Zero DW Ppt	---	40 1/2	---	40 1/2

39.1	8.0
38.7	-22.3
38.1	-13.5
37.9	29.0
36.5	1.5
17.4	0.3
36.5	23.5
31.7	26.1
39.3	11.7
33.8	24.5
48.8	32.4
19.2	2.8
31.2	-22.0
42.3	45.8
33.1	15.4
33.3	13.8
33.8	-4.1
37.9	-4.7
32.8	6.2
39.0	7.8
32.4	32.8
45.7	21.1
79.5	0.2
81.8	7.8
39.3	14.8

Units	2808	2708
Zero Div Pct	143	143

015	28.2
016	28.2
017	28.2
018	28.2
019	28.2
020	28.2
021	28.2
022	28.2
023	28.2
024	28.2
025	28.2
026	28.2
027	28.2
028	28.2
029	28.2
030	28.2
031	28.2
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033	28.2
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098	28.2
099	28.2
100	28.2

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**ANNEXES - Cont**

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175-107

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## CANADA

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FINANCIAL TIMES

LONDON PARIS - FRANKFURT NEW YORK TOKYO



**3 pm December 10**

## NEW YORK STOCK EXCHANGE COMPOSITE PRICES

[[{"x": 0, "y": 0, "text": "Continued"}, {"x": 980, "y": 0, "text": "Continued"}]]

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**NASDAQ NATIONAL MARKET**[illegible]

House Gas	0.72	13	2	4 1/2	1 1/2	1 1/2	0.31	7	184	4 1/2	4 1/2	4 1/2	
Household	7	940	2 1/2	2 1/2	2 1/2	2 1/2							
Non Ind	0.40	18	124	23 1/2	22 1/2	23		24	2028	6 1/2	6 1/2	7 1/2	1 1/2
Household	53	125	6 1/2	6 1/2	6 1/2		0.41	20	177	22 1/2	21 1/2	22 1/2	1 1/2

[illegible][illegible][illegible][illegible]

Knowledge	25	125	18 1/2	18	12 1/2				
Comag Inc	25	2500	18 1/2	18	10 1/2				
Kulbicki S	8	847	6 1/2	5 1/2	5 1/2				
- L -									
LDOS A	25	2405	2 40 1/4	30 1/2	36 1/2				
La Petite	443	2	49 1/4	8 1/2	8 1/2				
Salco Co	1.04	12	387	66 1/2	66 1/2				
Sanderson	6.30	28	419	16 1/2	18 1/2				
Sandberg	0.28	18	2973	27 1/2	27 1/2				
Sid Met L	25	2272	56 1/2	54 1/2	56				
SOL Syon	34	1526	116 1/2	15 1/2	16 1/2				
- S -									
Selios	2	377	10	9 1/2	10				
Solter Co	0.46	14	517	43 1/2	42 1/2				

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Manchester M2 5LF.

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## AMERICA

## Dow declines despite good economic data

## Wall Street

PROFIT-TAKING weighed on US share prices despite more good news on inflation and jobs, writes Patrick Harverson in New York.

By 1 pm the Dow Jones Industrial Average was down 20.54 at 3,303.27, near its lows for the morning. The more broadly based Standard & Poor's 500 was also weaker, down 2.77 at 432.88, while the Amex composite was 0.77 lower at 382.21 and the Nasdaq composite was off 6.51 at 657.41.

Turnover on the NYSE was 136m shares by 1 pm, and declines outdistanced rises by 1,034 to 678. Signs that the market's recent rally may be running out of steam were evident when prices failed to rise after the Labor Department reported that producer prices fell 0.2 per cent in November, following a 0.1 per cent decline the previous month, and that weekly jobless claims in late November fell by 38,000.

Both sets of data were better than analysts had expected. The producer prices figure was particularly encouraging, as it confirmed that inflationary pressures are not building up despite evidence that the recovery is gathering pace.

The market failed to respond

positively to the data, primarily because the initial rush of investor demand that has powered several indices to new highs over the past few weeks is clearly waning.

General Motors slumped \$1 to \$32, on the news that the car manufacturer faces a lawsuit

## NYSE volume

Daily (million)

Nov 1992

Dec 1992

Nov 1992

Dec 1992

Nov 1992

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Nov 1992

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Unum-designed individual disability insurance products.

Unum formed \$4 to \$534.

Check Full O' Nuts rose \$1

to \$84 after reporting fiscal

first quarter net income of 12

cents a share, up from 5 cents

a share a year earlier. The

company also said it expected

profits for the full year 1993 to

come in above analysts' fore-

casts of 45 cents a share.

Metropolitan Financial rose

\$1 to \$164 after it terminated a

planned merger with National

City Bancorp.

On the Nasdaq market,

Microsoft fell \$24 to \$59 in vol-

ume of 1.8m shares on a down-

grade from Donaldson Lufkin

& Jenrette, which believes that

the company will not exceed

analysts' earnings expectations.

Hopes that the company would do just that

have been behind the recent

surge in Microsoft shares.

Canada

TORONTO slipped at mid-

session on weakness in gold

prices and in the copper sec-

tor. Banks were also weaker.

The TSE 300 index fell 18.29 to

3,267.3 in volume of 23.8m

shares valued at C\$187m.

Declines led advances 254 to

198 with 263 unchanged.

American Banker eased C\$1

to C\$366 and Pegasus Gold

lost C\$4 to C\$174.

Investors in European steel

shares have had a rough

time in recent months as

the severity of the industry's

problems has become increas-

ingly apparent.

In the run-up to British

Steel's first-half results on

November 16, there was a

sense of inevitability about the

fate of the half-year dividend,

which was duly omitted.

Ten days later, Thyssen cut

its dividend from DM10 to DM6

per share, and the only sur-

prise was that the reduction

was not greater.

Like the industry itself, steel

shares are under pressure. Vir-

tually every major steel com-

pany in Europe is looking

money, and the combination of

overcapacity, cut-price imports

from eastern Europe and the

long-term downward trend in

steel has served up a potent

cocktail to add to the recession

in the manufacturing industry.

Despite signs of slowing

demand for steel in the sum-

mer, production continued at a

fairly high rate in the third

quarter, leaving the industry

swash in inventory, says Mr

Edward Hadas of Morgan Stan-

ley. Investors took notice, and

marked the share prices down.

Even Thyssen, which virtu-

ally alone among big producers

could call its latest annual

results "satisfactory" - profits

were down 33 per cent at

DM350m (\$220m) - is now

trading at just DM155.30,

against a high for the year of

DM245. And the decline in British

Steel shares to 54p since

privatisation in November 1988

at 125p is a measure of the UK

recession, which, so far at

least, has been deeper than on

the Continent.

Production has fallen in the

fourth quarter but investors

have not yet taken heart. Long-

term plans to restructure

the industry - notably the

plan backed by the European

Community to help fund the

expected 50,000 redundancies

over the next three to four

years - cannot produce im-

mediate results.

Mr Matthias Wettecke of

Merck Finck in Düsseldorf

believes that any recovery in

production cuts take hold.

That, he says, could lead the

industry back to break-even by

the end of 1993.

He points out, however, that

the major European steel

shares are held for different

reasons and by different kinds

of investors. Current share-

holders in British Steel are

largely investors who think the

stock is cheap in relation to

the fundamental value of the

company. "The next move [in

the share price] will come

when it becomes clear that

profitability is there," he says.

In contrast, he says, Thyssen

remains a standard part of a

German industrial portfolio

along with companies such as

Manneberg. It is difficult to

make a strongly positive case

for the shares, says Mr Hadas,

not because they will not

recover, but because of the out-

look for the German economy.

Over the next year, the

short-term outlook for the

European steel industry may

well follow British Steel's fore-

cast last month that continen-

tal Europe continues to decline

Share prices rebounded

(local currency)

130

120

110

100

90

80

70

60

50

40

30

20

10

0

Nov 1992

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